



Office of the Chicago City
Clerk



O2011-8752v1

Office of the City Clerk

City Council Document Tracking Sheet

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| Meeting Date: | 10/12/2011 |
| Sponsor(s): | Emanuel, Rahm (Mayor) |
| Type: | Ordinance |
| Title: | 2012 Budget - Draft Action Plan |
| Committee(s) Assignment: | Committee on Budget and Government Operations |

**THE YEAR XXXVIII COMMUNITY DEVELOPMENT
BLOCK GRANT ORDINANCE**

WHEREAS, pursuant to the enactment of the Federal Housing and Community Development Act of 1974, as amended, the City of Chicago proposes to submit the Final Statement of Objectives and Projected Use of Year XXXVIII entitlement funds, unexpended funds of prior federal years and related revenues in the amount of eighty three million, seven hundred thirty nine thousand dollars (\$83,739,000.00); and

WHEREAS, it is provided in the Act and in regulations promulgated thereunder that the City provide certain assurances to the federal government; and

WHEREAS, the Mayor and the City Council of the City of Chicago are cognizant of the conditions of the Housing and Community Development Act of 1974, as amended, and are desirous of complying therewith; and

WHEREAS, the Mayor and the City Council are desirous of establishing procedures which insure fair, open and equitable administration of federal grant funds; and

WHEREAS, the City of Chicago is a home rule unit of government as defined in Article VII, Section 6(a) of the Illinois Constitution, and as such may exercise any power and perform any function pertaining to its government and affairs; and

WHEREAS, the management of its finances is a matter pertaining to the government and affairs of the City; now, therefore,

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF CHICAGO:

SECTION 1. The Mayor of the City of Chicago is hereby authorized to make Year XXXVIII submission for funds, including the Final Statement of Objectives and Projected Use of Funds, in the sum of eighty three million, seven hundred thirty nine thousand dollars (\$83,739,000.00) in entitlement funds, unexpended funds of prior years and related revenues, as set forth in this ordinance and all understandings and assurances contained herein, pursuant to the Federal Housing and Community Development Act of 1974, as amended, and regulations issued thereunder. The City Council hereby approves the Action Plan for use of Year XXXVIII Community Development Block Grant and related funds, as submitted by the Mayor and amended.

SECTION 2. The Mayor is further authorized to act in connection with the submission, to provide such assurances as are necessary and such additional information as may be required.

SECTION 3. The criteria for Community Development Block Grant funded programs previously approved by the City Council remains in effect.

SECTION 4. Except for those funds specifically appropriated for contractor-delegate agencies, the City may reprogram up to \$25,000 appropriated for any object or purpose set forth in the Year XXXVIII Community Development Block Grant Ordinance or allocations from prior block grant years, provided that no appropriation for any object or purpose shall be reduced by reprogramming below an amount sufficient to cover all obligations incurred and payable from that appropriation.

All proposed reprogramming of funds as outlined in the Final Statement of Objectives and Projected Use of Funds by program for the Year XXXVIII and in the allocations for prior years shall be made by providing citizens with reasonable notice of the opportunity to comment on any proposed reprogramming of 10% or more of funds from one activity to another, which includes the deletion or addition of any activity.

SECTION 5. The Office of Budget and Management shall notify aldermen of projects in their respective wards contemplated under this program.

SECTION 6. The award of any grant in any program category, project or activity which is not included by specific designation in the Community Development Block Grant Appropriation Ordinance shall be subject to review and approval by the City Council.

SECTION 7. The approval of any loan in the amount of \$150,000 or more, funded in whole or by 25% or more with Year XXXVIII Community Development Block Grant funds or funds from prior block grant years, shall be subject to review and approval by the City Council. Within 90 days after the end of the midpoint and the end of the program year, the head of each department or agency through which loans are processed and administered shall file a report with the City Council concerning all loans of Community Development Block Grant funds made by the department or agency during the preceding half of the program year. Each report shall contain the following information concerning each loan: the name and address and nature of business of the borrower; the purpose of the loan; the federal program year and loan program involved; a summary of the terms and conditions of the loan; and a copy of the borrower's

economic disclosure statement, if the loan did not require City Council approval.

SECTION 8. Funding for a minimum of two rounds of Community Development Float Loan competitions will be drawn down from the Year XXXVIII letter of credit. The amount of funding for each round will depend on the availability of funds in the letter of credit at the time of each round as well as the total amount of gap financing needed by qualifying applicants.

SECTION 9. The following sums of money set out according to the departments and agencies of City government and contractor-delegate agencies are allocated from the Community Development Block Grant to the City of Chicago for Year XXXVIII, and are to be expended during the fiscal year beginning January 1, 2012, and ending December 31, 2012, for the objects and purposes set forth in Section 12 hereof. In furtherance thereof, authority is hereby provided to the heads of such City departments and agencies to execute subgrant agreements with such listed contractor-delegate agencies to effectuate such expenditures. Account numbers shall be interpreted in the same manner as their counterparts in the Annual Appropriation Ordinance of the City of Chicago for the Year 2012. Included in allocations for personal services in the Community Development Block Grant Appropriation Ordinance is an account appearing as Code No."0044 Fringe Benefits" for the purpose of providing City employees with health insurance, dental insurance, optical insurance, pension (employer's share), unemployment insurance, workers' compensation, tuition reimbursement, paid vacation, in-house training programs, sick leave, deferred compensation, holidays, time off with pay for family death, paid salary while on jury duty and disability payments.

SECTION 10. The appropriations set forth in the Community Development Block Grant Appropriation Ordinance for personal services shall be regarded as maximum amounts to be expended from such appropriations. Such expenditures shall be further limited to employment of personnel only as needed, or as may be required by law, not to exceed the specified maximum number designated in the ordinance for any office, position or title. When there is no limitation as to the maximum number that may be employed for any office or position by title, one person may be employed or more than one person may be employed with the approval of the Budget Director and the City Comptroller, regardless of whether such title is printed in the singular or plural. The salary or wage rate fixed shall be regarded as the maximum salary or wage rates for the respective offices, positions and titles; provided that wage rates fixed on a daily or monthly basis are subject to change by the City Council in accordance with contracts approved by the City Council between the City of Chicago and recognized collective bargaining agents. The salary or wage rates fixed are on a yearly basis unless otherwise indicated.

An employee may be assigned to a title not appearing within the appropriation of the employee's department, in lieu of a specific title appearing in the appropriation, upon written recommendation of the department head and approval of the Commissioner of Human Resources, the Budget Director, City Comptroller and the Chairman of the City Council Committee on the Budget and Government Operations or their respective designees. Such assignment may be requested and approved when the title requested is appropriate to the function of the department, and reflects the skills, training and experience of the employee. In no event shall the authority conferred herein be exercised in violation of the Shakman Judgment.

No officer or employee shall have the right to demand continuous employment or compensation by reason of an appropriation if, upon determination of the department head, his or

her services are not needed and it becomes necessary to lay him or her off on account of lack of work or lack of funds. In case of a vacancy in any office or position, the head of a department in which the vacancy occurs shall not be required to fill such office or position if, in his or her judgment and discretion, there is no necessity therefor.

All City of Chicago employees compensated by Community Development Block Grant funds shall receive the same benefits and conditions as other City employees performing similar work and compensated by other funds.

SECTION 11. Any employee who is required and authorized to use his or her personally owned automobile in the regular course of City business shall be allowed and paid at the rate established from time to time by the Internal Revenue Service for the number of miles per month use of such privately owned automobile, to a maximum amount of \$550 per month, such maximum to be adjusted upward on February 1 of each year by the percentage increase, if any, in the Transportation Expenditure Category of the Consumer Price Index for All Urban Consumers (CPI-U): U.S. City Average for the previous year, as rounded to the nearest \$5 increment. Each annual adjustment shall be based on the adjusted amount for the previous year. Provided further, the foregoing computation shall be subject to provisions contained in contracts approved by the City Council between the City and recognized collective bargaining agents. This allowance is subject to change by the City Council in accordance with contracts approved by the City Council between the City of Chicago and recognized collective bargaining agents.

SECTION 12. The objects and purposes for which allocations are made in this ordinance are classified and standardized by the following items:

- (1) Personal Services
- (2) Contractual Services
- (3) Travel
- (4) Commodities
- (5) Equipment
- (6) Permanent Improvements
- (7) Land

An appropriation in one or more of the items specified above shall be construed in accordance with the definitions and limitations specified in Section 8-2-5 of the Illinois Municipal Code of 1961, as amended, unless this ordinance otherwise provides. An allocation for a purpose other than one specified and defined in this section shall be considered a separate and distinct item of appropriation.

SECTION 13. All work to be performed by the City of Chicago pursuant to the Community Development Block Grant Appropriation Ordinance shall be done using the current work force of the City of Chicago and the persons on the following lists shall have preference over any new employees to be hired for positions for which such lists exist in accordance with the City's Human Resources Rules:

- (a) Persons on City of Chicago layoff lists;
- (b) Persons on City of Chicago reinstatement lists;
- (c) Persons on City of Chicago reemployment lists; and
- (d) Persons on City of Chicago promotion lists.

Provided, however, that the preferences hereinabove specified shall not apply where other

methods of hiring must be utilized in order to comply with the terms of any order or decree of a court or administrative agency, collective bargaining agreement or Title 42 U.S.C. § 2000(e) et seq.

SECTION 14. For all funds expended under the Community Development Block Grant program for the Year XXXVIII, the Office of Budget and Management shall submit to the City Council a report on the expenditure and obligation of funds within 45 days after the end of the first half of the program year and within 90 days after the end of the program year. The report shall include an accounting for all funds expended during the preceding half year for all prior block grant years, all income generated from the current block grant year and previous grant years and a projection of income for the remaining half of the program year. The report shall also include a statement of the reasons for all unencumbered and unexpended allocations in all block grant years, as reported in the Department of Finance's monthly "Community Development Block Grant Fund, Schedule of H.U.D. Approved Allocations, Current Committee Approved Allocations, Expenditures, Accruals, Encumbrances and Available Balances."

SECTION 15. Except as provided in Section 4 hereof, all unencumbered and unexpended Community Development Block Grant funds of Year XXXVIII and all prior program years shall be reviewed by the Budget Director and the Comptroller for the purpose of preparing the Year XXXIX Community Development Block Grant Proposed Statement. This joint review committee shall prepare a report of funds available for reprogramming and proposed use of such funds in Community Development Block Grant Year XXXIX.

This report shall be submitted to the City Council and shall be subject to public comment

and hearings along with the Year XXXIX Community Development Block Grant Proposed Statement. Action on these funds will take place concurrently with action on the proposed Year XXXIX Community Development Block Grant Final Statement.

SECTION 16. Pursuant to Section 104(a)(2)(D) and Section 104(b)(5) of the Federal Housing and Community Development Act of 1974, as amended, the City shall provide citizens with reasonable access to records of the past use of all Community Development Block Grant funds. Such information shall be available, on request, through the Office of Budget and Management and the Department of Finance.

SECTION 17. In the event that the final entitlement of the City of Chicago to Year XXXVIII Community Development Block Grant funds, as determined by the United States Department of Housing and Urban Development, does not equal the amount estimated in the Community Development Block Grant Appropriation Ordinance, the Budget Director shall compute the percentage difference, and the allocations made herein for every department, agency and contractor-delegate agency shall be adjusted by the same percentage. Notice of such adjustment shall be given to every affected department, agency and contractor-delegate agency as soon as possible after the adjustment has been computed.

SECTION 18. In the event that any contractor-delegate agency has not executed a contract authorized in the Community Development Block Grant Appropriation Ordinance by March 31, 2012, the allocation for such contract shall lapse. Provided, however, that this section shall not apply if it is determined by the Budget Director that the delay is not the fault of the

contractor-delegate agency, but has been occasioned by difficulty in processing the contract within any department of the City government.

SECTION 19. This ordinance shall take effect upon its passage and approval, notwithstanding any provision of state law or any ordinance to the contrary.



CITY OF CHICAGO

BUDGET 2012
DRAFT ACTION PLAN

MAYOR RAHM EMANUEL



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

City of Chicago

Illinois

For the Fiscal Year Beginning

January 1, 2011

Linda C. Danison Jeffrey R. Egan

President

Executive Director

The Government Finance Officers Association of the United States and Canada presented a Distinguished Budget Presentation Award to the City of Chicago for its annual budget beginning January 1, 2011. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

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EXECUTIVE SUMMARY

The 2012 Action Plan is the third annual phase implementing the 2010-2014 Consolidated Plan to address Chicago’s affordable housing and community development needs for the next fiscal year. The Consolidated Plan is developed through a strategic planning process established in 1994 by the U. S. Department of Housing and Urban Development (HUD) to foster stronger communities by better coordinating programs and resources among all levels of government, as well as between the public and private sectors.

Community Development needs with planned five year goals and annual goals were identified in Table 2B of the 2010 – 2014 Consolidated plan as follows: Code Enforcement 100,000/20,000, Clearance and Demolition 15,000/3,000, Board-Up 25,000/5,000, Handicapped Services 32,165/6,433, Legal Services (Code Enforcement), Legal Services (Clearance and Demolition), Family Violence Prevention 41,750/8,350, Youth Services 95,000/19,000, Employment/Training Services 7,500/1,500, Health Services including Family Violence Prevention 7,500/1,500, High Risk 225/45, Primary Care 14,000/2,800, Mental Health 8,000/3,525, Homeless 1,500/300 and Lead Poisoning Prevention 25,000/5,000, Fair Housing Activities 350/70, Housing Counseling 154,000/30,800, Emergency Food 75,000/15,000 and Human Services 8,560/1,712.

The City’s status in achieving national goals of decent housing, suitable living environments and expanded economic opportunities by serving the full range of constituencies for 2011 may be affected by the 16.9% federal reduction in Community Development Block Grant funding.

The Consolidated Plan combines the planning and reporting requirements of four HUD entitlement programs: Community Development Block Grant (CDBG), Emergency Shelter Grant (ESG), Home Investment Partnership Grant (HOME), and Housing Opportunities for Persons with AIDS Grant (HOPWA).

The Consolidated Plan analyzes the needs of low- and moderate-income communities and presents a comprehensive strategy to address these needs. It contains the following elements:

- An assessment of housing and homeless needs.
- A housing market analysis.
- A statement of strategies.

- Priority needs and objectives (“Five-Year Strategy”).
- A one-year implementation plan (“Action Plan”).
- Various program certifications required under federal law.

The objectives and outcomes, and a proposed comprehensive annual budget for CDBG, HOME, ESG and HOPWA, are included in the plan.

The *2012 Draft Action Plan* must be ratified by the Chicago City Council and submitted to HUD. The anticipated entitlement awards for fiscal year 2012 are as follows:

| <u>Grant Name</u> | <u>Anticipated HUD Award</u> |
|-------------------|------------------------------|
| CDBG | \$73,541,000 |
| HOME | \$28,453,829 |
| ESG | \$3,669,891 |
| HOPWA | \$6,371,215 |

COMMUNITY DEVELOPMENT BLOCK GRANT

The anticipated entitlement grant of \$73,541,000 and \$9,898,000 in reallocated program and revenue funds is administered by the Office of Budget and Management. CDBG funds support the City of Chicago’s goal of reducing poverty through economic and community development, and providing services to those with special needs. The City supports a variety of services and programs with CDBG funds including:

- Housing development and resource initiatives.
- Youth development initiatives.
- Homeless prevention and intervention services.
- Customized job training and placement services.
- Independent living services for the elderly and people with disabilities.
- Economic development initiatives in distressed areas that attract and retain businesses.
- Health care services.

EXECUTIVE SUMMARY

HOME INVESTMENT PARTNERSHIP GRANT

The anticipated allocation (including the American Dream Down Payment Initiative) of \$28,453,829 administered by the Department of Housing and Economic Development will support:

- Purchase price assistance for qualifying first-time homebuyers.
- Loans for construction or rehab of affordable multi-family housing.
- Operating assistance grants to Community Housing Development Organizations (CHDOs).

EMERGENCY SHELTER GRANT

The anticipated ESG award of \$3,669,891 will support a continuum of homeless services programming including shelter, supportive services, and prevention efforts. These programming initiatives fall under four major categories: 1) renovation, major rehabilitation, and/or conversion of shelter facilities; 2) essential services; 3) maintenance and operations; and 4) homeless prevention activities.

HOUSING OPPORTUNITIES FOR PERSONS WITH AIDS GRANT

The anticipated allocation of \$6,371,215 administered by the Chicago Department of Public Health will support the following program activities:

- Rental assistance for low-income and extremely low-income individuals disabled by HIV/AIDS to avoid homelessness during periods of illness or financial difficulties is accomplished through time-limited short-term rental subsidies and permanent supportive housing units.
- Community residence services that maintain bed capacity at community residential facilities for low-income individuals and low-income families who are homeless or in imminent danger of becoming homeless. This program provides both permanent and transitional housing. Clients under this program develop personalized service plans and receive support services, including case management.
- Housing advocacy works to assist people to find safe, decent and affordable housing by identifying local housing resources, developing

a comprehensive inventory of available housing units, and building relationships with landlords in the private market for referral of persons seeking housing. Legal services are also available to persons facing eviction or housing discrimination.

OTHER DEDICATED RESOURCES

While the City relies primarily on CDBG, HOME, ESG and HOPWA funds to carry out its activities under the 2012 Draft Action Plan, it aggressively pursues other federal and state funds to further the initiatives. Private resources leverage limited public funds to the maximum extent wherever possible. Grant funding from other sources in the amount of \$611,531,746 is anticipated for FY 2012. [See "Other Grant Funding Sources" which reflects support of activities under the 2012 Action Plan.] For more information about the City's direct contributions to economic and community development activities, the 2012 Budget Recommendation are available to the public for review.

CITIZEN PARTICIPATION

In order to ensure that citizen priorities and needs are addressed in the 2012 Action Plan, public hearings are held at two stages in the planning process. The first public hearing, held March 17, 2011, provided an opportunity for community groups, not-for-profit organizations and concerned citizens to explore programming ideas and priorities in the areas of housing, economic development, community improvements and public services.

After the 2012 Draft Action Plan is released on October 12, 2011, a second hearing will be held on October 19, 2011. The second hearing will provide the opportunity for the public to review and comment on the document, which includes 2012 budget recommendations, program priorities, and a summary of the City's goals and strategies for implementing programs covered in the Consolidated Plan. A summary of public and written comments received during the 30-day comment period regarding the 2012 Draft Action Plan are incorporated, where appropriate, in the 2012 Final Action Plan.

The 2012 Draft Action Plan is available on the City's website. Input received at the public hearing and comments received by November 18, 2011, where appropriate, will be incorporated into the final document.

OVERVIEW

A. PLAN GOALS

NATIONAL HUD GOALS

As required by HUD, the Consolidated Plan and Action Plan primarily benefit low- and moderate-income persons in accordance with the following three HUD goals:

1. **Provide a suitable living environment:** Improving the safety and livability of neighborhoods, increasing access to quality facilities and services, reducing the isolation of income groups within areas by broadening housing opportunity and revitalizing deteriorating neighborhoods, restoring and preserving natural and physical features of special value for historic, architectural, or aesthetic reasons, and conserving energy resources.
2. **Provide decent housing:** Assisting homeless persons in obtaining affordable housing, retaining affordable housing stock, increasing the availability of permanent housing that is affordable to low-income Americans without discrimination, and increasing supportive housing that includes structural features and services to enable persons with special needs to live in dignity.
3. **Expand economic opportunity:** Creating jobs accessible to low- and very low-income persons, providing access to credit for community development that promotes long-term economic and social viability, and empowering low-income persons in federally assisted and public housing to achieve self-sufficiency.

CITY OF CHICAGO GOALS

The City addresses HUD's national goals under the following four categories:

1. **Serve the full range of constituencies among the low- and moderate- income population:** Increasing the ability of youth to become self-sufficient adults, serving homeless and marginalized individuals and families, preventing violence, providing food to low-income persons, and providing basic health care.

2. **Provide decent affordable housing:** Assisting homeless persons in obtaining affordable housing; retaining the affordable housing stock, increasing the availability of affordable permanent housing that is available to low-income citizens without discrimination, reducing the isolation of income groups within areas by expanding access to housing opportunity, increasing supportive housing that includes structural features and services to enable persons with special needs to live in dignity, and restoring and preserving natural and physical features of special value for historic, architectural, or aesthetic reasons and conserving energy.
3. **Expand economic opportunity:** Creating jobs accessible to low- and very low-income persons, providing access to credit for community development that promotes long-term economic and social viability, revitalizing deteriorating neighborhoods, increasing access to quality facilities and services, improving safety and livability of neighborhoods, and empowering low-income persons in federally assisted and public housing to achieve self-sufficiency.
4. **Provide effective planning and administration:** Tracking all costs related to the planning, administration, and delivery of community development programs such as: staff and related costs required for overall program and performance management, promotion of fair housing, coordination, monitoring, reporting, and evaluation to ensure that the City remains in compliance with national objectives as mandated by HUD.

The City, together with its partners, has made great strides in addressing Chicago's needs. Section II: Strategic Plan provides a description of the City's goals and strategies with measurable outcomes, which meet the identified needs within this Plan.

B. CITY OF CHICAGO PROFILE

Chicago's population of 2,695,598 lives in 77 recognized community areas, covering 228 square miles. Politically, the City is divided into 50 wards, each of which is represented by an alderman who sits on the City Council.

OVERVIEW

Chicago's population consists of the following racial categories: White, 31.7%, Black including African-American, 32.4%, Asian, 5.4%, Other races, 1.7%, and Multiracial, 3%. Latinos constitute 28.9% of the City's population.

Chicago's population lives in 1,045,560 households, having a median income estimated at \$44,776. In 2010 the unemployment rate for Chicago residents was 9.7%. Some 18% of all families were at or below the poverty line, but for families including children under 18 years of age this rises to 27%. For all individuals living in households, regardless of family status, the poverty rate was 22.5%. For 2010, HUD estimates that 58.8% of Chicagoans are of low- and moderate- income for CDBG purposes.

Of Chicago's 77 community areas, 74 include at least one census block group with at least 51% low- and moderate- income population, the threshold for low- and moderate- income area benefit projects funded by CDBG. Fully 1,537 of 2,510 block groups meet the 51.0% threshold.

Approximately 809,033 housing units, 68% of the housing stock, are over 60 years old. This is a considerable resource of affordable housing, but due to age and deterioration a significant number are lost each year.

In addressing the goals of the CDBG, HOME, HOPWA and related programs, Chicago is guided by the following:

- Preservation of old, affordable units, including measures to maintain affordability, remediate lead paint, and provide temporary help to families facing eviction due to problems such as temporary inability to pay utility bills.
- Housing and health services to low- and moderate- income clients, which includes recent immigrants.
- Provide shelter to short-term homeless people, and transitional housing and supportive services to enable the long-term homeless to be sustainably housed.
- Support to businesses to employ and provide services to Chicago residents.

C. INSTITUTIONAL COORDINATION AND MANAGING THE PROCESS

CITY GOVERNING STRUCTURE

The City of Chicago government is divided into the executive and legislative branch. These are elected for four-year terms. The mayor is the chief executive while the City Council, elected from 50 wards, is the legislative body. Government priorities and activities are established by the annual appropriation ordinance, which must be approved by December 31st of each year. The City Council approves the Action Plan prior to HUD submittal. The mayor designates the City departments responsible for administering the various entitlement programs covered under the Plan.

COLLABORATION WITH PARTNERS

Providing the full range of needed services for moderate-, low-, and very low-income people requires increased cooperation among public, private, and community-based organizations and developers. The City must effectively leverage limited resources. Chicago works hard to forge an effective continuum of care strategy and partnerships needed to implement this with effective planning and administration. The City strives to strengthen its partnerships with all levels of government, the Chicago Housing Authority, Planning Council to End Homelessness, the not-for-profit service provider community, and the private sector in order to provide decent housing, a suitable living environment and expanded economic opportunities. Institutional structure and coordination is discussed in greater detail in Section II: Strategic Plan.

D. CITIZEN PARTICIPATION IN THE PLANNING PROCESS

ADVISORY COUNCIL AND OTHER PARTNERS

The City continues its efforts to reach lower-income and special-needs populations by working closely with advisory boards whose members are service providers, community leaders and other experts for each of the four

OVERVIEW

basic program areas covered by the Consolidated Plan. The City encourages citizen participation in the following ways:

1. **Consolidated Plan Steering Committee:** The Steering Committee includes senior staff from several City departments (Budget and Management, Housing and Economic Development, Family and Support Services, Public Health, Commission on Human Relations, and the Mayor's Office for People with Disabilities), a representative of the Chicago Housing Authority, and representatives from the following bodies:

- Community Development Advisory Committee (CDAC):

Appointed by the Mayor, the CDAC works directly with City staff on all major aspects of the CDBG program. The CDAC advises the City on the CDBG citizen participation process and the City's annual program submission to HUD, and promotes neighborhood participation in identifying needs and priorities. The committee's 65 members (45 full members and 20 alternates) represent a broad spectrum of community organizations in the fields of housing, economic development and social services. The CDAC is representative of minorities and low- and moderate-income populations and communities across Chicago.

- Affordable Housing Plan Advisory Committee:

In 2008, the 48-member advisory panel worked with the Department of Housing and Economic Development to define needs and strategies under the City's Five-Year Affordable Housing Plan for the years 2009-2013. The committee met to analyze Chicago's housing market and identify the key strategic issues underlying the city's affordable housing needs. Its membership reflects all sectors of the housing delivery system, including developers (profit and not-for-profit), lenders and other service providers.

- Planning Council to End Homelessness:

The Chicago Planning Council on Homelessness (Planning Council) is the public-private planning body that determines the priorities and processes for HUD McKinney-Vento funding and the application for the Illinois Homeless Prevention Fund program. The City of Chicago is actively involved with the Planning Council, and rotates the chairmanship with a provider and a homeless consumer representative. The Planning Council has designated the Chicago Alliance to End Homelessness as the official applicant for the annual HUD McKinney-Vento funding.

The Planning Council consists of representatives from local, state and federal government agencies, and from constituency groups organized by housing providers, social service agencies, consumers, advocacy organizations, housing developers, private funders, faith-based organizations and general membership.

- Chicago Area HIV Services Planning Council:

A 52-member regional planning body that ensures the establishment of a comprehensive continuum of medical and support services to people living with HIV/AIDS in Chicago and the surrounding nine counties. The Planning Council assesses needs for local HIV services (including emergency housing assistance), and sets priorities for approximately \$26 million appropriated to Chicago under Part A of the Ryan White Treatment Modernization Act. The Council includes representatives of public agencies, service providers, and the HIV-positive population.

Each of the City's advisory boards undertook specific outreach activities to include many individuals and organizations into the planning process.

2. **Direct Citizen Input:** To foster direct resident input into the planning process, the City con-

OVERVIEW

ducts two public hearings seeking comments and suggestions on the Action Plan. Hearings are held prior to and after release of the Draft Action Plan.

Mass mailings to invite participation at both public hearings to several thousand community organizations, including the Community Development Advisory Committee (CDAC), the Affordable Housing Plan Advisory Committee, the Planning Council to End Homelessness Governing Board, and the HIV Planning Council, as well as CHA Resident Local Advisory Councils, service providers, concerned citizens, and the approximately 40 local governments and other public agencies. At each public hearing, interpreters for the hearing-impaired and Spanish-speaking are present. All meeting sites are wheelchair-accessible.

The planning process is ongoing throughout the year. The City welcomes comments and suggestions on how to improve the process. Please send comments and suggestions to the attention of:

Darlene Watkins, Assistant Director
Office of Budget and Management
City Hall, Room 604
121 N. LaSalle Street
Chicago, IL 60602
(312) 744-6670
TTY (312) 744-3619
Fax (312) 744-3618

E. MONITORING

The City of Chicago has established standards and procedures to monitor the use of federal resources received directly from HUD. The following activities are described in greater detail in Section IV: Programmatic and Fiscal compliance, Single-Audit Monitoring, Monitoring of sub-recipients, Performance reports, Certificates of Consistency, tracking other community development related activities, Section 3, MBE/WBE, Affirmative Marketing for the HOME Program and ADA/Section 504 compliance.

F. LEAD-BASED PAINT

PROVIDING A HEALTHY LIVING ENVIRONMENT

The City provides a comprehensive continuum of services for evaluating and addressing lead hazards. Chicago's strategy draws on the expertise of multiple City departments under the lead of the Department of Public Health (DPH), including Department of Housing and Economic Development (HED), Office of Budget and Management (OBM), Department of Buildings (DOB), Department of Family and Support Services (DFSS), Procurement Services, and Department of Law (DOL). DPH prevents childhood lead poisoning by maximizing the amount of lead-safe housing units in the city. Services include conducting blood lead screening, medical treatment, case management, public education, environmental investigations, and qualified funding for lead abatement. The City also works closely with for-profit and not-for-profit developers to identify and remediate hazards in HUD-assisted housing.

BUDGET 2012
DRAFT ACTION PLAN

PROGRAM PRIORITIES

2012 PROGRAM PRIORITIES

During 2012, the City will address the broad spectrum of needs that will be identified in the 2010–2014 Consolidated Plan and approved by HUD. In the 2012 Draft Action Plan, the City’s policies and strategies are inclusive of both Chicago’s housing and non-housing community development needs. The activities, programs, and resources available to address these policies and strategies are described in charts within this document and the proposed project listing. Additionally, charts detailing the City’s progress to date on the outcomes include the newly established HUD performance measures.

A. SERVE THE FULL RANGE OF CONSTITUENCIES AMONG LOW- AND MODERATE-INCOME POPULATIONS

The City of Chicago continues to make strides in serving the full range of constituencies among low- and moderate-income populations. The following section expands upon the City’s continuing efforts.

1. POPULATIONS WITH SPECIAL NEEDS

In an effort to serve populations with special needs, the City has identified eight target groups. Efforts made to focus on meeting the needs of Children and Youth, Homeless Persons, HIV/AIDS Affected Persons, Chicago Housing Authority (CHA) Residents, Elderly and Frail Elderly, People with Disabilities, Developmentally Disabled, and Survivors of Domestic/Child Abuse are detailed below.

Youth Services

Over 29% of children and youth in Chicago between the ages of 6 and 18 fall below the federal poverty level. Thousands more live on the edge of poverty and funding for programs is critical. The vital support of CDBG and other federal, state and city funding sources allows the City of Chicago to broaden its commitment to meeting the needs of children and youth.

The Department of Family and Support Services (DFSS) draws on a strong network of social service providers to connect young people with pro-

grams and services that enrich their intellectual, social and emotional growth. DFSS youth services provides the resources and technical assistance needed to comprehensively address the needs of Chicago’s children and youth. DFSS partners with the Chicago Public Schools, Chicago Park Districts, Chicago Public Libraries, After School Matters, Chicago Housing Authority (CHA) and philanthropic and academic institutions, to identify and close gaps in service provision and leverage financial resources.

Research studies indicate that between the hours of 2 pm and 6 pm youth are exposed to at-risk behavior such as drug use, sexual activity and/or violence. To address this factor, the City has dedicated resources to out-of-school time programming. Funds are awarded to youth development delegate agencies that serve young people during these critical hours and as a result reduce the opportunity to engage in harmful behaviors.

These programs provide structured age appropriate activities for youth between the ages of 6 and 12, 13 and 15 and 16 and 18. Planned activities build on the social and emotional assets of youth, build resilience, promote life long learning and develop career exploration skills. Children and youth are exposed to quality programs with a safe, supportive, interactive, and engaging environment.

Mentoring programs use either a peer to peer model or inter-generational approach to bond youth with other youth, adults or senior citizens. The Counseling programs are administered in a one-to-one session model or group model to promote positive changes in cognition, behavior and emotional health in a school setting and/or community-based setting.

Additionally, all program models are required to provide a youth leadership development component as well as, educational workshops that focus on youth specific interests. These components encourage youth voice and choice.

DFSS funds over 200 youth development agencies that service youth from low-income families. In 2012, due to budget cuts, DFSS will provide

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program opportunities to 17,800 children and youth, instead of the original 19,000 planned, 97% of which qualify as low-income families. Approximately 60% of the participants will be between the ages of 6 and 12 and 20% between the ages of 13 and 15, and 20% between the ages of 16 to 18.

In addition to these programs, DFSS provides safe, nurturing environments to 2,500 children ages 6-12 through its School-Age Program, funded by the Illinois Department of Human Services. Knowledgeable and experienced child development professionals organize comprehensive daily educational and recreational activities that include homework assistance, field trips, arts and sports.

Since 2007, the Youth Ready Chicago Career Development Centers have responded to the need of job readiness training for young people ages 14 to 21. The six centers are located in each Chicago Public School region. DFSS will serve over 1,440 young people of which over 720 will be trained and placed in jobs and internships.

As with the YCDCs, the YRC Community Councils, formally known as Regional Consortium Coordinators, were also developed in 2007, and are located in each of the six Chicago Public School regions. The Community Councils build strong and cohesive community-based out-of-school time program delivery systems for young people, ages 6-21. The Community Councils convene monthly meetings for public and private youth-serving agencies, build awareness of community services for youth and will develop region-wide community plans.

DFSS will continue to partner with the Chicago Police Department and other juvenile justice system partners and stakeholders in the operation of the Juvenile Intervention Support Center (JISC) to address the needs of young people who have demonstrated a risk of becoming involved in the juvenile justice system. The JISC, located at 3900 S. California, utilizes comprehensive case management and referral services to

help young people avoid juvenile detention. The goal of JISC is to prevent youth from entering the juvenile justice system by improving the efficiency and effectiveness of juvenile offender processing while expanding the involvement of schools, health care and other key social service partners in addressing the problems of juvenile delinquencies. DFSS was recently awarded a grant to provide mentoring services to JISC youth and this past summer, added a jobs component to the program.

Every summer Chicago works to identify as many summer employment opportunities as possible for its young people ages 14 to 24. Up until 2000, the federal summer youth jobs program annually provided funding for Chicago to create thousands of jobs for Chicago youth. In absence of the federal summer youth jobs program, the City created its own summer jobs program, Youth Ready Chicago (formerly KidStart). Employment opportunities come from the City of Chicago, Chicago Public Schools, Chicago Park District, After School Matters, City Colleges and the private sector.

The strength of Youth Ready Chicago is the diversity of opportunity. From painting murals in public spaces to providing administrative support to community-based organizations or working as park recreational leaders, young people participate in a variety of summer opportunities. More than 50,000 youth applied to Youth Ready Chicago. Across partners, 14,000 youth were placed in summer jobs in 2011.

Youth Ready Chicago will provide summer employment to over 14,000 young people. The summer positions will be supported in 2012 by several funding sources that includes: Head Start, Housing and Urban Development, Walmart, Chicago Community Trust, and the Illinois State Board of Education. The funds are targeted to provide training opportunities, paid summer work experiences and work readiness skills to youth that are most in need. Youth apply online at www.youthreadychicago.org.

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Additionally, DFSS administers the following programs: Head Start and Early Head Start, Summer Food Service Program sites, residential camps for low-income children, Youth Ready Chicago summer jobs program, the Chicago Out of School Time Project, a partnership with After School Matters funded by the Wallace Foundation, and summer mini-grants.

Homeless Persons

The City and its partners, through the Planning Council to End Homelessness, have made significant progress in Chicago's Ten-Year Plan to End Homelessness. The three core tenets of the Plan are to: (1) prevent homelessness whenever possible; (2) rapidly re-house people when homelessness cannot be prevented; and (3) provide wraparound services that promote housing stability. The theory behind Chicago's Plan is "housing first"—in other words, a person's service needs are best addressed once they are permanently housed.

The Plan calls for a transition of the homeless service system from a shelter-based system, focused on temporary fixes, to a housing-based system emphasizing long-term living solutions for the homeless on the street and in overnight shelters. To that end, the inventory of homeless resources has experienced an increase in interim and permanent housing, with a corresponding decrease in the number of temporary shelter beds. Throughout the system transition, the City will maintain its commitment to ensuring adequate bed capacity for those who experience homelessness.

HIV/AIDS Affected Persons

While the HIV/AIDS epidemic continues to grow, new treatments have allowed people with HIV/AIDS to live longer and in some cases, healthier. As a result, a full range of housing services are needed now more than ever, from congregate living sites with multiple psychosocial and social services onsite to only financial assistance to help individuals with HIV maintain their housing. In order to meet these needs, the City is doing

the following:

- Ensuring ongoing access to rental assistance for existing recipients.
- Expanding the supply of multiple-bedroom rental units for all families, including women with HIV and their children.
- Supporting a continuum of supportive housing programs for persons who are dually or triply diagnosed with HIV, mental illness and/or substance abuse.
- Participating in community-wide strategies and forming partnerships with not-for-profit organizations, community members and mainstream service systems to provide housing assistance and supportive services for persons living with HIV/AIDS.
- Working with and supporting housing advocates and case managers to assist eligible persons living with HIV/AIDS and their families to avoid homelessness by focusing on long-term housing strategies, as well as continuing to provide emergency housing assistance as needed.
- Strategizing with housing partner agencies to encourage landlords to apply for certification with the Low-Income Housing Trust Fund so that eligible low income persons living with HIV/AIDS may receive long-term rental subsidies funded through this State of Illinois program.

Elderly and Frail Elderly

In order to ensure that seniors remain active within their communities, the City oversees 13 satellite centers in various neighborhoods throughout Chicago. Two additional centers will be opened during 2012. Centers offer a variety of social, educational, and recreational activities for seniors and their informal caregivers. Each center is tailored to the needs and interests of the local community. All centers offer resources for caregivers, Life Enrichment Activities, Senior New Computer Learning Centers, Fitness Centers, Golden Diners, and more.

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Currently, the Chicago Housing Authority (CHA) has 65 senior designated buildings across 46 senior designated developments, intended for residents where the head of household is age 62 years of age or older. In FY2012, CHA will continue to meet the affordable housing needs for elderly Chicagoans through its expanded senior housing designation, implemented in FY2010. The amended designation increases the pool of qualifying seniors, by lowering the occupancy threshold from 62 years of age to 55 and older at senior designated properties with high vacancy rates.

In addition to providing housing, CHA works to connect senior residents to social programs and support services. Resident Service Coordinators in senior buildings and service providers in other housing types provide a range of offerings for seniors, including recreation, education and social programs. In addition, in order to better understand the needs of seniors in public housing, CHA is conducting an assessment of seniors in both senior-designated buildings and other housing types to identify gaps in service.

People with Disabilities

The demand for affordable housing, housing affordable to people whose income is less than 30% of the area median income, is much higher than the supply. Due to the short supply of affordable and accessible housing in Chicago, and the fact that people with disabilities are subject to lower employment rates and earnings, people with disabilities are at a disadvantage as they strive to locate and secure decent housing. Ninety percent of people with disabilities who contact MOPD for housing assistance have incomes at or below 30% of the area median income level. Approximately 30% of the individuals who contact MOPD require accessible and affordable housing.

The programs designed to address the affordable housing problem, such as the Section 8 program, the Low-Income Housing Trust Fund, and HUD's 811 and 203 housing programs are not funded at levels to meet the need. Part of the solution is more funding for programs which provide federal subsidies, which make the rents afford-

able for those of low income. Another part of the solution is to implement programs which increase employment options for people with disabilities.

The City of Chicago is committed to increasing the housing options for people with disabilities. Administered by the MOPD, the Home Mod program enables people with disabilities of low-to moderate-income to have their homes and apartments modified for accessibility. One of its primary goals is to enhance the independence of people with disabilities. An accessible living environment provides people with disabilities a greater opportunity to fully participate in all aspects of life such as employment, recreation and education.

The Home Mod program areas of modifications under this program include but are not limited to: kitchen and bathroom modifications, ramps and lifts. Specific modifications include, but are not limited to, installing grab bars and railings, lowering cabinets, re-hanging doors, widening doorways, installing sinks and toilets. Subsequent work may include, but is not limited to, plumbing, electrical, carpentry, masonry, dry walling, tiling and painting. Additionally assistive technology devices and minor modifications may be provided via this program. The home modifications may not exceed \$10,000 per household.

Increasing the housing stock for people with disabilities—making apartments and single family homes accessible — helps ensure that people with disabilities have appropriate and safe housing. Accessible/adaptable housing is needed and used by people who don't have a disability.

MOPD's Independent Living Program provides support to people with disabilities become as independent as possible. MOPD's Independent Living Program has four components: case management, assistive technology personal assistance/home-maker and daily living skills training.

With the Olmstead ruling, the City needs to broaden its affordable and accessible housing efforts to address the needs of people with disabilities who will return to their communities upon discharge from institutions. MOPD's Independent Living

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Program assists people with disabilities, including those discharged from institutions and returning to their communities, become as independent as possible.

Developmentally Disabled

To address the needs of people with developmental disabilities and those with physical disabilities, the City offers mortgage assistance in the form of a second mortgage to qualified buyers with developmental disabilities or physical disabilities. The program offers up to \$35,000 per unit as a purchase price subsidy. Each borrower in the program completes a homebuyer counseling course and has a service plan with a community-based social service provider. Households below 50% of median income are targeted and those earning up to 80% of median income are eligible to participate.

- **Special needs populations**

The need for affordable housing cuts across a wide range of populations, including seniors, people with disabilities, new immigrants, African-Americans, Latinos and other minorities. Many of these populations have specialized housing needs.

According to the 2010 American Community Survey (ACS) Chicago's over-60 population was 396,170 and is expected to reach 480,000 by 2020. Fifty-eight percent of elderly households have annual incomes under \$30,000. Senior citizens often have difficulty maintaining residence in their homes because of increasing costs, the need for home repairs, and/or changes in physical health. City assistance is designed to help seniors "age in place"—that is, remain in their communities and live as independently as possible.

ACS shows that over 250,000 non institutionalized people within the City of Chicago have a physical and/or mental disability, of which over 40,000 have physical disabilities or mobility impairments or are wheel-

chair users. The unemployment rate for this group has been estimated as high as 82%, and even higher for minorities with disabilities). Therefore, the housing options must be both accessible and affordable. HED has established rigorous accessibility standards in single- and multi-family construction and rehab, and it strives to incorporate universal design in all of its programs.

- **Non-Accessible Housing**

The lack of information regarding rights under the law, extremely limited supply of available rental units, and the high demand for affordable housing that is accessible, resulted in hundreds of individuals with disabilities being relegated to extensive waiting lists with scarce hope of obtaining housing within a reasonable time period. To combat this problem, the City developed procedures that require review and approval of plans by the MOPD as part of the permit issuance process for housing in Chicago. MOPD also implemented the Home Mod program which allows people with disabilities to receive structural modifications to their homes which make their living environment accessible. The City is committed to continue enforcing the provisions of the Chicago Fair Housing Ordinance prohibiting discrimination in housing on the basis of disability.

- **Youth Employment Program**

MOPD has a seasonal youth employment component designed to provide hands on work experience to high school students with disabilities. The year round program provides a bridge to academic learning and employment opportunities through career exploration and development; and paid summer internships.

Students with disabilities are encouraged to "make the connection" between Disability Mentoring Day, Job Shadow Week and Youth Ready Chicago. The program begins at the start of the school year with student recruitment and goes through the following summer months with paid internships.

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Survivors of Domestic Violence

The Division on Domestic Violence (DDV) of the Chicago Department of Family and Support Services (DFSS) coordinates Chicago's multi-layered response to the domestic violence crisis. DFSS funds community-based delegate agencies to serve domestic violence victims and their children at projects located throughout Chicago. These agencies provide assistance and advocacy to victims of physical, sexual or emotional domestic abuse. Programs are grouped in five program models: Counseling & Case Management; Legal Services; Court Advocacy, Counseling & Case Management; Economic Stability; and Supervised Child Visitation and Safe Exchange Centers. Assistance from these programs include needs assessment sessions, safety planning, individual and group counseling, legal advocacy and representation, providing a safe setting for court mandated visitation, and preparation for education and employment to achieve financial independence from the abuser.

- Domestic Violence Help Line

The Help Line is a 24-hour, toll-free confidential clearinghouse for domestic violence services and information. The Help Line is used by victims, concerned family and friends, perpetrators of domestic violence, and helping professionals such as health care workers, faith leaders, police officers, and prosecutors. The Help Line receives approximately 30,000 calls each year.

- Domestic Violence Public Awareness Campaigns

These campaigns advertise the Domestic Violence Help Line, encouraging traditionally underserved victims to seek help, and urging concerned community residents to take a stand against domestic violence in Chicago.

2. POPULATIONS WITH HEALTH NEEDS

DPH uses epidemiological data to allocate resources and programs to different Chicago communities. The overall goal is to deliver services that help community residents meet identified health care needs.

Providing Basic Health Care

- Uptown Neighborhood Health Center

Chicago Department of Public Health Uptown Neighborhood Health Center provides primary health care for over 3,500 low-income residents throughout Chicago. Currently 78% percent of Uptown's clients are at or below poverty. Another 19% are between 100% and 200% of poverty. Most are not eligible for Medicaid or Medicare. Although Uptown N.H.C. is located in the Chicago's Uptown Community area, it serves clients from 55 of the City's 77 community areas. Refugees from all over the world are evaluated through this clinic.

Uptown N.H.C. offers a combination of health services and public health. Health maintenance is provided through patient and family health education, immunizations, and health screening such as screening mammograms. Other services provided through Uptown N.H.C. are WIC/nutrition, family case management, and HIV/AIDS primary care.

Uptown N.H.C. uses CDBG funds to directly support the basic health care it provides, and is supplemented by revenue generated from the clinic, City of Chicago tax dollars, and other state and federal grants. DPH realized savings through indigent pharmacy programs by enrolling eligible clients into programs that provide free medication to many of our adult clients.

- Primary Health Care for the Homeless

The goal of the Department of Public Health Primary Health Care for the Homeless is to provide primary health care, social services, case management, resources, and referrals to address the needs of the high-risk and homeless population. DPH will support the following services for an anticipated 300 participants:

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- Recruitment, such as street outreach and case-finding.
- Primary Health Care.
- Intervention and preventive health services and education.
- Medical case management and follow-up.
- Counseling services and follow-up.
- Advocate on behalf of the participant for appropriate health care and social services.
- Written linkage agreements with agencies providing services not limited to substance abuse, mental health, and medical care.
- Documentation of health education sessions.

As a consequence of poor nutrition, exposure to violence and the elements, increased contact with communicable diseases, and the constant stress of residential instability, homeless people suffer from ill health at much higher rates than those who are adequately housed. Recovery from illness also is affected by homelessness. It is extremely difficult for individuals with chronic diseases such as diabetes, hypertension, tuberculosis, addictions and mental illness to manage these conditions. Furthermore, since the majority of homeless individuals do not have health insurance, access to appropriate health care is limited. They do not seek preventive care, and tend to be hospitalized for illnesses such as pneumonia or uncontrolled diabetes that could have been prevented or controlled with regular health care. Additional barriers to health care access include lack of transportation, inflexible clinic hours, and complicated eligibility requirements for public health insurance and mandatory co-payments for various services and families impacted by homelessness.

- High Risk Primary Health Care

Under the HIV prevention program, preven-

tion services are needed by low-income persons with HIV or persons who engage in high risk behaviors. Currently there are 20,871 people living with HIV and AIDS in Chicago. Estimating that 21% of people infected with HIV are unaware of their status, there could be as many as 26,000 people living with HIV in the city. Because new HIV infection diagnoses remain relatively high and persons infected with HIV are living longer, the number of people living with HIV infection is increasing considerably each year. Chicago's HIV infection prevalence rate of 761 per 100,000 people is nearly three times greater than the national rate of 275.4 per 100,000 people.

DPH accepts applications annually for CDBG High Risk Health Care – HIV Prevention funds targeting High-Risk Youth and/or Homeless populations in the City of Chicago. The total funding available for HIV prevention services is \$450,000. Funds are available to support the mission of the STI/HIV Division, to respond to the HIV Prevention Planning Group's current HIV prevention priorities and to align with the National HIV/AIDS Strategy. These funds are used to respond to the epidemic, to implement proven public health strategies, to provide HIV Counseling, Testing, and Referral Services as well as Hepatitis integration activities.

DPH anticipates that 65,347 individuals will be served in 2012.

- Mental Health Clinics

Mental Health Clinics are located in low- and moderate- income communities throughout the City and provide a safety net for mental health services in Chicago.

Mental health services will continue to be provided to 2,748 adults with severe mental illness on an outpatient basis thru 37,7070 visits annually. Services will include:

- Crisis Intervention.
- Therapy and counseling.

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- Job and housing supports.
- Community support.
- Case management.
- Psychosocial rehabilitation.
- Childhood Lead Poisoning Prevention Program

The Childhood Lead Poisoning Prevention Program (CLPPP) of the DPH provides a continuum of services for evaluating and addressing lead hazards. These services include the following: Home Inspection and Enforcement of lead hazard violations through mitigation or court action, Public Health Nursing to evaluate the child's medical needs and to educate parents on reducing risk and providing proper nutrition, Screening and Surveillance, and Public Information and Education. Since 1996, lead poisoning rates have steadily decreased in Chicago. The CLPPP is partnering with other organizations including, Chicago Housing Authority, HED, DFSS, and Chicago Public Schools to expand its base of lead poisoning prevention activities and to assure compliance with the federal lead safe housing rules.

- Family Violence Prevention Initiative

DPH provides support to a number of community-based delegate agency programs that address the prevention of family violence, childhood exposure to family violence and child abuse through public education, parenting skills and family support services for adults and their families as well as some school-based prevention programming with middle school aged children at high risk for substance abuse and violence. Through this Initiative, DPH identifies community agencies that provide parenting support programs and/or substance abuse prevention programs and have the willingness and capacity to integrate Family Violence Prevention into their existing array of services. Agencies receiving Family Violence Initiative funding programmatically link family violence prevention with substance abuse preven-

tion, early childhood education, parenting education and other supportive services. Parenting Skills and Substance Abuse Prevention Program activities include the following: screening/needs assessment of parent participants for factors related to child exposure to violence, child abuse and domestic violence (i.e., problem-solving capacity, knowledge of appropriate parenting skills, prior DCFS involvement), and training and skill development for parents (e.g. child development process, positive discipline child rearing techniques, promoting self-esteem in children, stress management, and the identification of nonviolent alternatives for expressing emotions and solving problems) and school based life skills programming for middle school aged children, at highest risk for future substance abuse and violence in relationships. DPH will support the following program activities for an anticipated 1,500 participants:

- Family support services.
- School based prevention programming.

Community based parenting and/or substance abuse prevention programs are committed to incorporating family violence prevention, bullying and teen dating violence prevention and the prevention of childhood exposure to violence into existing programming are eligible for funding.

- Parenting Skills
 - Assessments and identification of participants' social support needs, and linkages to a wide range of preventive and social support services.
 - Regular group meetings that provide support and feedback to participants.
 - Child care provided during meetings.
 - Parent/child interaction observations.
 - Case management services.
 - Domestic Violence screening as appropriate.

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- Counseling to address the effects of children witnessing violence for those who are screened as having had this experience.
- Written linkage agreements with agencies providing abuse services.
- Family oriented prevention programming.
- Substance Abuse Prevention
 - Science-based substance abuse/family violence prevention programming.
 - Age appropriate substance abuse education.
 - Multi focused primary prevention strategies that include input from participants.
 - Participation in community coalitions and other collaborations organized to prevent substance abuse and family-violence.
 - Provision of opportunities for youth to participate in activities that promote resilience.

According to the Centers for Disease Control, the cost of intimate partner violence exceeds \$5.8 billion each year. In the case of domestic violence prevention, cost-effectiveness means that prevention programs costs society less than it would cost to deal with the resulting consequences of domestic violence were there no prevention program. <http://www.bvsde.paho.org/bvsacd/cd67/ViolencePrevention.pdf>.

B. PROVIDE DECENT, AFFORDABLE HOUSING

In order to fulfill the goal of providing decent and affordable housing, the City has focused on the following areas:

CITYWIDE AFFORDABLE HOUSING NEEDS

The Department of Housing and Economic Development is currently in the third year of its most

recently developed Five-Year Affordable Housing Plan covering the years 2009-2013. The accomplishments of the three previous Plans resulted in large part from the City’s commitment to partnerships with housing organizations, developers, not-for-profit groups, lending institutions and other government agencies. Continuing this tradition of collaboration, HED convened a 48-member Advisory Panel to help define needs and strategies for the next Five-Year Plan. The panel met and analyzed Chicago’s housing market and identified the key strategic issues underlying the City’s affordable housing needs.

The current economic downturn creates a challenging environment for the City’s affordable housing plan. At the time of our previous Plan, the economy was stronger than it had been in decades, with a renaissance in neighborhoods, a booming central city, and a large and diverse economic base. Currently, the City faces a number of new housing challenges which must be addressed in future years and will need to look at past successes, as well as new and innovative opportunities, to protect and expand the City’s affordable housing stock.

• **Affordability**

Although Chicago remains the third most affordable of the ten largest U.S. cities, housing costs are excessive for many households. Over 275,000 households (54.9% of all renter households) pay more than 30% of their income for rent, while 168,610 homeowners with mortgages pay more than 30% of their income for monthly owner costs. The affordability gap is particularly acute for households below 30% of Median Family Income (MFI), for whom the estimated number of available, affordable rental units is more than 58,000 less than the number of renter households.

The City targets the preponderance of its housing assistance activities at low-income families: for the 2009-2013 Five-Year Affordable Housing Plan, it is projected that 80% of all City-assisted units will be under 50% of MFI. Affordable rental housing has been particularly emphasized, with a projected 85% of all assisted rental units serving households under 50% of the MFI.

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Among other resources, Chicago uses tax credits, tax-exempt bonds, federal funds, and Tax Increment Financing (TIF) districts to build multi-family rental housing: from 1999 through 2010, the City supported the preservation or creation of more than 70,000 rental units. New Homes for Chicago spurs new construction in redeveloping neighborhoods and provides purchase subsidies to households with moderate incomes. It has produced more than 1,600 homes since 1999. A newer program, the Chicago Partnership for Affordable Neighborhoods, between 2007-2009, created 57 affordable units in higher-cost neighborhoods through voluntary set-asides by developers and purchase subsidies to homebuyers.

To directly stimulate the production of additional affordable units, in 2007 the City revised the previously enacted Affordable Requirements Ordinance (ARO) requiring that 10% of units to be affordable if (1) the developer receives any type of City land, (2) any zoning changes allowed to increase project density or allow for additional residential uses, or (3) the development is a “planned development” except for developments outside of the downtown area that do not obtain residential density increases. Under ARO, at least 10% of the units are required to be affordable if the City provides land at a discount, and 20% of the units must be affordable if the City provides other forms of financial assistance. Between 2007-2009, a total of 167 single-family and 16 multi-family units were created under the program.

- Aging housing stock

Chicago’s distinctive housing stock is a unique and precious asset. The 2010 Census data indicates that more than half of all units are more than 60 years old. Much of this older housing remains affordable to households of modest income. Each year, affordable units are lost to deterioration, abandonment, or conversion to condominiums. Because these units cannot be economically replaced with new construction of similar quality and size, preservation of the existing single family and multifamily stock is

one of the City’s core affordable housing priorities. Ranging from single-family homes to large apartment buildings, these structures require ongoing investment to prevent decay and the threat of demolition. With most residential mechanical systems possessing 15-year life spans, many dwellings have experienced multiple updates, renovations, and repairs. Buildings renovated in the mid or late 1970s may be due for structural repairs or replacement of mechanical systems in the near future. For homeowners, landlords and renters alike, growing cost burdens mean fewer options for undertaking the improvements and enhancements that, often for relatively modest amounts of money, can preserve Chicago’s housing stock for the future.

Chicago has more than 325,000 single-family homes, representing nearly one-third of all units and the majority of buildings in many neighborhoods. Almost a third of these homes are bungalows, a defining structure in many Chicago neighborhoods. The historic bungalows have been in service for nearly one hundred years, and in many cases, need to be repaired, updated, or enlarged. City initiatives such as the Historic Chicago Bungalow Initiative, SARS (Small Accessible Repairs for Seniors) f/k/a H-RAIL (Home Repairs for Accessible and Independent Living) program and EHAP (Emergency Housing Assistance Program) have assisted thousands of elderly and low-income households to these much-needed repairs and upgrades.

The City’s large existing stock of affordable housing makes it both practical and economical to preserve housing for long-term affordability. Among the City’s preservation programs are: the Troubled Buildings Initiative, which acquires at-risk buildings and turns them over to new owners; the Historic Chicago Bungalow Initiative, which encourages investment in these classic homes that typify many Chicago neighborhoods; the TIF Neighborhood Improvement Program, which offers matching grants to homeowners in designated neighborhoods for exterior repairs and limited interior improvements; and

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the Neighborhood Stabilization Program, which enables the City to purchase, rehabilitate and demolish, when needed, vacant and foreclosed lender-owned properties in communities hard-hit by foreclosures.

The City is utilizing energy efficiency and energy conservation as a key tool to preserving existing housing stock. Energy efficiency grants are provided to households receiving assistance through other home repair programs. Energy efficiency measures provide real savings to residents, easing the burden on home maintenance and upkeep.

- Limited resources

Public funding for housing is limited at all levels of government. To maintain or expand production of affordable housing, existing programs must use funds efficiently and new funding sources must be found. HED advocates at the local, state, and federal levels for improvements in public policies to support affordable housing. In recent years, Chicago has been a leader in crafting regulations and legislation on predatory lending and in the restructuring of property tax assessments to lower the costs of providing affordable rental properties. At the federal level, HED regularly advocates to protect and increase existing levels of public funding. HED also participated in a nationwide effort to protect the Low-Income Housing Tax Credit program from legislation that would have significantly devalued it. At the state level, HED worked successfully for the passage of rental subsidy legislation. Since 2005, HED almost doubled its funding for the Low-Income Housing Trust Fund, and in 2010, HED assisted nearly 3,000 households.

The City's 1999-2003 Five-Year Affordable Housing Plan set a goal of investing \$1.29 billion to support more than 35,000 affordable units of housing, with a particular emphasis on serving households earning less than 60 percent of the area median income. All of these goals were surpassed. The 2004-2008 five-year plan also exceeded its goal of assisting 48,000 units with \$1.88 billion in resources. Currently HED has set forth an agenda to assist over 50,000 units with \$2.1 billion in

resources from 2009-2013, and continues to identify additional resources to further expand our affordable housing goals.

EXPANDING HOUSING AFFORDABILITY IN SUPPORT OF HEALTHY COMMUNITIES

- Sustainable Home Ownership

Affordable housing is among the region's biggest challenges. While minorities entering the first time homebuyer market contribute to rising home ownership trends in Chicago, African-Americans continue to face barriers that deny them access to credit and neighborhoods of choice. For Chicago's Latino population, these barriers are compounded in housing markets where they have been underserved by affordable housing providers and lenders, under-represented in subsidized housing programs, overburdened by housing costs, hampered by language and cultural obstacles, and faced with a shortage of housing suitable for larger families.

Opportunities exist to expand the growth in home ownership stimulated by minorities entering the first-time buyer market. Home ownership supports healthy communities. In Chicago, homeowners with a stake in the future of their neighborhoods have been instrumental in supporting community policing, demanding the removal of dangerous, abandoned buildings and lowering crime rates. Because these benefits enhance the quality of life for all Chicagoans, the City works actively on many fronts in support of sustainable, affordable home ownership.

- HED continues to reinforce and expand access to the housing market for potential home buyers who might not otherwise be able to enjoy the benefits of home ownership.
- HED stretches market-based opportunities to provide home ownership opportunities for households earning up to 120% of median income (\$90,120 for a family of four) in target areas critical to Chicago's community revitalization strategy, and where mixed income strategies depend on home ownership as an integral component of successful redevelopment or

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to balance market forces that threaten affordable home ownership. Federal funds will be directed to households with incomes below 80% of median income.

- HED ensures that all HUD-funded projects are in full compliance with the Lead Safe Paint Regulation to eliminate lead-based paint hazards to children's health and safety.
- HED also expands access to the housing market for low-income families with mobility-impaired or developmentally disabled members.

SUSTAINABLE AND AFFORDABLE RENTAL HOUSING

Like many other metropolitan areas, Chicago faces what is perhaps the most severe challenge in the housing arena today: providing a sufficient amount of affordable rental housing. Despite a vibrant local economy and housing market, it has not been economically feasible to produce non-luxury rental units without public subsidy in Chicago. In the past several years, a vast majority of affordable rental units produced in Chicago have been with assistance from the City or other governmental agencies.

A number of factors combine to put affordable rental on the front burner for the City and our partners. Chicago lost more than 21,000 rental units since 2000.

The ongoing transformation of the CHA—which involves the demolition of approximately 20,000 existing units of public housing and the creation of new mixed income communities in partnership with the HED—will continue to be a key component of the City's affordable rental housing efforts. People making the transition from welfare to work often require not only assistance in finding decent, affordable housing, but supportive services as well.

A growing problem since 2005 is the rise in utility costs, which is of particular significance for programs serving low-income clients through the City's Low-

Income Housing Trust Fund.

The combination of a shrinking supply of rental units and increasing cost-of-housing burdens for renters is expected to continue in coming years. Rental housing sufficient to meet the needs of large families also remains a serious concern. Many people making the transition from welfare to work continue to carry excessive cost burdens. The gap between supply and demand for rental housing in Chicago widens as public housing units are lost and transitioning residents seek alternative housing. Other needs must be addressed if affordable rental housing programs are to have maximum impact: an end to discrimination based on race, ethnicity, disability or source of income; strengthened tenant organizations, education, and legal protection, and, enhancement of property management skills and capacity to deal with deferred maintenance problems.

To address these concerns, HED will:

- Continue to focus on the production of affordable rental housing for larger families through both rehabilitation programs and new construction, particularly for those under 50% of median income.
- Design and implement strategies to preserve rental properties supported by HUD-subsidized mortgages eligible for prepayment, expiring Section 8 contracts and tax credit financing.
- Serve as an active partner in planning and implementing the CHA's redevelopment of public housing properties and the creation of mixed income communities.
- Emphasize tenant education and information components in its rental housing strategies.
- Continue the Rents Right program and work with partner Departments, including the Commission on Human Relations, in educating landlords and tenants about anti-discriminatory laws.

2012 PROGRAM PRIORITIES

BUILDING PUBLIC AND PRIVATE CAPACITY TO SUSTAIN LONG-TERM STRATEGY

Local innovation, program efficiency and support of new affordable housing strategies responsive to local conditions all require substantial communication and collaboration among policymakers and service providers. Capacity-building must move forward in tandem with strategic program development. HED will:

- Continue to work with other City departments to identify new options for coordination and joint resource planning in support of affordable housing programs, as well as new opportunities to advance the affordable housing agenda region-wide.
- Upgrade its capacity for data-gathering and analysis on housing and real estate inventories, trends and program impacts, will streamline departmental procedural requirements for housing developers and service providers, and encourage other relevant City departments to make comparable improvements as necessary.
- Strengthen the capacity of housing-related not-for-profit organizations in support of the City's comprehensive housing strategies.
- Act as a catalyst for key housing policy stakeholders to raise their collective voices, both for favorable policy changes such as tax reform and for additional resources and support from the private sector as well as at the federal and state levels.

LOW INCOME HOUSING NEEDS**ASSURING HOUSING AND SUPPORTIVE SERVICES FOR THE NEEDIEST**

Many factors—including high rent levels, overcrowding, the loss of public housing units, a shortage of larger-sized rental units suitable for families and

owners opting out of their subsidized housing contracts—point to the need for affordable housing. It is also critical that sufficient resources are made available to address the social service needs of Chicago's low income residents. Providing for very low-income families and individuals is both a housing and community stabilization issue.

- HED supports Single Room Occupancy (SRO) and family housing in Chicago by developing, rehabilitating, or arranging special financing for properties linked with supportive services in target areas where successful shelter-plus-support services and job-creation opportunities can be closely linked. If an individual requires housing services and not case management services, only housing services will be provided unless otherwise required by the funding source.
- HED develops partnership programs that increase subsidy assistance for individuals whose progress through the continuum of care promises a transition to permanent affordable housing in a reasonable period of time. If an individual requires housing services and not case management services, only housing services will be provided unless otherwise required by the funding source.
- HED focuses resources in support of housing needs for households earning under 30% of median income.
- The City supports the not-for-profit community, notably with the help of SHP funding, in the provision of supportive services for those trying to move from homelessness or near homelessness to self-sufficiency.
- DFSS works with delegate agencies to provide prevention services for those at immediate risk of homelessness and to provide supportive services that focus on housing retention. DFSS also administers rental subsidy programs to permanently house homeless persons with disabilities.

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SURVIVORS OF DOMESTIC VIOLENCE

The Division on Domestic Violence (DDV) of the Chicago Department of Family and Support Services (DFSS) coordinates Chicago's multi-layered response to the domestic violence crisis. DFSS funds community-based delegate agencies to serve domestic violence victims and their children at projects located throughout Chicago. These agencies provide assistance and advocacy to victims of physical, sexual or emotional domestic abuse. Programs are grouped in five program models: Counseling & Case Management; Legal Services; Court Advocacy, Counseling & Case Management; Economic Stability; and Supervised Child Visitation and Safe Exchange Centers. Assistance from these programs include needs assessment sessions, safety planning, individual and group counseling, legal advocacy and representation, providing a safe setting for court mandated visitation, and preparation for education and employment to achieve financial independence from the abuser.

The DDV Services to Homeless Victims of Domestic Violence Project was established to reach out to those who are homeless or at risk of homelessness because of domestic violence. A domestic violence screening tool is used at all six DFSS Community Services Centers for all walk-in clients. Clients who self-identify as domestic violence victims are then referred to the Center's Domestic Violence Advocate who provides a comprehensive assessment of the client's circumstances and referrals to appropriate services. The Advocates also assist in safety planning and provide counseling, case management and advocacy. These staff regularly conduct educational groups at homeless programs throughout the city to identify additional victims in need of these services.

PERMANENT SUPPORTIVE HOUSING

The strength of the permanent supportive housing delivery system (permanent housing with on-site supportive services) rests to a large extent with the pool of developers that specialize in this area. These mainly not-for-profit service providers in recent years have strengthened their capacity to provide both quality housing and necessary services. Many of these organizations have developed niches or specialties assisting the various sub-groups (i.e., substance abusers, mentally ill, victims of domestic

violence and HIV/AIDS) within the broader homeless population.

AFFORDABLE HOUSING IMPROVEMENT AND ENHANCEMENT

Because Chicago's distinctive housing stock is a unique and precious asset, effective preservation programs are highly time-sensitive. Deferred maintenance on these properties takes a worsening toll each year, adding further blight to distressed neighborhoods and raising the costs of future rehabilitation. For landlords, homeowners and renters alike, rising housing costs mean fewer options for improvements and enhancements that can sustain Chicago's housing stock for future generations, often for relatively modest amounts of money preserving affordable housing in neighborhoods undergoing gentrification is particularly critical.

HED maintains its emphasis on housing preservation through new initiatives designed to complement its established, highly successful rehabilitation and construction programs. One such program is the Lawndale Restoration/Douglas Lawndale initiative, which works with the Department of Housing and Urban Development and is restoring 100 deteriorated buildings containing over 1,200 affordable units, including 250 project-based Section 8 units, in the North Lawndale community.

The Troubled Buildings Initiative preserves Chicago's existing single-family and multi-family properties as affordable housing and to ensure that qualified owners and managers are in place in instances when properties have become blighted. Buildings are referred to the program through city departments, aldermen, community development organizations and concerned citizens. The properties are inspected by the Department of Buildings and written up for code violations. The cases are referred to the Department of Law for prosecution. When owners fail to bring their properties into compliance, a variety of strategies are utilized to affect a change in ownership, including court appointed receivers, transferring city liens to Community Investment Corporation (CIC) for foreclosure, negotiating with lenders for sale of delinquent notes for foreclosure, and purchasing of delinquent taxes.

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HOUSING PRESERVATION THROUGH CODE ENFORCEMENT

The City of Chicago will allocate CDBG funds to code enforcement in low- and moderate- income areas of the City. The additional funding allows for an expanded approach that addresses residential and commercial buildings and housing conditions throughout low- and moderate- income areas. The objective is to foster suitable living environments for residents of low- and moderate- incomes. Broadening the scope of inspections and code enforcement activities to include all structures in those areas has increased results. Properties are inspected based on residents' requests or complaints. Inspections include both hazardous and abandoned buildings. Adherence to the Building Code is then enforced through Housing Court and the City's Administrative Hearing process.

The Departments of Buildings and Law work together to force the remediation of dangerous and noncompliant properties. This, in turn, impacts residents by curtailing neighborhood deterioration and preserving housing stock.

The Department of Buildings will continue to provide board-up services of vacant open buildings to secure the buildings from criminal activity, ensure the safety of local citizens and arrest decline of the property.

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| | Annual Number Expected Units To Be Completed | Resources used during the period | | | |
|--|--|-------------------------------------|-------------------------------------|--------------------------|--------------------------|
| | | CDBG | HOME | ESG | HOPWA |
| ANNUAL AFFORDABLE HOUSING GOALS (SEC. 215) | | | | | |
| Homeless households | | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| Non-homeless households | | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| Special needs households | | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| ANNUAL AFFORDABLE RENTAL HOUSING GOALS (SEC. 215) | | | | | |
| Acquisition of existing units | | <input type="checkbox"/> | <input type="checkbox"/> | | <input type="checkbox"/> |
| Production of new units | 1,071 | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | | <input type="checkbox"/> |
| Rehabilitation of existing units | 1,700 | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| Rental Assistance | | <input type="checkbox"/> | <input type="checkbox"/> | | <input type="checkbox"/> |
| Total Sec. 215 Affordable Rental | 2,771 | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| ANNUAL AFFORDABLE OWNER HOUSING GOALS (SEC. 215) | | | | | |
| Acquisition of existing units | | <input type="checkbox"/> | <input type="checkbox"/> | | |
| Production of new units | | <input type="checkbox"/> | <input type="checkbox"/> | | |
| Rehabilitation of existing units | 1,891 | <input checked="" type="checkbox"/> | <input type="checkbox"/> | | |
| Homebuyer Assistance | 50 | <input type="checkbox"/> | <input checked="" type="checkbox"/> | | <input type="checkbox"/> |
| Total Sec. 215 Affordable Owner | 1,941 | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| ANNUAL AFFORDABLE HOUSING GOALS (SEC. 215) | | | | | |
| Acquisition of existing units | | <input type="checkbox"/> | <input type="checkbox"/> | | <input type="checkbox"/> |
| Production of new units | 1,071 | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | | <input type="checkbox"/> |
| Rehabilitation of existing units | 3,591 | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| Rental Assistance | | <input type="checkbox"/> | <input type="checkbox"/> | | <input type="checkbox"/> |
| Homebuyer Assistance | 50 | <input type="checkbox"/> | <input checked="" type="checkbox"/> | | <input type="checkbox"/> |
| Total Sec. 215 Affordable Housing | 4,712 | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| ANNUAL HOUSING GOALS | | | | | |
| Annual Rental Housing Goal | 2,771 | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| Annual Owner Housing Goal | 1,941 | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| Total Annual Housing Goal | 4,712 | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |

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LINKING HOUSING AND JOB OPPORTUNITIES

With the emergence of the suburbs as a major source of employment and the transformation of the Chicago Housing Authority, the need for decent, affordable housing accessible to jobs is increasingly a regional issue. Chicago serves as the hub of a multi-county region where housing, jobs and transportation spin an intricate web of increasingly dense relationships. Affordable housing problems, conditions and solutions are linked throughout this web. City and suburbs are coming to realize that housing strategies, particularly the connection between housing and employment, are regional in scope and dependent on each other for success.

With the continuing economic downturn and the jobless rate in Chicago at approximately 11% affordable housing is intricately tied to joblessness and poverty for low and moderate income households. Income remains the critical determinant of housing opportunity and affordability.

The focus of DFSS workforce services is on helping Chicago's displaced and disadvantaged job seekers obtain the skills that enables them to find and retain employment that pays a living wage. Workforce services has two programs focusing on training, supportive services and job retention: 1) Community Workforce Affiliate and 2) Industry Specific Training and Placement Services.

COMMUNITY WORKFORCE AFFILIATE

The Community Workforce Affiliate program is a new program design. This new initiative provides employment related services tailored to the needs of underserved populations and/or geographic, high poverty communities. Included in the target population are individuals who are not eligible or suitable for job readiness services, career counseling or job placement assistance provided through the network of One Stops and Affiliates that provide Workforce Investment Act (WIA) services. These might include persons who have multiple barriers to employment such as: deficiencies in reading, math and/or communicating in English, severely limited or no work his-

tory, and/or presentation of health, family or housing issues that may interfere with the client's ability to actively pursue employment.

DFSS envisions funding programs that are located in or near high poverty communities and that are disbursed geographically to allow for access to underserved Chicagoans. The Community Workforce Affiliate program will develop individualized career plans with participants that will lead to a career trajectory and ultimately out of poverty.

Services offered through these programs include, but are not limited to:

- Intake/Orientation: such as outreach, eligibility determination, orientation, initial assessment, referral linkages and labor market information.
- Comprehensive Assessment and Case Planning: such as academic testing, career interest and aptitude testing, individualized employment planning, career counseling and providing referrals for additional services.
- Job Readiness Training: services such as Internet access for employment services, interview training and resume writing, job clubs, life skills workshops including financial literacy, English-as-a-second-language (ESL) classes and literacy instruction.
- Placement, Retention and Follow-up Services such as job placement, job coaching, career counseling, enrollment into advanced training or career advancement services and other services as needed.

INDUSTRY SPECIFIC TRAINING AND PLACEMENT SERVICES

In an effort to increase responsiveness to Chicago's businesses, DFSS Workforce Services is providing customized training and placement services. This approach will focus on specific industries that offer employment opportunities at various skill levels and clear pathways to progressively higher skill and wage levels within the industry. DFSS has

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identified the following targeted industry sectors: Hospitality (Tourism, Retail, Restaurant); Health care; Transportation; Distribution; Logistics; and Information Technology.

Programs are customized and must include active participation and extensive collaboration from industry representatives in order to effectively address specific employer needs. It is envisioned that participants will complete training that will be directly linked to placement into permanent employment or advanced training programs with an expected retention of employment/advancement of at least six months. Proposed services must include, but are not limited to:

- Intake: outreach, eligibility determination, orientation, initial assessment and labor market information.
- Comprehensive Assessment and Case Planning: such as academic testing, career interest and aptitude testing, individualized employment planning, career counseling and referral linkages.
- Customized Training: such as industry/occupational specific skills training through a customized curriculum designed with an identified employer or group of employers. This may also include a paid work experience or internships with an employer.
- Placement Services: such as implementation of a plan to address specific industry/occupation workforce needs, placing participants in jobs with employers and identification of other resources that would benefit businesses such as assistance in applying for tax credits. DFSS expects delegates to partner with other Worknet Chicago agencies if they are unable to meet employer needs. It is strongly encouraged that applicants identify employers that agree in advance to hire individuals upon successful completion of the training.
- Retention Services: such as ongoing case management, follow-up activities to ensure retention and career advancement (i.e., participant development workshops, or job coaching), and provisions for support services, such as childcare, transportation, substance abuse counseling, and other services as needed.

HOMELESS SERVICE DELIVERY SYSTEM

The City of Chicago is now in its ninth year of the Ten-Year Plan to End Homelessness (the Plan). The Plan is a strategic map to end homelessness in the City by 2012 and calls for a fundamental shift in the delivery of homeless services. The shift is a comprehensive move from a shelter-based to a housing-based system and the phasing out of existing programs that are inconsistent with the three main tenets of ending homelessness: prevention, housing first and wrap-around services.

The transition occurs in a gradual and methodical way that does not compromise the system's bed capacity or create other gaps in service that result in additional hardship for the homeless. The first tenet of the plan is prevention. Prevention strategies include rental and utility assistance, legal assistance, and institutional discharge planning policies. The second tenet of the Plan makes it a priority to place homeless individuals and families into permanent housing. Finally, the third tenet is to provide wraparound supportive services that address the reasons for homelessness. Supportive services may include job training/placement, education, substance abuse treatment, and health/mental health care services. This approach is essential in helping those who are placed in permanent housing to keep their housing.

In support of the Ten-Year Plan, DFSS funds the following programs.

EMERGENCY SHELTER

In 2012, Chicago's emergency shelter component will be composed of Overnight Shelter Programs. Overnight Shelter Programs for single adults have a 12-hour maximum stay, but no limit to the number of consecutive days any individual can seek shelter. Services typically include showers and meals as well as referrals to supportive services. Programs for families are accessible 24 hours a day, seven days a week.

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INTERIM HOUSING

The Interim Housing Program was developed as a major component of Chicago's Plan to End Homelessness and has expanded in size over time. Interim Housing is a "housing first" model and is focused on rapidly re-housing persons who are homeless into appropriate and affordable permanent housing within a 120-day period. The purpose of the program is to stabilize and assess the household, and connect them to housing and community-based social services.

Services provided in Interim Housing Programs are more comprehensive and centered on finding a permanent housing solution. Clients receive case management with service planning and linkage, and are provided with a variety of support services which include any of the following: employment-focused services, housing placement, individual and group counseling, parent education, substance abuse intervention, and services for children. Some Interim Housing Programs also serve specific homeless populations. For example, there are Interim Housing Programs that assist persons with acute medical conditions and women and families fleeing domestic violence.

PERMANENT HOUSING WITH SHORT-TERM SUPPORTS

DFSS offers several programs for homeless individuals or families seeking a permanent and stable housing situation. Permanent supportive housing for individuals and families most frequently takes the form of rental subsidies for existing units. The Permanent Housing with Short-Term Supports Program provides up to two years of rental subsidy that gradually phases out as the household income increases. The goal for the household is to become more self-sufficient by raising their income in order to assume the full cost of the housing. The subsidy gradually reduces over the 24 months as the family stabilizes. The subsidy then transfers to other individuals or families that enter the program.

DFSS, in collaboration with local providers, also offers to disabled homeless individuals or families Shelter Plus Care rental subsidies paired with a range of supportive services. Services include case management, employment assistance, counseling, and addic-

tion recovery services. In addition, Chicago's system offers Safe Haven housing for persons who are seriously mentally ill and highly resistant to services. SafeHaven models usually offer individual rooms in a dormitory-like facilities with on-site staffing focused on engagement and safety. In Chicago, Safe Haven beds are considered permanent housing.

In 2012, DFSS will continue to fund a permanent housing program model serving unaccompanied youth, Age Appropriate Stable Housing for Unaccompanied Youth. The program offers on-site permanent supportive housing services within a shared or clustered living arrangement for homeless youth that are not wards of the state. Services include 24-hour access to staff, age-appropriate services, and crisis intervention. In addition, services will focus on attaining independent living skills.

To effectively end homelessness, the Plan calls for Chicago to significantly increase the amount of permanent housing stock to respond to individuals and families who exit the homeless system each year. The City is employing three strategies to increase the amount of permanent housing available to people who are homeless:

1. Access private market units made affordable with subsidies.
2. Access private market units that are affordable to low-income renters.
3. Develop new units through construction and rehab.

The Rental Housing Support Program is a resource for permanent housing. Since 2006 a real estate transaction fee has been used to generate additional funds for housing subsidy programs. Chicago's Low-Income Housing Trust Fund has dedicated \$4 million in annual funding to support subsidies targeted to long-term homeless individuals and families, creating nearly 600 units of housing.

SUPPORT SERVICES

In addition to Emergency Shelter, Interim Housing, and Permanent Supportive Housing, DFSS funds supportive services that prevent homelessness, move persons who are currently homeless toward housing stability and self-sufficiency, and help formerly

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homeless persons in supportive housing to remain housed. DFSS-funded support services include the following:

- **Prevention.** Prevention services are targeted to individuals or families that are at immediate risk of homelessness and may include one-time financial assistance or legal representation for tenants facing evictions.
- **Outreach and Engagement.** This program model is designed to provide street-based assistance and assessment to persons who are homeless. Programs may include Mobile Outreach and Engagement or Daytime Supportive Service Centers.
- **Community-based Case Management.** This service assists homeless persons in accessing mainstream services and benefits in order to help them achieve housing stability.
- **Permanent Supportive Housing Support Services.** The services included under this program model are meant to help clients maintain residential stability in Permanent Supportive Housing Programs, which provide long-term subsidized housing for persons who are homeless.
- **Specialized Services.** These services are designed to address homeless clients' specific barriers in achieving housing stability, and may include specialized employment and employment training services, mental health/substance abuse treatment centers, and/or other services and supports needed to promote ongoing stability.

CHRONIC HOMELESSNESS

Chicago's Plan to End Homelessness includes specific initiatives for housing the chronically homeless. Chicago has been awarded funding for five years in a row through the HUD Super Notice of Funding Availability New Permanent Housing Bonus award. Most recently in 2011, Chicago was awarded one Shelter Plus Care projects that will create nearly 10 units of permanent housing for disabled homeless individuals. Together, these new Shelter Plus Care

projects account for over 800 new units of permanent supportive housing in both scattered site and project-based models throughout the city that have been created specifically for the chronically homeless. Proceeds from the City's long-term lease of the Chicago Skyway have been set aside to fund several projects under the Plan to End Homelessness.

Plans for creating new permanent housing beds for the chronically homeless over the short-term include:

- Identifying housing units and property owners that will accept new subsidies.
- Develop a screening tool to assist shelter and outreach providers identify and apply for permanent supportive housing.
- Working within to increase the priority and access to housing for those who are chronically homeless.

Plans for creating new permanent housing beds for the chronically homeless over the long-term include:

- Creating a centralized access point for permanent supportive housing.
- Prioritizing homeless and chronically homeless within other systems' housing plans.

SHELTER REHABILITATION ACTIVITIES

In an effort to improve the quality of shelters funding for facility renovations is available through a funding opportunity process for the Department's homeless shelters.

The need for improved safety and security for the clients and their children is a primary consideration, including meeting the HUD regulations for lead abatement.

The City ensures that rehabilitations comply with applicable accessibility laws and health and safety regulations.

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THE CHICAGO DEPARTMENT OF FAMILY SUPPORT SERVICES HUMAN SERVICES SYSTEM AND OUTREACH, INTAKE AND ASSESSMENT

DFSS reaches the homeless, those at risk of becoming homeless, and other low-income clients through our Human Service Delivery system, which consists of Emergency Services, Homeless Outreach and Prevention, and Community Service Centers.

EMERGENCY SERVICES

DFSS provides citizens with round-the-clock emergency assistance and service intake. Services include a 24-hour crisis intervention center that offers toll-free hotline assistance, mobile assessment, and intervention services. Calls to the City's non-emergency 311 system are referred electronically 24 hours a day, seven days a week to the DFSS Emergency Service Center. As crisis cases are processed, the DFSS Emergency Service Teams are dispatched to provide crisis intervention, transport clients to shelters, relocate clients between shelters, or locate alternative placements for hard-to-place clients.

HOMELESS OUTREACH AND PREVENTION

DFSS human services utilizes a Homeless Outreach and Prevention (HOP) team to reach the homeless living on the street and individuals who might not actively seek out services on their own. The HOP team conducts patrols around the City and in areas of known homeless encampments between pre-dawn hours and noon. The program focuses on engaging and building relationships with homeless persons, with the goal of placing them into services including shelter and supportive housing.

DFSS also operates mobile outreach health units in a collaborative effort with the DPH. The mobile units are customized vans that are used to provide health and social services to the City's homeless population. Services include outreach, intake, mental health and substance abuse screenings, physical examinations, health referrals, and shelter placement. The mobile units are staffed by a DFSS human services case worker, a Public Health nurse, and a driver.

COMMUNITY SERVICE CENTERS

Direct services are offered through DFSS Community Service Centers where case management, counseling for victims of domestic violence, emergency food, transportation, emergency rental and utility assistance are provided. Referrals are also available for housing, employment, education, child care and health services. The Centers also serve as Warming and Cooling Centers during extreme weather conditions. At the Centers, DFSS staff work with clients to address their needs (immediate, short-term, and long-term) to achieve self-sufficiency.

A number of programs and services are co-located at all six Centers. Workforce services are co-located at the Garfield, King and North Area Human Services Centers. The Garfield Center houses a Veterans Assistance Center that helps veterans access a variety of benefits programs.

DFSS HUMAN SERVICE SYSTEM DELIVERY MODEL

DFSS promotes a three-tiered service model approach whereby clients who enter a Community Center are served by one of three approaches: 1) Intervention and Stabilization (for immediate, emergency, or short-term needs); 2) Case Work (for intermediate needs and goals); or 3) Case Management (for long-term needs and goals).

Client Intervention and Stabilization addresses the immediate and/or emergency needs of clients, such as primary needs for safety, food, shelter and clothing. Clients may include, but are not be limited to, persons affected by fires, evictions, domestic violence and other crisis situations who need assistance meeting their present needs. This service category is primarily for individual service requests that can be met during the initial client contact. Clients with a higher level of need are referred to either case work or case management.

Case work focuses on intermediate needs and goals that require follow up and can be met in six months or less. Case work services are meant to help individuals and families maintain their primary needs.

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An assessment of the client's employment, educational, clinical and supportive services needs is conducted, and either an individual or family action plan is developed. Clients are seen on a regular basis, and their progress toward achieving the goals outlined in their action plan is tracked. Once clients meet their goals, they exit case work. Clients with longer term needs are referred to case management.

Case management services at DFSS address clients' long-term needs and goals, designed to address complex cases which require longer-term intervention and follow-up. As in the other two approaches, the primary goal is to assist the client in achieving housing stability. The service is provided, but not limited to, clients enrolled in Shelter Plus Care and other permanent housing programs and/or clients with chronic or long-term needs. As with clients enrolled in Case Work, Case Management clients receive an assessment, and an action plan is developed based on their particular needs.

PUBLIC AND ASSISTED HOUSING (CHICAGO HOUSING AUTHORITY)

The Plan for Transformation (the Plan) is the largest and most ambitious redevelopment effort of public housing in the history of the United State. Beyond rehabilitating and redeveloping Chicago's stock of public housing, the Plan for Transformation aims to build and strengthen communities by integrating public housing and its leaseholders into the larger social, economic and communal fabric of Chicago.

CHA's Plan for Transformation is much more than bricks and mortar. It is also about supporting families as they strive for self-sufficiency. CHA leverages a range of partnerships that spend over \$25 million annually in contracts that provide services to aid leaseholders in a range of ways, such as employment training and retention assistance, child care programs, scholarships and substance abuse treatment. Through the combination of both structural and human capital revitalization, CHA residents will be more equipped to build a better future for themselves and their families.

On June 26, 2008, the CHA executed the Amended and Restated Moving to Work (MTW) Demonstration Agreement (Restated Agreement)

with the Department of Housing and Urban Development (HUD). The Restated Agreement extends the MTW Demonstration until 2018. The Restated Agreement requires the CHA include any and all plans to conduct activities that require the use of MTW flexibility.

CHA continues to work diligently to see the goals of the Plan come to fruition; FY2012 will be no different. During the year, CHA will work to further its efforts to redevelop, rehabilitate, and modernize its public housing assets. By the end of FY2012, CHA foresees the delivery of additional revitalized public housing units, which includes the acquisition of units to be received through the Property Investment Initiative.

ANNUAL PLAN FOR TRANSFORMATION FY2012—YEAR 13 HIGHLIGHTS

TRANSFORMING CHICAGO'S PUBLIC HOUSING

On February 6, 2000, CHA embarked upon a monumental undertaking to transform the City of Chicago's public housing stock. Throughout FY2012, CHA will continue to revitalize its affordable housing stock and to create new housing opportunities for low-income families in Chicago toward the 25,000 housing unit goal for the Plan for Transformation. By the end of FY2011, CHA will have added 840 units toward the overall unit delivery progress, bringing the total revitalized housing stock to 22,185 or 89% of the 25,000 goal. This includes new housing opportunities through redevelopment in mixed-income communities; rehabilitation in senior designated, scattered site, and family housing developments; acquisition/rehabilitation through the Property Investment Initiative (PII); and existing or new project-based voucher units added through the Property Rental Assistance (PRA) program.

Ground-breaking revitalization plans and key community collaborations are the catalysts fueling progress on the Plan for Transformation. Using these mechanisms, CHA and the public alike are able to see positive change from the bricks and

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mortar of dilapidated public housing dwellings to the actualization in lives of CHA residents. The success of the Plan for Transformation can be attributed, in part, to both the funding flexibilities and regulatory waivers arising out of CHA's participation in the Moving to Work (MTW) Demonstration, regulated by the U.S. Department of Housing and Urban Development (HUD).

PUBLIC HOUSING REVITALIZATION

CHA anticipates that 17,997 public housing units will be available for occupancy at the beginning of FY2012, including existing public housing units and newly rehabilitated and redeveloped housing delivered through the end of FY2011 and available for occupancy. Throughout the year, CHA forecasts the delivery of 840 new units into its public housing portfolio through mixed-income family housing redevelopment and senior designated, scattered site, and family housing rehabilitation.

MIXED-INCOME FAMILY HOUSING REDEVELOPMENT

CHA upholds its commitment to revitalize its public housing stock into vibrant new mixed-income communities. In 2012, CHA plans to deliver 76 new public housing units at mixed-income family developments. Using the mixed-income housing model, CHA seeks to further diversify both its properties and the Chicago metropolitan area, bringing rise to economically heterogeneous residential neighborhoods. CHA is using a combination of American Recovery and Reinvestment Act (ARRA) competitive grant, HOPE VI funds, and reserve development and capital funds for redevelopment.

SCATTERED-SITE HOUSING REHABILITATION

CHA's goal to revitalize the public housing units contained within its scattered-site portfolio was met in FY2006, with the rehabilitation of 2,543 units. As it currently exists, the portfolio is divided into five regions consisting of: North Central, Northeast, Southeast, Southwest, and West. As CHA progresses in meeting the goals of the Plan, it continues to explore ways to provide expanded housing opportunities within this portfolio. In FY2012, CHA

will complete the rehabilitation of 14 public housing units at Wentworth Annex with American Recovery and Reinvestment Act (ARRA) formula grant dollars. A total of 38 public housing units at Wentworth Annex, incorporated in a community of privately owned homes, will ultimately be rehabilitated.

EXPANDING HOUSING OPTIONS

In addition to its traditional public housing stock, CHA also maintains a portfolio of Section 8 Housing Choice Vouchers (HCV). CHA's HCV program enables low-income households to choose their place of residence in the private market and increases housing opportunities for program participants by subsidizing a portion of the monthly rental obligation through the allocation of a Housing Assistance Payment (HAP) made directly to the landlord. CHA aims for a 98% lease-up rate in its HCV program. Therefore, in FY2012, CHA forecasts the authorization of 37,989 HCV of which 36,290 vouchers are planned to be leased to program participants throughout the year.

Now entering Year 13 of the Plan for Transformation, CHA strives to identify and provide new and alternative housing options for low-income families. In FY2012, CHA will further develop the following affordable housing programs:

- The Property Investment Initiative (PII).
- The Property Rental Assistance Program (PRA).
- The Comprehensive Low-Income Home Ownership Program.

Through PII, CHA will acquire and, if necessary, rehabilitate housing units with three or more bedrooms that are available for sale as a result of foreclosure or through the traditional real estate acquisition process. CHA is also interested in acquiring units that will meet Section 504 requirements of the accessibility code. Thus far, CHA has acquired 29 homes in 13 wards, and an additional nine units are under contract. As part of the scattered site program, half of the units acquired in a given community area will be available to current CHA residents and the other half of the acquired units will be available for low-income families on the Community Area

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Wait Lists. Units acquired through PII are counted toward overall unit delivery progress once they become available for occupancy. In FY2012, CHA will continue to pursue opportunities to expand the number of acquired properties and anticipates that 100 new units will be made available for occupancy through this initiative.

Moreover, CHA redesigned and expanded its Project-Based Voucher (PBV) program to meet the underlying need for affordable housing across the city during FY2010. CHA anticipates that 2,770 PBVs will be utilized by the end of FY2012. Throughout FY2012, interested parties may access CHA's PBV program through three avenues: the Chicago Supportive Housing Initiative, the Regional Housing Initiative, and CHA's new PRA program. Finally, using its Section 8 Choose to Own Home Ownership Program as a foundation, CHA also seeks to expand its current HCV home ownership program to include public housing residents. The program seeks to provide eligible low-income families, who are accepted into the program, with a subsidy to take into the private market and use toward a monthly mortgage obligation.

PARTNERSHIPS

RESIDENT PARTICIPATION

Achievement of the goals of the Plan for Transformation would not be possible without collaboration from residents, community advocates, local and national partnerships, as well as the City of Chicago and sister agencies. CHA seeks consultation from the public throughout the year for both new and updated policy provisions as well as development activity. During FY2012, CHA will host numerous public hearings regarding proposed activities to garner community support and provide the public with an opportunity to voice their concerns.

In addition to both CHA's Local Advisory Councils (LAC) and Central Advisory Council (CAC), CHA instituted an Office of the Ombudsman in FY2008 to ensure residents living in both rehabilitated public housing as well as new mixed-income communities had a vehicle to communicate directly with CHA

leadership. Consequently, residents are elected by their peers to serve as the spokesperson of resident concerns. Each CHA development has an elected president who serves on the CAC. The Office of the Ombudsman has appointed a full-time CHA staff member exclusively dedicated to address the unique needs of public housing residents living in mixed-income communities. CHA continues to hold semi-annual Ombudsman meetings in the different regions. In addition to the meetings, the Office of the Ombudsman has conducted focus groups at mixed-income developments. In FY2012, the Office of the Ombudsman will hold a series of community engagement events for residents of mixed-income developments, including focus groups and social events.

Each of these communication vehicles is in place to encourage and further resident participation in the Plan for Transformation.

WORKING GROUPS

Working groups will continue to be formed and will meet regularly during FY2012 in order to determine the plans for sites where demolition is slated to occur. These groups are comprised of representatives of CHA residents, staff, and community stakeholders. CHA will update/reconfigure mixed-income working groups to include residents who live in the new neighborhoods.

PARTNERSHIP WITH THE CITY OF CHICAGO

As the CHA moves towards completing the Plan, it works simultaneously on maintaining the viable communities created under the Plan. CHA, residents, and the City of Chicago all play a key role in creating and maintaining the revitalized communities. For example, in partnership with the City's Department Family and Support Services (DFSS) and the Corporation for Supportive Housing (CSH), continues to pursue high-quality affordable housing for families and individuals in need of comprehensive on-site supportive services. This partnership is working together to identify target populations in as well as service providers and resources to address those needs.

Because some residents choose to move into the private market temporarily or permanently with a HCV,

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the continued application of the City's law against source of income discrimination enforced by CCHR remains a significant factor in implementing reform of Chicago's public housing.

HED and MOPD are active partners in planning and implementing the CHA's revitalization of public housing properties and housing alternatives for transitioning residents. CCHR's continued vigilance in preventing discrimination against individuals with Housing Choice Vouchers is essential. Through the coordinated efforts of HED and MOPD, HCV participants will benefit from full access to rental units throughout the Chicago metropolitan area as well as reduced tensions between existing community residents and CHA residents.

- CCHR works with CHA to ensure CHA clients are aware that source of income discrimination is illegal and HCV holders who are illegally denied the opportunity to rent may file discrimination complaints with CCHR.
- CCHR facilitates workshops and presentations. CCHR also distributes fair housing literature to landlords, real estate professionals, and the public about the CFHO; which prohibits discrimination against individuals with HCVs (source of income discrimination) along with other forms of discrimination.
- CCHR assists communities in transition where cultural differences between CHA residents and other community residents may create inter-group tensions. This assistance can include mediation, community mobilization and human relations workshops.

CHICAGO DEPARTMENT OF ADMINISTRATIVE HEARINGS

Through an intergovernmental agreement with the Chicago Department of Administrative Hearings, Administrative Law Officers selected by the CHA and the Central Advisory Committee serve as independent hearing officers who adjudicate the CHA residents' grievances.

CHICAGO DEPARTMENT OF BUILDINGS (DOB)

DOB issues permits for the construction and rehabilitation of revitalization projects, and the CHA works closely with DOB to obtain the proper permits before construction begins.

CHICAGO DEPARTMENT OF HOUSING AND ECONOMIC DEVELOPMENT (DHED)

HED is an essential partner in the construction of affordable housing in the CHA's mixed-income communities under the Plan for Transformation. Together with developers and other financing partners, the relationship between HED and the CHA enables the creation of new housing opportunities on vacant, City-owned land. HED also participates in working groups and awards low-income housing tax credits to affordable housing developers. Responsible for development and long-term planning activities, HED is a critical partner in the CHA's Plan for Transformation.

In addition to participating in the working groups that shape the plans for CHA's revitalized communities, HED plays a crucial role in attracting and sustaining retail and commercial development in these neighborhoods, thereby enhancing the long-term viability of communities where public housing residents live.

CHICAGO DEPARTMENT OF TRANSPORTATION (CDOT)

CDOT coordinates the construction of new streets, sewer lines, and other key pieces of infrastructure on and around CHA properties that are undergoing redevelopment and rehabilitation. These improvements enhance the viability of CHA properties by directly connecting public housing communities to the City's infrastructure.

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C. EXPAND ECONOMIC OPPORTUNITY

Stimulus funds from the federal government have been made available to meet the needs of the citizens and businesses of Chicago to assist in helping sustain their communities through foreclosure prevention outreach and counseling programs, emergency housing assistance, preservation programs and more.

Chicago's economic development efforts are helping create a variety of new development initiatives and economic opportunities throughout the city. In 2012, these efforts will create new jobs as well as retail and residential development that improve and strengthen our neighborhoods and provide new opportunities for our residents. In the Hyde Park neighborhood, the City is working in partnership with the University of Chicago to build a mixed-use development that will include an office building, hotel, new retail and residential units. Supported by a variety of resources including TIF and Recovery Zone Facility Bonds, the \$200 million redevelopment of Harper Court marks the largest investment made in that area in decades.

On the West Side, plans call for construction of Pete's Fresh Market – a 55,000 square foot full service grocery at Madison St. and Western Ave. that will also include 11,000 square feet of additional retail space. For this project, 75 to 100 temporary construction jobs and 120 full-time and 30 part-time permanent jobs will be created as a result.

JOB CREATION

In 2012, a key goal is to retain and develop quality employers and jobs. Our efforts to attract innovative companies and support expansion-minded Chicago firms will continue with such programs as Made in Chicago and incumbent worker job training through the TIFWorks program. HED's Workforce Solutions Division will continue to search out new opportunities for job placement of City residents on City-funded projects. The TIFWorks program has now been expanded to 100 TIF districts across the city, so we can extend the benefits of training to a wider range of businesses and offer greater program flexibility to help Chicago businesses grow and their employees thrive in the workplace.

Using HUD 108 money backed by TIF funds, a unique "green" project is taking root in Logan Square, where the "Green Exchange" is transforming a former lamp factory into a new business community committed to promoting environmental sustainability with an array of vendors that offer products and services for a greener lifestyle. The 227,000 square foot development will create 150 temporary construction jobs and as many as 500 new jobs upon completion. City support made the project attractive to companies like Coyote Logistics, an inter-modal transit trucking firm with \$225 million in annual sales. The company will relocate from Georgia and consolidate their existing suburban Chicago offices into new space at the Green Exchange, bringing 215 jobs immediately and creating another 160 jobs over the next two years. With the addition of Coyote Logistics as the anchor tenant, the Green Exchange will be 69% occupied with nearly 160,000 square feet leased.

BUSINESS ATTRACTION AND RETENTION

Chicago continues to be recognized as a leader in attracting and retaining corporate headquarters. In 2012, a number of companies will be relocating to Chicago, bringing new and existing employees through new headquarters and consolidation of corporate offices.

One of the biggest, United Airlines, is continuing the relocation of its operations center to the Willis Tower as part of its phased move from the suburbs to downtown. In June 2011, Mayor Emanuel announced that United would be bringing an additional 1,300 jobs downtown by the end of 2012.

HED is committed to supporting projects and programs that help improve the lives of Chicago's residents while making our neighborhoods better places to live and raise a family. In West Pullman, the first phase of The Salvation Army's Ray and Joan Kroc Corps Community Center is now under construction, replacing vacant industrial land with a \$52.5 million, 160,000 square foot community center. The project, to include classrooms, gymnasiums and swimming pools as well as extensive outdoor recreation areas, is expected to serve 2,500 residents each day and create 200 construction jobs and 184 permanent or seasonal jobs.

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D. PROVIDE PLANNING AND ADMINISTRATION

With all of the great initiatives and programs the City of Chicago implements comes planning and administrative costs. The City manages program and administrative costs, which include the staff and related costs required for overall program management, coordination, monitoring, reporting, and evaluation to remain in compliance with the regulations.

Some of the City's planning and administrative costs include the following assignments:

- Preparing program budgets, schedules and amendments.
- Evaluating program results against stated objectives.
- Coordinating the resolution of audits and monitoring findings.
- Developing systems for assuring compliance with program requirements.
- Monitoring program activities for progress and compliance with program requirements.
- Preparing reports and other compliance documents related to the program submission to HUD.
- Developing interagency agreements and agreements with sub-recipients and contractors to carry out program activities.

FEDERAL STIMULUS FUNDS

HOUSING AND ECONOMIC RECOVERY ACT FUNDING

Following passage of the Housing and Economic Recovery Act (HERA) of 2008 to provide emergency assistance for redevelopment of abandoned and for closed residential properties, the City of Chicago received \$55.2 million in Neighborhood Stabilization Program funds. The grant program under Title III is referred to as the Neighborhood Stabilization Program (NSP). These funds are a FY2008 "spe-

cial allocation" of Community Development Block Grant (CDBG) funds.

The formula devised by HUD to allocate funds was based on state and local shares of foreclosed and vacant homes, sub prime and delinquent mortgages. The City of Chicago, which is a formula grantee, was required to submit an Action Plan "substantial amendment" to HUD explaining how the City intends to use the funds. The "substantial amendment" plan was approved by HUD. The City has allocated funds with the goal of stabilizing 2,000 to 2,500 housing units.

The neighborhood stabilization grant funds can be used to purchase foreclosed or abandoned properties and to rehabilitate, resell, or redevelop these properties and/or offer down payment and closing cost assistance to low- to moderate-income homebuyers in order to stabilize neighborhoods and stem the decline of property values of neighboring homes, establish land banks, and provide for the demolition of properties when necessary in order to address blight and community safety concerns.

The City of Chicago amended allocation of NSP1 funds in order to effectively stabilize neighborhoods. The amendment consists of five primary changes to allocation priorities at the project level that will support the strategies used to address foreclosed and abandoned properties in areas of greatest need.

- Due to current market conditions funding for Acquisition/Rehabilitation of properties for rental and home ownership is increased from \$35,187,500 to \$44,737,215.
- A less than anticipated number of properties will be land banked for future redevelopment opportunities. Accordingly, the allocation is reduced from \$4,500,000 to \$256,000.
- Due to the condition of some NSP properties and the need to stabilize blocks, demolition has become a necessary disposition strategy. The amount dedicated to the demolition of properties is \$2,021,000.
- The redevelopment of residential properties has become an increasingly impor-

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tant activity to stabilizing blocks rather than undertaking new construction. \$2,700,000 is allocated to the redevelopment of residential properties and funding of \$2,400,000 for new construction is eliminated.

- It was anticipated that homebuyer financing and loan pools would be needed. While financial assistance for homebuyers is still expected, this will be met through a direct subsidy recorded as a non performing second mortgage. This change eliminates the need for separate financing mechanisms.
- Planning and Administration remains unchanged at \$5,523,802.

AMERICAN RECOVERY AND REINVESTMENT ACT FUNDING

Homelessness Prevention and Rapid Re-Housing Program (HPRP)

Congress designated \$1.5 billion under Title XII of ARRA for communities to provide financial assistance and services to either prevent individuals and families from becoming homeless or help those who are experiencing homelessness to be quickly re-housed and stabilized. In order to receive these funds, the City of Chicago submitted a “substantial amendment” to the 2008 Action Plan.

The City of Chicago’s Homelessness Prevention and Rapid Re-Housing Program (HPRP) grant allocation is \$34,356,259. HPRP funds were allocated according to the Emergency Shelter Grants (ESG).

The homelessness prevention and rapid re-housing grant funds can be used for medium-term rental assistance, security and utility deposits, utility payments, moving cost assistance, housing search and placement, credit repair, legal services, mediation, data collection and evaluation.

COMMUNITY DEVELOPMENT BLOCK GRANT-R (CDBG-R)

In February 2009, Congress appropriated \$1 billion under Title XII of the American Recovery and Reinvestment Act (ARRA) to carry out the Community Development Block Grant Recovery (CDBG-R) program. The City of Chicago, an entitlement grantee, was required to submit a “substantial amendment” to the 2008 Action Plan in order to qualify for a \$22,459,047 CDBG-R grant allocation.

Consistent with ARRA requirements, the City of Chicago is utilizing CDBG-R funds for job creation and housing preservation initiatives. The City’s innovative programs for low- and moderate-income populations include:

- Building deconstruction and energy efficiency retrofits.
- Education and skills training to low-income populations.
- Greening vacant land in low-income communities.
- Preventing foreclosure by offering homeowners tools to remain in their homes.
- Mitigating the impact of foreclosure on neighborhoods.

The entire allocation of CDBG-R funds must be expended by September 30, 2012.

The Chicago City Council approved funding in 2009 as follows:

- \$4,959,047 for a Building Deconstruction Work Program.
- \$6,195,000 for a Green Jobs Work Experience and Job Training Program.
- \$1,960,000 for a Community Green Job Expansion Program.
- \$3,375,000 for a Neighborhood Clean-Up Program.
- \$1,500,000 for a Foreclosure Prevention and Homebuyer Counseling Program.

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- \$1,400,000 for a Foreclosure Prevention Outreach Events Program.
- \$2,500,000 for a Troubled Buildings Initiative Distressed Condominium Program.
- \$1,700,000 for Planning and Administration.

NEIGHBORHOOD STABILIZATION PROGRAM 2 (NSP2)

The Neighborhood Stabilization Program was established for the purpose of stabilizing communities that have suffered from foreclosures and abandonment. NSP2 refers to the special funding authorized under (the Recovery Act) of 2009. HUD allocated \$1.93 billion in grants to be awarded to states, local governments and not-for-profits on a competitive basis.

To address the more than 20,000 foreclosures in Chicago, the City of Chicago was awarded \$98 million in NSP2 grant funds to target 36 census tracts in 11 community areas to rehabilitate 1,331 units and demolish 182 vacant, blighted units. Twenty-seven affordable units will be new construction. Eight hundred sixty-five units of the rehabilitated housing will be for home ownership and 441 units for rental use.

NSP2 is based on strategies each tailored to local conditions:

- Green for Growth (5 areas): these areas are characterized by high levels of vacancies and foreclosures, offer solid prospects for recovery and will bounce back quickly from the current crisis.
- Orange for Stability (5 areas): these areas are characterized by poverty, deteriorated buildings and long-term negative trends. The downward trend will be arrested and the areas stabilized.
- Yellow for Caution (1 area): there has already been significant public and private investment in affordable for-sale and rental housing, but there are hundreds of vacant lots and limited demand for rental and ownership housing. Investment will be targeted to the strongest blocks and blighted structures will be demolished to reduce their negative impact.

HED will manage a team to implement the program, and anticipates at least \$167 million in additional resources and matching investments to complete the project. They are:

- Mercy Portfolio Services is coordinating the program as the city's sub-grantee.
- CHA will contribute \$16 million and project-based vouchers towards the purchase or rental of up to 200 housing units.
- Not-for-profit and for-profit developers who are pre-qualified for NSP2.
- Community partners who are active on foreclosure issues, have organizational infrastructure and existing plans for neighborhood revitalization and/or affordable housing.
- Financial and acquisition partners including Community Investment Corporation, Neighborhood Housing Services, Local Initiatives Support Corporation, Chicago Community Land Trust and the National Community Stabilization Trust and Self-Help Ventures.

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SUMMARY OF SPECIFIC ANNUAL OBJECTIVES

| Availability/Accessibility of Decent Housing (DH-1) | | | | | | | |
|---|---|-----------------|------|------------------------|-----------------|---------------|-------------------|
| Specific Objective | | Source of Funds | Year | Performance Indicators | Expected Number | Actual Number | Percent Completed |
| DH1.2 | Maintain accessible decent housing and prevent homelessness by paying for repair of heating units | CDBG | 2010 | units | 800 | 545 | 68% |
| | | | 2011 | | 800 | | |
| | | | 2012 | | 800 | | |
| | | | 2013 | | 800 | | |
| | | | 2014 | | 800 | | |
| MULTI-YEAR GOAL | | | | | 4,000 | | |
| DH1.2 | Maintain decent housing and prevent homelessness by paying heating bills | CDBG | 2010 | people | TBD | TBD | TBD |
| | | | 2011 | | | | |
| | | | 2012 | | | | |
| | | | 2013 | | | | |
| | | | 2014 | | | | |
| MULTI-YEAR GOAL | | | | | TBD | | |
| DH1.3 | Provide assistance for emergency repairs and to correct hazardous conditions | CDBG | 2010 | units | 800 | 787 | 98% |
| | | | 2011 | | 890 | | |
| | | | 2012 | | 800 | | |
| | | | 2013 | | 800 | | |
| | | | 2014 | | 800 | | |
| MULTI-YEAR GOAL | | | | | 4,090 | | |

2012 PROGRAM PRIORITIES

SUMMARY OF SPECIFIC ANNUAL OBJECTIVES

| Specific Objective | | Source of Funds | Year | Performance Indicators | Expected Number | Actual Number | Percent Completed |
|--------------------|---|-----------------|-----------------|------------------------|-----------------|---------------|-------------------|
| DH1.4 | Rehabilitation, health and safety repairs in housing occupied by low/mod income seniors | CDBG | 2010 | units | 500 | 526 | 100% |
| | | | 2011 | | 525 | | |
| | | | 2012 | | 500 | | |
| | | | 2013 | | 500 | | |
| | | | 2014 | | 500 | | |
| | | | MULTI-YEAR GOAL | | 2,525 | | |
| DH1.5 | Maintain owner occupied housing by providing direct assistance for home ownership, rehab and preservation | CDBG | 2010 | units | 580 | 516 | 89% |
| | | | 2011 | | 325 | | |
| | | | 2012 | | 580 | | |
| | | | 2013 | | 580 | | |
| | | | 2014 | | 580 | | |
| | | | MULTI-YEAR GOAL | | 2,645 | | |
| DH1.6 | Make accessibility modifications for low/moderate homeowners w. disabilities | CDBG | 2010 | units | 29 | 26 | 90% |
| | | | 2011 | | 33 | | |
| | | | 2012 | | 33 | | |
| | | | 2013 | | 29 | | |
| | | | 2014 | | 29 | | |
| | | | MULTI-YEAR GOAL | | 153 | | |

2012 PROGRAM PRIORITIES

SUMMARY OF SPECIFIC ANNUAL OBJECTIVES

| SUMMARY OF SPECIFIC ANNUAL OBJECTIVES | | | | | | | |
|---|--|-----------------|-----------------|------------------------|-----------------|---------------|-------------------|
| Specific Objective | | Source of Funds | Year | Performance Indicators | Expected Number | Actual Number | Percent Completed |
| DH1.7 | Provide housing counseling services to expand/preserve affordable housing | CDBG | 2010 | people | 2,800 | TBD | TBD |
| | | | 2011 | | 16,000 | | |
| | | | 2012 | | 16,000 | | |
| | | | 2013 | | TBD | | |
| | | | 2014 | | TBD | | |
| | | | MULTI-YEAR GOAL | | | | |
| DH1.8 | Improve access to affordable rental and owner housing through fair housing adjudication | CDBG | 2010 | people | 70 | 52 | 74% |
| | | | 2011 | | 70 | | |
| | | | 2012 | | 70 | | |
| | | | 2013 | | 70 | | |
| | | | 2014 | | 70 | | |
| | | | MULTI-YEAR GOAL | | | | |
| Affordability of Decent Housing (DH-2) | | | | | | | |
| DH2.1 | Provide financing to developers to increase supply of affordable rental units | CDBG | 2010 | units | 96 | 229 | 100% |
| | | | 2011 | | 96 | | |
| | | | 2012 | | 96 | | |
| | | | 2013 | | TBD | | |
| | | | 2014 | | TBD | | |
| | | | MULTI-YEAR GOAL | | | | |
| DH2.2 | Promote sustainability of home ownership through prepurchase and foreclosure prevention counseling | CDBG | 2010 | people | 24,000 | 24,082 | 100% |
| | | | 2011 | | 24,000 | | |
| | | | 2012 | | 24,000 | | |
| | | | 2013 | | 24,000 | | |
| | | | 2014 | | 24,000 | | |
| | | | MULTI-YEAR GOAL | | | | |
| DH2.3 | Provide financial counseling to assist persons in qualifying for mortgages | CDBG | 2010 | people | 4,000 | 9,595 | 100% |
| | | | 2011 | | 6,500 | | |
| | | | 2012 | | 4,000 | | |
| | | | 2013 | | 4,000 | | |
| | | | 2014 | | 4,000 | | |
| | | | MULTI-YEAR GOAL | | | | |

2012 PROGRAM PRIORITIES

SUMMARY OF SPECIFIC ANNUAL OBJECTIVES

| Sustainability of Decent Housing (DH-3) | | | | | | | |
|--|---|---|-----------------|------------------------|--|---------------|-------------------|
| Specific Objective | | Source of Funds | Year | Performance Indicators | Expected Number | Actual Number | Percent Completed |
| DH3.1 | Abate lead hazards through screening, environmental testing, and education | CDBG, IDPH, CDC, HUD, City of Chicago | 2010 | people | 5,000 | 101,041 | 100% |
| | | | 2011 | | 5,000 | | |
| | | | 2012 | | 5,000 | | |
| | | | 2013 | | 5,000 | | |
| | | | 2014 | | 5,000 | | |
| | | | MULTI-YEAR GOAL | | 25,000 | | |
| Availability/Accessibility of Suitable Living Environment (SL-1) | | | | | | | |
| SL1.1 | Eliminate blight and deterioration of property through inspection, code violation correction, board-up and demolition | CDBG | 2010 | units | 5,000 Board Up/ 3,000 Demolition (permits) | 627/553 | 12%/18% |
| | | | 2011 | | | | |
| | | | 2012 | | | | |
| | | | 2013 | | | | |
| | | | 2014 | | | | |
| | | | MULTI-YEAR GOAL | | | | |
| SL1.2 | Preserve affordable rental units through rehab of abandoned buildings | CDBG | 2010 | units | 900 | 739 | 82% |
| | | | 2011 | | 900 | | |
| | | | 2012 | | 900 | | |
| | | | 2013 | | 900 | | |
| | | | 2014 | | 900 | | |
| | | | MULTI-YEAR GOAL | | 4,500 | | |
| SL1.3 | Retain affordable housing stock through rehab of single family units | CDBG | 2010 | units | 150 | 86 | 57% |
| | | | 2011 | | 241 | | |
| | | | 2012 | | 150 | | |
| | | | 2013 | | 150 | | |
| | | | 2014 | | 150 | | |
| | | | MULTI-YEAR GOAL | | 841 | | |
| SL1.4 | Provide mental health services | CDBG, IDHS-MRO, Medicaid, Medicare, Self Pay, Insurance | 2010 | people | 3,525 | 2,748 | 78% |
| | | | 2011 | | 3,525 | | |
| | | | 2012 | | 2,748 | | |
| | | | 2013 | | 3,525 | | |
| | | | 2014 | | 3,525 | | |
| | | | MULTI-YEAR GOAL | | 16,848 | | |

2012 PROGRAM PRIORITIES

SUMMARY OF SPECIFIC ANNUAL OBJECTIVES

| Availability/Accessibility of Suitable Living Environment (SL-1) | | | | | | | |
|--|---|-----------------|-----------------|------------------------|-----------------|---------------|-------------------|
| Specific Objective | | Source of Funds | Year | Performance Indicators | Expected Number | Actual Number | Percent Completed |
| SL1.5 | Assist persons w. HIV/AIDS at risk of becoming homeless w. housing and housing services | CDBG | 2010 | people | 45 | 41 | 91% |
| | | | 2011 | | 45 | | |
| | | | 2012 | | 40 | | |
| | | | 2013 | | 45 | | |
| | | | 2014 | | 45 | | |
| | | | MULTI-YEAR GOAL | | | | |
| SL1.5 | Provide HIV/AIDS prevention services for high-risk populations including youth, elderly, Blacks and pregnant women | CDBG | 2010 | people | 65,347 | 117,060 | 100% |
| | | | 2011 | | 65,347 | | |
| | | | 2012 | | 65,347 | | |
| | | | 2013 | | 65,347 | | |
| | | | 2014 | | 65,347 | | |
| | | | MULTI-YEAR GOAL | | | | |
| SL1.6 | Provide primary health care to the homeless | CDBG | 2010 | people | 300 | 321 | 100% |
| | | | 2011 | | 300 | | |
| | | | 2012 | | 300 | | |
| | | | 2013 | | 300 | | |
| | | | 2014 | | 300 | | |
| | | | MULTI-YEAR GOAL | | | | |
| SL1.7 | Provide youth a suitable living environment by providing programs and services | CDBG | 2010 | people | 19,000 | 20,789 | 100% |
| | | | 2011 | | 19,000 | | |
| | | | 2012 | | 17,800 | | |
| | | | 2013 | | 19,000 | | |
| | | | 2014 | | 19,000 | | |
| | | | MULTI-YEAR GOAL | | | | |
| SL1.8 | Provide counseling, case management, court advocacy, legal and supervised child visitation services to survivors of domestic violence | CDBG | 2010 | people | 8,350 | 9,172 | 100% |
| | | | 2011 | | 8,350 | | |
| | | | 2012 | | 7,100 | | |
| | | | 2013 | | 8,350 | | |
| | | | 2014 | | 8,350 | | |
| | | | MULTI-YEAR GOAL | | | | |

2012 PROGRAM PRIORITIES

SUMMARY OF SPECIFIC ANNUAL OBJECTIVES

| Specific Objective | | Source of Funds | Year | Performance Indicators | Expected Number | Actual Number | Percent Completed | | | | | | |
|--------------------|--|-----------------|-----------------|------------------------|-----------------|---------------|-------------------|--------|--|--|--|--|--|
| SL1.9 | Provide emergency food boxes and infant formula to assist people in need | CDBG | 2010 | people | 15,000 | 45,456 | 100% | | | | | | |
| | | | 2011 | | 15,000 | | | | | | | | |
| | | | 2012 | | 12,900 | | | | | | | | |
| | | | 2013 | | 15,000 | | | | | | | | |
| | | | 2014 | | 15,000 | | | | | | | | |
| | | | MULTI-YEAR GOAL | | | | | 72,900 | | | | | |
| SL1.9 | Provide food to homeless shelters | CDBG | 2010 | people | TBD | | | | | | | | |
| | | | 2011 | | TBD | | | | | | | | |
| | | | 2012 | | TBD | | | | | | | | |
| | | | 2013 | | | | | | | | | | |
| | | | 2014 | | | | | | | | | | |
| | | | MULTI-YEAR GOAL | | | | | TBD | | | | | |
| SL1.10 | Provide emergency human services to unsheltered chronically homeless individuals | CDBG | 2010 | people | 1,500 | 64,749 | 100% | | | | | | |
| | | | 2011 | | 1,500 | | | | | | | | |
| | | | 2012 | | 11,180 | | | | | | | | |
| | | | 2013 | | 1,500 | | | | | | | | |
| | | | 2014 | | 1,500 | | | | | | | | |
| | | | MULTI-YEAR GOAL | | | | | 17,180 | | | | | |
| SL1.11 | Provide emergency and transitional shelter services for the homeless | CDBG | 2010 | people | 6,500 | 11,094 | 100% | | | | | | |
| | | | 2011 | | 6,500 | | | | | | | | |
| | | | 2012 | | 5,590 | | | | | | | | |
| | | | 2013 | | 6,500 | | | | | | | | |
| | | | 2014 | | 6,500 | | | | | | | | |
| | | | MULTI-YEAR GOAL | | | | | 31,590 | | | | | |
| SL1.12 | Provide in home advocacy and support to at-risk, neglected seniors | CDBG | 2012 | people | 9,218 | | | | | | | | |
| | | | 2013 | | | | | | | | | | |
| | | | 2014 | | | | | | | | | | |
| | | | MULTI-YEAR GOAL | | | | | TBD | | | | | |

2012 PROGRAM PRIORITIES

SUMMARY OF SPECIFIC ANNUAL OBJECTIVES

| Availability/Accessibility of Suitable Living Environment (SL-1) | | | | | | | | | | | |
|--|---|-----------------|---|------------------------|-----------------|---------------|-------------------|--------|--|--|--|
| Specific Objective | | Source of Funds | Year | Performance Indicators | Expected Number | Actual Number | Percent Completed | | | | |
| SL1.12 | Provide meals to homebound elderly persons to help them maintain independent living | CDBG | 2010 | people | 1,900 | 7,131 | 100% | | | | |
| | | | 2011 | | 1,900 | | | | | | |
| | | | 2012 | | 350 | | | | | | |
| | | | 2013 | | 1,900 | | | | | | |
| | | | 2014 | | 1,900 | | | | | | |
| | | | MULTI-YEAR GOAL | | | | | 7,950 | | | |
| SL1.13 | Assist people w. disabilities in identifying and obtaining available services | CDBG | 2010 | people | 6,404 | 30,333 | 100% | | | | |
| | | | 2011 | | 26,000 | | | | | | |
| | | | 2012 | | 26,000 | | | | | | |
| | | | 2013 | | 6,000 | | | | | | |
| | | | 2014 | | 6,000 | | | | | | |
| | | | MULTI-YEAR GOAL | | | | | 70,404 | | | |
| SL1.13 | Provide supportive services for people w. disabilities to maintain independent living | CDBG | 2011 | people | 250 | | | | | | |
| | | | 2012 | | 250 | | | | | | |
| | | | 2013 | | 404 | | | | | | |
| | | | 2014 | | 404 | | | | | | |
| | | | MULTI-YEAR GOAL | | | | | 1,308 | | | |
| | | | Affordability of Suitable Living Environment (SL-2) | | | | | | | | |
| NA | NA | CDBG | 2010 | NA | NA | NA | NA | | | | |
| | | | 2011 | | | | | | | | |
| | | | 2012 | | | | | | | | |
| | | | 2013 | | | | | | | | |
| | | | 2014 | | | | | | | | |
| | | | MULTI-YEAR GOAL | | | | | | | | |

2012 PROGRAM PRIORITIES

SUMMARY OF SPECIFIC ANNUAL OBJECTIVES

| Sustainability of Suitable Living Environment (SL-3) | | | | | | | |
|--|--|--|-----------------|------------------------|-----------------|---------------|-------------------|
| Specific Objective | | Source of Funds | Year | Performance Indicators | Expected Number | Actual Number | Percent Completed |
| SL3.1 | Arrest decline of affordable units in low/mod areas through code enforcement | CDBG | 2010 | units | 20,000 | 30,464 | 100% |
| | | | 2011 | | 20,000 | | |
| | | | 2012 | | 20,000 | | |
| | | | 2013 | | 20,000 | | |
| | | | 2014 | | 20,000 | | |
| | | | MULTI-YEAR GOAL | | | | |
| SL3.2 | Preserve single family and multi-unit buildings through maintenance, management and security | CDBG | 2010 | units | 20 | 20 | 100% |
| | | | 2011 | | | | |
| | | | 2012 | | | | |
| | | | 2013 | | | | |
| | | | 2014 | | | | |
| | | | MULTI-YEAR GOAL | | | | |
| SL3.3 | Support housing preservation | CDBG | 2010 | units | TBD | TBD | TBD |
| | | | 2011 | | | | |
| | | | 2012 | | | | |
| | | | 2013 | | | | |
| | | | 2014 | | | | |
| | | | MULTI-YEAR GOAL | | | | |
| SL3.4 | Prevent abuse and violence through prevention programs and education | CDBG | 2010 | units | 1,500 | 1,679 | 100% |
| | | | 2011 | | 1,500 | | |
| | | | 2012 | | 1,500 | | |
| | | | 2013 | | 1,500 | | |
| | | | 2014 | | 1,500 | | |
| | | | MULTI-YEAR GOAL | | | | |
| SL3.5 | Provide access to health care | CDBG, Medicaid, Medicare, Title X, Self Pay, Insurance | 2010 | people | 2,800 | 6,531 | 100% |
| | | | 2011 | | 7,000 | | |
| | | | 2012 | | 3,500 | | |
| | | | 2013 | | 2,800 | | |
| | | | 2014 | | 2,800 | | |
| | | | MULTI-YEAR GOAL | | | | |

2012 PROGRAM PRIORITIES

SUMMARY OF SPECIFIC ANNUAL OBJECTIVES

| Availability/Accessibility of Economic Opportunity (EO-1) | | | | | | | |
|---|---|-----------------|-----------------|------------------------|-----------------|---------------|-------------------|
| Specific Objective | | Source of Funds | Year | Performance Indicators | Expected Number | Actual Number | Percent Completed |
| EO1.1 | Provide grants to improve business exteriors to promote economic viability of the community | CDBG | 2010 | businesses assisted | 30 | 19 | 63% |
| | | | 2011 | | 40 | | |
| | | | 2012 | | 0 | | |
| | | | 2013 | | 0 | | |
| | | | 2014 | | 0 | | |
| | | | MULTI-YEAR GOAL | | | | |
| EO1.2 | Provide economic opportunity by offering job readiness services | CDBG | 2010 | people | 560 | 0 | 0% |
| | | | 2011 | | 560 | | |
| | | | 2012 | | 0 | | |
| | | | 2013 | | 0 | | |
| | | | 2014 | | 0 | | |
| | | | MULTI-YEAR GOAL | | | | |
| EO1.3 | Improve economic opportunities for low-income persons through job training and placement | CDBG | 2010 | people | 1,500 | 1,809 | 100% |
| | | | 2011 | | 1,500 | | |
| | | | 2012 | | 1,250 | | |
| | | | 2013 | | 1,500 | | |
| | | | 2014 | | 1,500 | | |
| | | | MULTI-YEAR GOAL | | | | |

2012 PROGRAM PRIORITIES

SUMMARY OF SPECIFIC ANNUAL OBJECTIVES

| Availability/Accessibility of Suitable Living Environment (SL-1) | | | | | | | |
|--|--|-----------------|-----------------|------------------------|-----------------|---------------|-------------------|
| Specific Objective | | Source of Funds | Year | Performance Indicators | Expected Number | Actual Number | Percent Completed |
| SL1.14 | Provide emergency shelter services for the homeless | ESG | 2010 | people | 12,000 | 12,917 | 100% |
| | | | 2011 | | 12,000 | | |
| | | | 2012 | | 10,320 | | |
| | | | 2013 | | 2,400 | | |
| | | | 2014 | | 2,400 | | |
| | | | MULTI-YEAR GOAL | | | | |
| Affordability of Suitable Living Environment (SL-2) | | | | | | | |
| SL2.1 | Prevent homelessness through emergency rent payment | ESG | 2010 | people | 700 | 808 | 100% |
| | | | 2011 | | 700 | | |
| | | | 2012 | | 600 | | |
| | | | 2013 | | 700 | | |
| | | | 2014 | | 700 | | |
| | | | MULTI-YEAR GOAL | | | | |
| Affordability of Decent Housing (DH-2) | | | | | | | |
| DH2.4 | Assist persons w. HIV/AIDS retain affordable housing by funding housing needs and support programs | HOPWA | 2010 | people | 1,146 | 1,487 | 100% |
| | | | 2011 | | 1,146 | | |
| | | | 2012 | | 1,680 | | |
| | | | 2013 | | 1,146 | | |
| | | | 2014 | | 1,146 | | |
| | | | MULTI-YEAR GOAL | | | | |
| DH2.5 | Provide financing to developers to increase supply of affordable rental housing through rehab and new construction | HOME | 2010 | units | TBD | TBD | TBD |
| | | | 2011 | | | | |
| | | | 2012 | | | | |
| | | | 2013 | | | | |
| | | | 2014 | | | | |
| | | | MULTI-YEAR GOAL | | | | |
| DH2.6 | Increase affordable rental housing through rehab and new construction by providing low interest loans | HOME | 2010 | units | 975 | 933 | 95% |
| | | | 2011 | | 975 | | |
| | | | 2012 | | 975 | | |
| | | | 2013 | | 975 | | |
| | | | 2014 | | 975 | | |
| | | | MULTI-YEAR GOAL | | | | |

2012 PROGRAM PRIORITIES

SUMMARY OF SPECIFIC ANNUAL OBJECTIVES

| Affordability of Decent Housing (DH-2) | | | | | | | |
|--|--|------------------------------|------|------------------------|-----------------|---------------|-------------------|
| Specific Objective | | Source of Funds | Year | Performance Indicators | Expected Number | Actual Number | Percent Completed |
| DH2.7 | Increase the number of homeowner households by providing direct home ownership assistance | HOME | 2010 | households | 290 | 43 | 14% |
| | | | 2011 | | 290 | | |
| | | | 2012 | | 290 | | |
| | | | 2013 | | 290 | | |
| | | | 2014 | | 290 | | |
| MULTI-YEAR GOAL | | | | | 1,450 | | |
| DH2.8 | Increase the availability of affordable rental housing units for persons at or below 50% median income by providing assistance to developers | HOME | 2010 | units | 779 | 779 | 100% |
| | | | 2011 | | | | |
| | | | 2012 | | | | |
| | | | 2013 | | | | |
| | | | 2014 | | | | |
| MULTI-YEAR GOAL | | | | | TBD | | |
| DH2.9 | Provide operating support to Community Development Housing Organizations | HOME | 2010 | units | 17 orgs | 17 | 100% |
| | | | 2011 | | | | |
| | | | 2012 | | | | |
| | | | 2013 | | | | |
| | | | 2014 | | | | |
| MULTI-YEAR GOAL | | | | | TBD | | |
| Planning/Administration (Other 4.1) | | | | | | | |
| 4.1 | Provide planning and administration services | CDBG ESG HOPWA HOME | 2010 | | | | |
| | | | 2011 | | | | |
| | | | 2012 | | | | |
| | | | 2013 | | | | |
| | | | 2014 | | | | |
| MULTI-YEAR GOAL | | | | | | | |
| | | | 2010 | | | | |
| | | | 2011 | | | | |
| | | | 2012 | | | | |
| | | | 2013 | | | | |
| | | | 2014 | | | | |
| MULTI-YEAR GOAL | | | | | | | |
| | | | 2010 | | | | |
| | | | 2011 | | | | |
| | | | 2012 | | | | |
| | | | 2013 | | | | |
| | | | 2014 | | | | |
| MULTI-YEAR GOAL | | | | | | | |

BUDGET 2012
DRAFT ACTION PLAN

STRATEGIC PLAN

STRATEGIC PLAN

In order for the City to address the needs which will be identified in the five year consolidated plan for 2010–2014, the City updates its strategic plan for 2012 to continue to implement solutions. The resources, goals, strategies, and plans implemented in an effort to meet the City of Chicago’s needs are described in the following section.

A. AVAILABLE RESOURCES

FUNDING

While Chicago is relying primarily on CDBG, HOME, ESG, and HOPWA funds to carry out its community development activities under the Consolidated Plan, other federal and state funds are being aggressively pursued to further the City’s initiatives. In addition to HUD, the City currently receives funding from or through other major federal agencies such as Health and Human Services, Labor, Agriculture, and Education which support our housing and community development programs. The appendix details the various federal, state and public funds that support the activities under the Action Plan as well as other programs.

The Department of Housing and Economic Development

HED expects to access over \$2.1 billion between 2009 and 2013 to achieve strategic outcomes. These resources are drawn from a wide variety of sources, including City of Chicago cash and non-cash contributions, federal CDBG and HOME grant funds, tax credits, tax increment financing, private developers and lenders, and tax exempt bonding authority. To help meet this goal, HED is committed to the Affordable Housing Plan’s “Resource Challenge,” which will secure \$100 million from other sources to address Chicago’s affordable housing needs.

HED works actively to leverage additional resources for economic development in Chicago’s neighborhoods. A key source of funding is Tax Increment Financing (TIF), which enables the City to self-finance a broad range of neighborhood development programs by capturing the additional tax revenues generated by the increased valuation of redeveloped properties. Through the TIF program, Chicago is

now able to compete more successfully with other communities by offering targeted incentives to attract and retain business.

HED also offers a variety of low-cost financing programs for projects that result in substantial private investment and job creation.

The Department of Family and Support Services

Through grants funded by HUD and the Department of Labor, workforce services is able to deliver an expanded scope of services. Workforce development is no longer a single federal program but an increasing compilation of initiatives providing comprehensive services to Chicago residents. Workforce services contractors provide training, job placement, support services, case management and access to a network of other citywide services for their participants. At the center of the system are the Chicago Workforce Centers, providing information resources, skill assessments, basic training services and access to a broader network of delegate agencies.

Human Services activities are supported with CDBG and ESG funds and supplemented with City Corporate dollars and non-local grants such as the Community Services Block Grant (CSBG); HUD Shelter Plus Care; HUD Supportive Housing Program; the Illinois Department of Human Services Emergency Food and Shelter Grant; and the Illinois Criminal Justice Information Authority Victims of Crime Act: Services to Victims of Domestic Violence.

Senior Services programs and services are supported though a variety of funding including Federal Older Americans Act funds, State of Illinois general revenue funds, Federal Nutritional Services Incentive Program funding, Community Development Block Grant, funding from Veteran’s Affairs, as well as private contributions and corporate sponsors.

The Mayor’s Office for People with Disabilities (MOPD)

MOPD relies heavily on CDBG funds to implement its community service programs such as information and referral, case management, personal assistance/homemaker and assistive technology. Additionally, awarded grant funds allow MOPD to implement pro-

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grams which will help ensure that people with disabilities receive opportunities to achieve their maximum level of independence.

The Department of Public Health (DPH)

DPH supplements its CDBG-funded activities with federal and state grants and City of Chicago cash contributions. These funds are used to provide various public health related services including HIV prevention, health regulations, food protection, communicable disease control, TB control, immunization, substance abuse treatment, lead poisoning prevention, violence prevention and child, adolescent, and adult health care services.

FUNDING POLICY FOR INCREASED-DECREASED FUNDING

If funds are increased or decreased, the various departments will revisit their budgets and revise allocation of resources in conjunction with community stakeholders, based on both HUD's national goals and the City's goals and priorities in the Consolidated Plan. Strategies and priorities that would drive programmatic decision making include:

- Program performance.
- Density of population served.
- Income levels of census tracts within program service area.

In making the above decisions, there are various activity and expenditure limitations on the various funding sources that will play a role in determining what is funded. The CDBG program has funding limitations on public services which fund a majority of the supportive services identified in the Plan. Other funding sources such as HOME and ESG have match requirements and limitations on expenditures for certain activities.

FUNDING ASSUMPTIONS

The annual appropriation of Community Development Block Grant funds among jurisdictions is based on an allocation formula. Some of the variables used in determining formula allocations are poverty and

population, as well as, economic and market analysis done by HUD. The City anticipates its 2012 CDBG funding level will be reduced and will request funding at three percent below the 2011 allocation. The 2012 funding levels are expected to be lower than 2011 levels for HOME, ESG and HOPWA entitlement grants.

CDBG, HOME, HOPWA AND ESG GRANT PROGRAM REQUIREMENTS**1. Community Development Block Grant Program Requirements****Program Income**

In developing the projection of estimated program income to be earned during the next program year, an analysis was prepared by departments that generate program income based on previous years' program income and projected repayments of outstanding loans. Based on this analysis, the City will receive an estimated \$2,603,000 in program income for the coming year. Since this is only an estimate, these funds will be placed in a special reserve account that will only become available for project allocation after the funds have been received.

Statement of Objectives

The City certifies to HUD that 70% of all CDBG funds expended annually will be used for activities which are considered to benefit low- and moderate- income persons.

Funds will be spent according to the goals, priorities and strategies in this plan. The goals are:

- Provide decent affordable housing.
- Expand economic opportunity.
- Serve the full range of constituencies among the low- and moderate- income population.
- Provide planning and administration.

Geographic Distribution

Low- and moderate-income families and individuals reside in communities throughout the City of Chicago. Funds are geographically dis-

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tributed throughout the City for community development and housing programs. Certain programs are only available in specified geographic areas. Targeted programs include the federally-designated Empowerment Zone and the Tax Increment Financing (TIF) program. Under Illinois State Law, TIF districts are designated as either a “blighted” or “conservation” area. “Blighted” areas are those that have been deprived of investments for many years and have experienced a decrease in shopping, housing and employment options for neighborhood residents. “Conservation” areas are created to prevent the decline of major neighborhood centers, by working to retain existing businesses and housing, and attracting new ones.

All proposed eligible activities and projects are intended to primarily benefit populations that have special needs and citizens with low- and moderate-incomes. More than half of Chicago residents have low- and moderate-incomes. Assistance is directed to areas of the City in which 51% or more of households are at or below median income. Maps, beginning on page 83, show the census tracts in which Community Development funds may be used for an activity, the benefits of which are available to all residents in a particular area, where at least 51% of the residents are low- and moderate-income persons according to the Census. Maps also show the areas of the City’s minority populations within the eligible census tracts.

The criteria for investing CDBG funds includes whether the activity is a funding priority, whether the activity is eligible, whether the activity meets one of the national goals, and whether the activity meets a national objective.

Economic Development

HED promotes economic development in Chicago neighborhoods by helping existing businesses to grow while working to attract new business to the city. TIF has played a critical role in efforts to improve neighborhoods and promote economic development and has helped to create jobs, strengthen Chicago’s school system, revitalize neighborhoods, boost the local economy,

and improve the quality of life for Chicago residents.

In 2012, HED will continue to use TIF for investments in programs and projects that help to create and retain jobs for Chicagoans. The successful program changes and expansion of the Small Business Improvement Fund (SBIF) in 2010 has allowed more businesses than ever to receive assistance that allows them to expand and improve with enhancements such as new windows, doors, HVAC systems, brick work and new and repaired roofs. In 2012, HED expects SBIF to help support even more businesses as they work to improve the overall appearance of their communities.

HED also will continue to use TIF in support of the Neighborhood Improvement Program (“TIF/NIP”), so that homeowners who need exterior repairs can reap the benefits of TIF dollars in their communities to help ensure the safety of their homes.

2011 marked the establishment of several new TIF districts whose goal is to improve quality of life in our communities by attracting new businesses, housing and jobs. TIF districts are now operating in the South Shore and Washington Park communities and at the former Kennedy King College site at 67th and Wentworth in Englewood. These new TIF districts make it possible to develop projects that will rebuild these communities, create affordable housing and bring jobs and opportunity to residents. The Chicago Lakeside Development TIF District will help revitalize residential and commercial investment in South Shore by transforming a portion of the former U.S. Steel South Works plant, all part of a larger plan to redevelop the entire South Works site into a new community along the city’s South Side lakefront that will promote new residential, commercial and mixed-use development in the area.

TIF dollars are also enabling the restoration of the landmark Sullivan Center—designed by Louis Sullivan and for many years occupied by a Carson Pirie Scott store—and the opening of a new Target urban concept store in the Carson’s space.

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The new store, expected to debut in 2012, will create 200 new jobs in the heart of the Loop.

Affordable Housing Preservation and New Construction HED assists both not-for-profit and for-profit developers in acquiring and rehabilitating existing residential buildings for affordable rental housing and community-based development organizations in creating new housing units through loans made with CDBG program income, or new CDBG funds, as available. Eligible development costs include private land acquisition and environmental remediation. These funds create opportunities for construction and permanent jobs and preservation of historic and architectural landmarks. Obviously, saving, rather than demolishing existing buildings supports the city's green agenda as well.

- Finance Program

Business loans are provided through banks to eligible Chicago industrial and commercial businesses that are expanding within the City limits and creating jobs for Chicago residents.

- CD Float Loan Program

The program objective is to provide short-term, low-interest financing to eligible Chicago businesses that create jobs for Chicago residents when expanding in or relocating to the City. The City can finance up to 100% of project costs for acquisition of fixed assets, renovation, and new construction for companies that create jobs. The program provides a two-year loan with an interest rate fixed at 40% of the prime rate. All CD Float Loans are secured by an irrevocable, direct pay Letter of Credit from an A-rated bank. Program income is not expected.

- Site Assistance Program for Business Expansion or Retention

The program objective is to support relocation and expansion of industrial firms in Chicago. HED project managers work with client companies to establish a set of basic site characteristics. Using this information, HED provides a list of available city-owned and or privately owned properties for the companies

to pursue. The information about available sites is provided by local industrial councils, HED staff and industrial real estate brokers.

- Industrial Area Improvement Program

There are 24 designated Industrial Corridors in the City of Chicago. These are areas where the City is committed to continued industrial retention and development. HED supports the corridors with financial incentives, including TIF, to encourage investment and provide funding for infrastructure improvements; zoning protection including Planned Manufacturing Districts (PMD) designation; and services to individual businesses through the Local Industrial Retention Initiative (LIRI) program. LIRI agencies are local industrial councils that have contracts with HED to provide one-on-one service to industrial companies and keep HED up to date on issues affecting the entire corridor.

Housing

HED works to further the City's goals for a stronger Chicago by developing, revitalizing and stabilizing neighborhoods. The Department provides diverse housing opportunities through comprehensive community development strategies. The blueprint for these strategies is Accepting the Challenge: Chicago's Five Year Affordable Housing Plan for 2009-2013, a \$2.1 billion affordable housing plan adopted by the City Council in 2009.

Creating new affordable housing opportunities for low- and moderate-income families is the focal point of this plan. Specifically, HED is committed to:

- Expanding the stock of affordable housing.
- Protecting Chicago's existing affordable housing.
- Enhancing affordability to help residents stay in their homes.
- Pursuing policies and funding that support affordable housing.

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- Committing the full range of resources to reach these program goals.

Key CDBG-funded affordable housing programs include:

- **Neighborhood Lending Program (NLP)**
NLP consolidated six prior programs to enable more working families to purchase and rehab homes in Chicago's neighborhoods. NLP is the product of a partnership among the City, Neighborhood Housing Services of Chicago and 19 private financial institutions. It supports a multi-million dollar loan pool for home purchase/rehab and foreclosure prevention.
- **Troubled Buildings Initiative (TBI)**
This program is designed to induce residential property owners to maintain safe and drug-free environments for City residents. Primary areas of concern include: neighborhood gang and drug activity, disconnection of utilities that place residents at risk, and lack of maintenance or repairs that creates dangerous conditions for residents. TBI coordinates the response of City agencies to address building conditions that threatens the community and prevent properties from falling into a state of disrepair that leads to non-viability and abandonment.
- **Emergency Housing Assistance Program (EHAP)**
This program provides grants to help low-income home owners make emergency home repairs. EHAP offers assistance to address, hazardous building conditions that pose an imminent threat to health and safety. Eligible improvements include:
 - Replacement of heating units or other heat-related repairs.
 - Repair/replacement of electrical service.
 - Outside plumbing repairs.
 - Roofing and outside porch repairs.
- **Small Accessible Repairs for Seniors (SARS) f/k/a Home Repairs for Accessible and Independent Living (H-RAIL).**

The program provides safety, security and accessibility improvements to help seniors remain in their homes. Eligible repairs include minor upgrades such as grab bars, lever faucets, window/door repairs, carbon monoxide/smoke detectors and wheelchair ramps. Applicants must be income-eligible and at least 60 years of age.

- **The Chicago Low-Income Housing Trust Fund**

The Chicago Low-Income Housing Trust Fund was created in 1989, oversees rental assistance programs that meet the permanent housing needs of Chicago's poorest residents by providing grants to building owners and developers who agree to reduce rents to accommodate very low-income residents.

- **American Dream Down Payment Initiative/ Choose to Own**

The American Dream Downpayment Initiative (ADDI), which was funded by HUD from 2004 to 2008, enabled the City to significantly broaden our existing homebuyer assistance activities and to expand the marketing of these programs to minority populations and public housing residents. Using ADDI dollars, HED partnered with the CHA to implement "Choose to Own" (CTO), an innovative program created by the CHA's Section 8 voucher program administrator. CTO places home ownership within the reach of CHA families participating in the Chicago Housing Choice Voucher Program. Through Choose to Own (now funded under HOME), eligible families can purchase a new or existing single-family home, townhouse, or condominium. The program works by enabling prospective homebuyers to apply their rent payment and housing subsidy to mortgage payments for a period of up to 15 years.

To ensure suitability for home ownership, CTO participants must: (1) enroll in the CHA's Family Self-Sufficiency Program; (2) successfully complete a pre-purchase counseling course; and (3) meet minimum income requirements. The City provides up to \$10,000 in HOME

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funds for down payment assistance to bridge the gap between the buyer’s approved mortgage amount and the actual sales price. The down payment assistance is marketed to current voucher holders as well as other CHA families who can meet CTO eligibility requirements.

2. HOME Program Requirements

The HOME program is designed to expand the supply of affordable housing for low-income and very low-income Americans by providing states and participating jurisdictions with tools they need to develop effective partnerships with the public, private and not-for-profit sectors. Funded under the Cranston-Gonzalez National Affordable Housing Act HOME is administered for the City by HED. HOME funds are utilized in Chicago for purchase price assistance for qualifying first-time homebuyers, loans for construction or rehab of affordable multi-family housing, and operating assistance grants to Community Housing Development Organizations (CHDOs).

The primary source of the City of Chicago’s HOME Match in 2012 will be cash contributions from non-federal sources. In addition, the City may use bond financing on certain HOME assisted projects.

The City’s purchase price assistance initiatives are funded using HOME dollars. Purchase price assistance is provided to qualifying homebuyers through the following City programs:

New Homes for Chicago

The New Homes program was created in 1990 to provide affordable, single-family homes in communities traditionally bypassed for new development. Through New Homes, the HED provides City-owned land and purchase price subsidies to enable the construction of new homes and two-flats for sale to working families earning no more than 120% of the area median income. City subsidies of up to \$10,000 are available to single-family home buyers under 100% of AMI; buyers of two-flats under 120% of AMI can receive sub-

sidies up to \$30,000. Buyers under 80% of AMI may be eligible for additional subsidies of up to \$30,000 utilizing HOME funds.

Chicago Partnership for Affordable Neighborhoods (CPAN)

CPAN was established to enable homebuyers to afford units in market-rate developments in regentrifying neighborhoods where the City does not own developable land. This partnership between the City and participating developers provides affordable units through a combination of developer write-downs and purchase price assistance to buyers.

Chicago’s HOME-funded multi-family initiatives include:

- **Preservation Compact**
This new initiative by the MacArthur Foundation, the City, the Urban Land Institute and other public, private and not-for-profit organizations will pool money and expertise with the goal of preserving 75,000 affordable apartments in Chicago and Cook County by 2020. A key component of the plan is a Preservation Fund which will offer a suite of new financing tools to assist both preservation-minded buyers and existing rental property owners seeking to maintain affordability. The MacArthur Foundation has pledged \$10 million in seed money to the Preservation Fund, which will eventually swell to \$100 million with banking industry support.
- **Multi-Family Loan Program**
This program (described above) utilizes HOME dollars to develop residential properties of five or more units for low-income renters. For HOME-funded multi-family projects, affordability periods are based on level of subsidy, as follows:

| | |
|-------------------|-----------|
| <\$15,000 | =5 years |
| \$15,000–\$40,000 | =10 years |
| >\$40,000 | =15 years |

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3. Emergency Shelter Grant Program Requirements

DFSS selects agencies to receive HUD Emergency Shelter Grant (ESG) funding through a Request for Proposals (RFPs) process. The ESG funding is combined with other sources of funding (Community Development Block Grant, Community Service Block Grant, City of Chicago Corporate funding, Illinois Department of Human Services Emergency Food and Shelter Grant Funding) to support the DFSS Homeless Services System and to further the Ten-Year-Plan to End Homelessness.

The funding of delegate agencies in 2012 was determined by an RFP process conducted in 2010 and facilitated by extending current contracts. Proposals were reviewed within the context of the City's system-wide needs and the resources and programs necessary to implement the Ten-Year-Plan to End Homelessness. Criteria that are utilized to review the proposals included: population served; program implementation, scope and outcomes; service coordination and integration; agency experience, capacity; and staffing; HMIS participation; and cost effectiveness.

Emergency Shelter Grant (ESG) funding is part of a larger pool of funding that includes local and state dollars used to fund a variety of homeless service activities including all eligible activities under ESG. The City matches its ESG funding 100% as required through state funding (Illinois Department of Human Services Emergency Food and Shelter Grant) and local funding.

4. Housing Opportunities For Persons With AIDS Grant Program Requirements (HOPWA)

Under the HOPWA program, housing services needed by low-income persons with HIV/AIDS are supported through the provision of funds to agencies that provide effective strategies to prevent homelessness among persons living with HIV/AIDS and facilitate their access to a range of needed treatment and support services. The geographic areas covered via HOPWA funds include the City of Chicago, suburban Cook County and seven other suburban and rural counties.

Requests for Proposals (RFP) are issued within a five-year cycle; the most recent RFP was issued in June 2009. Eligibility for the RFP has restricted to not-for-profit, community-based organizations located within the above outlined geographic area that have experience in providing direct services for persons living with HIV/AIDS. Also, applicants must have at least one full year experience within the specific category to which the application responds. Panels of community members are convened to collectively review proposals and make funding recommendations. Each panel is racially, ethnically, and geographically diverse. All recommendations of the independent review panels are subject to review by the Division of STI/AIDS and final approval from the Commissioner of the DPH.

5. Basis for Allocating Investments Geographically for HOPWA

Studies have shown that homelessness is a risk factor for HIV and HIV is a risk factor for homelessness. The prevalence of HIV/AIDS is up to nine times higher among persons who are homeless or unstably housed compared with persons having stable and adequate housing. Studies have shown 60% of people living with HIV/AIDS experience homelessness or housing instability. The need for stable and affordable housing is more urgent after becoming infected. Improved housing stability improves access to appropriate medical care and treatment adherence which is linked to lower viral loads and reduced mortality.

The Division of STI/HIV utilizes HOPWA resources to support community residences, rental assistance, housing information services, in the provision of its homeless assistance program within the Chicago Eligible Metropolitan Statistical Area (EMSA). The counties of Cook, DeKalb, DuPage, Grundy, Kane, Kendall, McHenry, and Will comprise the Chicago EMSA.

HIV Housing Services are provided to people living with HIV/AIDS (PLWHA) in the three service categories of Community Residence Operating Support, Rental Assistance and Housing Information Services. Eligibility require-

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ments for receiving assistance are low-income status and documented HIV/AIDS status (confidentiality must be maintained). Eligible PLWHA from all over the Chicago EMSA can visit any service provider location to receive services. The Geographic Distribution for HOPWA Program by Census Tracts map on page 98 shows the geographic locations of funded delegate agencies and project sponsors in Chicago that provide community residence, rental assistance and housing information services. Funded facilities in Joliet, IL and Wheaton, IL are not shown. PLWHA live in community residence and rental sites located throughout the City. In order to protect the confidentiality of PLWHA the actual sites are not disclosed.

Community Residence Operating Support provides both permanent and transitional housing. The residential housing facilities include scattered sites, congregate living, or transitional housing. The housing units can be communal settings and congregate living facilities as a multi-unit residence designed for eligible persons; or community residences that consists of multiple apartments within the same building, building complex, or building proximity or scattered sites/apartments housing individuals with HIV/AIDS and their families.

Rental Assistance consists of rental subsidies to avoid homelessness during periods of illness or financial difficulties. There are two categories: Long-term rental subsidy and Short-term rent, mortgage and utility payments.

Both Community Residence Operating Support and Rental Assistance programs are required by HUD/HOPWA to provide or make available support services to the clients. Supportive services include, but are not limited to: health care, mental health care, mental health assessment, permanent housing placement, drug and alcohol abuse treatment and counseling, day care, personal assistance, nutritional services, inpatient care when required, and assistance in gaining access to local, state, and federal government benefits and services, except that health care services may only be provided to the adult living with HIV/AIDS or related diseases but not to family members.

Housing Information Services assists people in finding safe, decent, and affordable housing by identifying local housing resources. The services are provided by Housing Advocates that develop and maintain a comprehensive inventory of available housing units, and build relationships with landlords in the private market for referral of HIV positive individuals seeking housing. Legal services are also available to persons facing eviction, housing discrimination or assist in gaining access to federal government benefits.

B. ANTI-POVERTY STRATEGY

According to the U.S. Census Bureau's American Community Survey there were an estimated 596,975 persons living in Chicago at or below the poverty level during 2010. In order to assist low-income persons, the City of Chicago engages in a wide array of services designed to combat poverty and its detrimental effects upon families at the neighborhood level. The following are descriptions of services and programs that combat poverty throughout the City:

EMERGENCY FOOD PROGRAM

The Emergency Food Program distributes emergency food boxes to low-income individuals and families throughout the City of Chicago, helping to alleviate hunger for many residents. Emergency food boxes are composed of non-perishable food items and are designed to last an individual or a family of four for up to three days. DFSS distributes Emergency Food Boxes to low-income individuals and families throughout its Emergency Services, six Community Service Centers and twenty outstations located throughout the City. DFSS human services has expanded the number of Emergency Food Outstations in order to better reach clients in need of this assistance. In 2012 Supplemental Food Boxes (Produce) will be available at Outstations. In addition, Community Center staff are linking SNAP outreach teams to Outstations so they can determine eligibility and apply for SNAP/ Food Stamp benefits for Outstation guests. Finally Pantry and Soup Kitchen listings are available at the Community Centers and Outstations.

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As part of its Emergency Food Program, DFSS also funds a Food Supply to Shelter Program, providing fresh fruit and vegetables to shelters throughout the City to feed the homeless. Approximately 60 shelters within the City of Chicago participate.

YOUTH DEVELOPMENT

DFSS is committed to developing the premier youth development system that provides every young person the opportunity to participate in a quality out-of-school program that builds upon the positive developmental competencies that includes career awareness training and allows young people to become productive students, workers and citizens.

DFSS' Youth Services Division works with over 200 community-based organizations to provide safe havens for youth and their families allowing for participation in cultural, recreation, and education activities during out-of-school hours. These programs provide children and youth with enriching places to go, and offer positive activities that build the interest and assets of children, youth, families, schools, and communities.

DFSS will enhance through the Out Of School Time Program Quality Initiative the quality of out-of-school programs by training DFSS staff and delegate agency program staff from youth programs. DFSS staff and youth programs staff from delegate agencies will participate in "Program Quality" training that include positive youth development programming.

In DFSS' continued efforts to build the organizational capacity of our delegate agencies, DFSS with the support of the Wallace Foundation and Fiscal Management Associates offers the opportunity to participate in a Fiscal Management Capacity Building Initiative. Over 50 agencies have participated in the Initiative. The fiscal management initiative will continue through the spring of 2011.

In 2010, the YRC-Community Councils conducted "Back to School" events across the city, attracting over 2,350 children, youth and families. Collectively, the YRC-Community Councils conducted over 1,257 referrals in 2010 for youth, families, and organizations seeking services within their community area. YRC-Community Councils convened 12 monthly meetings of funded and non-funded youth serving

agencies. The youth agencies attending ranged from 150 to 240 city-wide.

Through the Youth Ready Chicago Summer Employment Program more than 18,893 youth were hired in various opportunities throughout the City of Chicago.

The Youth Ready Chicago Career Development Centers, which seek to prepare youth for employment, will collectively enroll and train 1,440 youth of which 720 will be placed in jobs by the end of 2011. Currently, the YRC-Career Development Centers have enrolled and trained 1,505 and have placed 882.

300 organizations received mini-grants funding that provided services to over 5,000 youth under the following categories:

- Program Enhancement, ages 10-12, provided supplemental support to full-day, full week summer programs.
- Apprenticeships, ages 13-15, provided meaningful summer activities that expose youth to a variety of career or vocational choices.
- Internships, ages 16-18, allowed youth a paid opportunity to create and implement their ideas through independent study, community activity and career exploration.

These program types are designed to provide leadership experiences, build better community relationships and help young people use the summer months to explore career options and possibilities. Agencies developed programs that include an anti-violence or environmental awareness component.

- DFSS implemented the case management system for the Juvenile Intervention Support Center (JISC), a diversion program established in partnership with the Chicago Police Department that is designed to keep youth out of the juvenile justice system and to provide them with supportive services in their community.

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- Implemented Summer Nutrition and Fitness employment program for low-income youth in collaboration with the University of Illinois at Chicago.

2012—Goals And Objectives

CDBG funding is vital to DFSS' operations. Its impact is most directly tied to services for youth ages 6-12, 13-15 and 16-18. Listed below are the major goals for DFSS' youth programs including performance objectives for 2011–2012. DFSS expands and refines these objectives each year utilizing “environmental” scans of best practices throughout the country, as well as intensive local program evaluation.

- Provide financial support and technical assistance to the more than 200 organizations that operate after-school programs for 17,800 youth annually. Program activities and services are based on a positive youth development model. The focus areas are: empowerment of youth and families, constructive use of after-school time, career development, exploration and training, commitment to learning, positive values, social and emotional competencies, and positive identity and self esteem.
- Maintain full enrollment in all programs.
- Identify partnerships in support of developing a capacity-building component intended to assist current delegate agencies in the delivery of quality services, the increase of sustainability, and the development of leadership. Quality services will build strong families, communities and support the development of young people.
- DFSS in coordination with the Youth Ready Chicago-Community Councils and the delegate agencies will continue implementing a service delivery system that responds to the needs of families, children and youth in the City.

EMPLOYMENT AND TRAINING INITIATIVE

DFSS workforce services also works to reduce poverty by increasing employment opportunities for all

Chicagoans and by increasing the marketable skills of unemployed individuals in order to obtain gainful employment. Workforce services comprehensive array of services affords job seekers an opportunity to obtain the skills necessary to find and keep a job, and increase one's self sufficiency. It is only through employment that individuals and families can rise above poverty. Job placement, retention and wage attainment are all critical goals of workforce services contracts.

Workforce services seeks to meet the evolving workforce needs of Chicago businesses and create training and career opportunities for Chicago residents by building strategic public and private partnerships.

Through cultivation of relationships with employers, workforce services connects trained and work-ready job seekers to businesses. Workforce services focuses on job placement and retention as a vehicle to economic self-sufficiency. Workforce services expanded scope of services also provides Chicagoans with educational tools, job skills, support services, and employment opportunities on which to build their futures. Lastly, the Department's collaboration with the Chicago Housing Authority (CHA) through delegate agencies provides CHA residents with direct access to job training and placement services.

FIVE-YEAR AFFORDABLE HOUSING PLAN

Since 1994, HED has operated under four successive five-year plans, through which the Department allocates its resources and reports its activities to the City Council on a quarterly basis. The first three plans, issued in 1993, 1998 and 2003, laid out ambitious goals for creating and preserving affordable housing in a rapidly changing city. The plans led to expanded opportunities for home ownership, new rental housing, and supportive policies at the local, state, and federal levels. The Department's current plan, *Accepting the Challenge: Chicago's Five Year Affordable Housing Plan for 2009-2013*, was adopted by the City Council in 2009.

The accomplishments under the first three plans resulted in large part from the City's commitment to partnerships—with housing organizations, developers, not-for-profit agencies, the private sector and other government agencies. Continuing this tradition of collaboration, the Department

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convened a 48-member Advisory Panel to help define needs and strategies for the current Plan. Also as part of the planning process, a financial working group developed recommendations on new funding sources, and nearly 60 individuals and organizations testified at three public hearings held by the Department. The final plan incorporates many of the ideas from the advisory panel, working group and hearings. It calls for the utilization of \$2.1 billion in public and private funds to address Chicago's affordable housing needs through 2013.

SENIOR HOUSING PLAN

The need for safe, affordable, and accessible housing continues to be a source of concern among Chicago's older residents. For many elderly, home maintenance costs and rising property taxes make it increasingly difficult for them to remain in the neighborhoods where they have lived for much of their lives. While DFSS lacks the mandate to develop and/or rehabilitate housing, the Department played an active role in raising developer's interest in low- and moderate-income senior housing.

Recently, DFSS and HED collaborated on an affordable housing plan for senior housing in Chicago. The goal of the senior plan is to produce 4,000 new units in 45 developments by 2010, aggressively pursuing available resources and working closely with private and public sector partners to provide a number of senior housing options including: independent living apartments for low-income seniors, moderately priced condominiums, affordable full-service communities for independent seniors and supportive living facilities.

DFSS implemented a program that assists seniors in accessing reliable, trustworthy contractors for home repairs. By partnering with a faith-based not-for-profit organization, DFSS created a referral service, which helps seniors choose a competent, reliable and affordable contractor to assist them with the upkeep of their home. Seniors are the target of numerous frauds and scams, many of which have involved the near loss of their home or the accumulation of an enormous debt.

Each year, DFSS responds to more than 30,000 requests for information on housing related issues. In addition, it provides direct emergency assistance

in housing and relocation to more than 300 individuals each year. Assistance is provided to help older persons who are homeless or on the verge of homelessness to relocate or obtain more suitable housing. The service does not include direct financial assistance to individuals to obtain housing. Senior Services has also created a close relationship with the Cook County Sheriff's Office Eviction Division. As orders of possession are presented, landlords are asked if the tenants are seniors. Seniors are referred to DFSS Senior Services, and Senior Services works with them to find appropriate housing alternatives before the Sheriff executes the eviction. This process prevents seniors from literally being set out on the curb as a result of eviction.

DFSS, in cooperation with the HED, provides an annually-updated senior housing resource guide containing information on more than 500 senior housing developments and long term care facilities.

DFSS partners with the National Council on Aging in the usage of their Benefits CheckUp software. Through this partnership, DFSS utilizes a comprehensive Web-based service to screen for benefits and services for seniors with limited income and resources. DFSS leads the nation in screening and enrolling seniors in benefit programs such as energy assistance and Medicare Part D. In 2010, the DFSS identified more than \$143M in benefits for 15,926 older Chicagoans.

Under the plan, the City aggressively pursues all available resources and work closely with public and private sector partners to create affordable condominium units, apartments and supportive living facilities in Chicago's neighborhoods. The plan identifies community areas with the greatest need for different types of senior housing, including: independent living apartments for low-income seniors, moderately priced condominiums, affordable full-service communities for independent seniors and supportive living facilities.

The HED, has developed a Grand Family Action Plan. This plan focuses on serving households headed by grandparents ages 62 and older, who are below the poverty level. The plan not only targets communities that have the largest concentrations of grandparents raising their grandchildren, but also identifies resources and housing which is specifically for this

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population group. The plan also recognizes the faith-based and not-for-profit organizations as partners in the development and operation of grand family housing.

C. LEAD-BASED PAINT STRATEGY

The City provides a comprehensive continuum of services for evaluating and addressing lead hazards. Chicago's strategy draws on the expertise of multiple City departments under the lead of the DPH, including HED, OBM, DOB, DFSS, Procurement Services, and DOL. The DPH prevents childhood lead poisoning by maximizing the amount of lead-safe housing units in the City. Services include conducting blood lead screening, medical treatment, case management, public education, environmental investigations, and qualified funding for lead abatement. The City also works closely with for-profit and not-for-profit developers to identify and remediate hazards in HUD-assisted housing.

Recognizing the importance of housing-based health hazards other than lead, the Childhood Lead Poisoning Prevention Program (CLPPP) is developing additional capacities to address these concerns. Such hazards include radon, mold, pests, carbon monoxide, environmental tobacco smoke, and others. At this time, the CLPPP has developed some educational materials for property owners and tenants, and has developed and using new questionnaires and other assessment tools for CLPPP's inspectors and case managers to identify these hazards. In the future, the CLPPP will identify additional resources and partners to begin to provide specific types of interventions to eliminate or mitigate these hazards.

HUD LEAD SAFE HOUSING REGULATION

(HUD Rule 24 CFR Part 35)

All City departments receiving federal funding for housing are affected by this regulation. Those departments include: HED, DFSS, DPH, and the MOPD. Approximately 2,000 housing units received lead hazard control. The majority of affected housing units are funded through the HED. Department of Housing and Economic Development Programs affected include: SARS, EHAP, NHS Loan Programs, Low-Income Housing Trust Fund, and the Multi-Family Rehab Program. The City utilized contrac-

tors through a Request For Qualifications (RFQ) process to conduct environmental inspections of these units. Developers and contractors working on federally assisted rehabilitation projects with the City must have either been trained to perform Lead-Safe Work Practices or be an Illinois Licensed Lead Abatement Contractor and lead-dust clearance must be achieved. These new regulations may result in increased per unit costs for some rehabilitation projects.

The City benefits in the long-term by reducing costs for the treating of health problems of these children. HUD estimates the savings greatly outweigh the costs by avoiding the expense of medical treatment and special education, and reducing personal injury claims and associated court costs. Other benefits include improving children's stature and hearing, and reducing juvenile delinquency.

Chicago is strongly committed to the goals of these regulations, and the City dedicated resources to training, outreach and management initiatives that enable full compliance with the standards. A citywide task force including the DPH, HED, DFSS, OBM and DOL was established to ensure compliance with the regulation.

DFSS, working with DPH, adheres to this new regulation for their affected programs. Procedures to implement, track and enforce the new regulation have been developed and staff trained. DFSS coordinates with DPH on the enforcement of this new regulation. DFSS works to identify funding sources for the upcoming year to ensure that all funded sites are in compliance. These shelters receive annual follow-up inspections.

The City ensures that workers performing paint stabilization are trained to properly perform such activities. DPH offers a weekly Lead-Paint Workshop, which addresses the safe work practices requirement of the rule for workers conducting paint stabilization.

CHICAGO LEAD-SAFE HOUSING INITIATIVE

The DPH received \$3.3 million annually to eliminate lead hazards in low-income housing and provide training and support to both parents and homeowners/landlords. The program will abate approximately 650 home or apartments in 26 targeted areas of the South

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and West sides. Smaller buildings, with three or fewer units, may qualify for up to 100% of the lead abatement costs to be covered by a grant, depending upon the owner's income and size of the building.

To recruit eligible owners for the program, program staff regularly conducts outreach through community health fairs, faith-based organizations, and Aldermen's offices. Announcements of grant availability are also regularly provided in newsletters provided to owners participating in the Housing Choice Voucher Program and through various landlord associations across the City. A large number of applicants are also recruited through families whose children have been identified with an elevated blood lead level.

The Chicago Lead Safe Housing Initiative Program partners with not-for-profit agencies to process grant applications and manage the loan process. Once owners are found to be qualified, lead inspectors from the program determine the scope of work necessary to mitigate lead hazards present at the property. Bids to complete the work are taken from Licensed Lead Abatement Contractors. The work is monitored by a Program Inspector to ensure it is being performed correctly, and a final dust clearance exam is performed to verify standards have been met.

INTERDEPARTMENTAL COORDINATION

DPH screens children for elevated blood lead levels and conducts environmental inspections of housing units on a priority basis. Inspections are triggered by the identification of a child with an elevated blood lead level or by referral from other DOB inspectors that identify chipping or peeling paint at an address with young children. HED and DPH work together in coordinating the use of abatement funds and emergency rehabilitation funds to be most beneficial to the families served. The Law Department assists DPH in enforcing Chicago Municipal Code 7-4 on lead-bearing substances. The receivership program is used only in the most serious cases of lead poisoning or in cases where all other enforcement efforts have failed.

Integration of Lead Hazard Evaluation and Reduction Activities into Existing Housing Programs: For single-family rehabilitation programs, lead-based paint violations identified by the DPH are addressed in the scope of work and loan amount. For multi-family

rehabilitation programs, the Chicago Building Code requires developers to include all necessary corrective action in the scope of work and budget. HED coordinates rehabilitation with energy conservation work overseen by DPH.

PUBLIC INFORMATION AND EDUCATION

DPH educators currently conduct in-services training on lead poisoning prevention at numerous parent groups, childcare programs and community agencies. The department led the training of City and delegate agency staff on lead-safe work practices and the federal requirements. Additional educational outreach is conducted through the media and screening program. In an effort to expand prevention activities, other community advocacy groups will be utilized to help identify contaminated buildings and set up tenant advisory sessions.

Once lead paint is identified in a unit, owners and tenants are notified about the risks and provided with appropriate informational materials. DPH is targeting hardware store owners and employees to encourage them to provide appropriate advice on lead-safe work practices to small contractors and remodelers who frequent their stores. DPH also offers its weekly Homeowner LBP Workshop which enables some landlords/homeowners to remediate some of the lead hazards themselves and will save them money from having to hire a lead abatement contractor.

D. FAIR HOUSING PLAN

The City of Chicago is strongly committed to the goal of Fair Housing for all residents. The City's Fair Housing Plan ensures that Chicagoans are aware and informed on how the City combats these problems and ensures fair housing. The Plan identifies the following impediments to fair housing: availability of affordable and suitable housing, discrimination in housing, gentrification, foreclosures and unfair lending practices, lack of fair housing knowledge.

Under the lead of the Chicago Commission on Human Relations, the major players include CHA, DFSS, HED, MOPD, and OBM. The following describes the City's efforts to continue to overcome

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these impediments of fair housing to ensure fair housing for all of Chicago's residents:

1. AVAILABILITY OF AFFORDABLE AND SUITABLE HOUSING

Decreasing Affordability

The gap between supply and demand for rental housing in Chicago continues to pose problems for many Chicagoans, particularly low-income families and persons with disabilities. Although the City and its delegate agencies administer a variety of affordable housing programs, getting the information to those who need the assistance can be difficult.

Nevertheless, the City is committed to increasing affordable housing for all residents through the following methods:

- With assistance from the state, HED continues to support and expand the Low-Income Housing Trust Fund. This will enable the Trust Fund to reduce rents for approximately 3,000 very low-income residents through the Rental Subsidy Program.

The CHA will continue with its commitment to provide accessible units throughout its Public Housing stock and within its Housing Choice Voucher Program.

- Ensure compliance with applicable Federal, state, and local accessibility codes and provide fully accessible and adaptable units in a proportional mixture of market rate, affordable and public housing.
- Extend contractual relationship with local disability advocacy agency, Access Living, to administer the CHA's Modification Fund that enables participants in the HCVP to modify units with necessary accessibility features, including ramps, grab bars, etc.

2. DISCRIMINATION IN HOUSING

Fair housing deals with many issues beyond affordability. Residential segregation continues to be a concern for the City of Chicago despite years of efforts to make fair housing a reality citywide. Unfortunately, many real estate agents, landlords, and management companies lack an understanding of the Chicago Fair Housing Ordinance (CFHO)¹, and others blatantly continue to discriminate against individuals and families based on classifications prohibited by the CFHO and other applicable fair housing legislation. Since a comprehensive update of the City's Human Rights and Fair Housing Ordinances in 1990, the City of Chicago's Commission on Human Relations has enforced these two ordinances by providing a neutral forum for the investigation and adjudication of discrimination complaints filed under the ordinances.

- The strength of the CFHO itself, along with the high quality of investigation and adjudication which is conducted through the Commission, has been an important resource for fair housing enforcement in the City. The Commission has made tremendous progress over the last several years toward eliminating a backlog of incomplete investigations and establishing more efficient procedures to move cases to conclusion. The unit strives to complete at least as many cases each year as the number of new complaints filed. It seeks to complete 50% of its complaint investigations within 180 days and 90% within twelve months. This allows complaints to proceed quickly to the administrative hearing stage where warranted, while maintaining high standards for thorough investigation and legally sound decisions. However, continued emphasis on educating the public about the CFHO; both to pre-

¹ The Chicago Fair Housing Ordinance has broad coverage; it prohibits discrimination based on race, color, national origin, ancestry, religion, sex, age, disability, marital status, parental status, sexual orientation, military discharge status, and source of income. Cook County's fair housing ordinance covers these classifications as well as housing status. State and federal fair housing laws cover some but not all of these classifications. Other aspects of coverage vary among the fair housing laws which apply to housing within the City. For example, the CFHO covers all rental housing without limitation as to the number of units or owner occupancy.

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vent discrimination and to ensure that those who may experience discrimination know of the remedies available, is essential. Therefore, the City is committed to continue to enforce the CFHO as well as to inform City residents and housing providers about the CFHO through the following methods:

- The Commission on Human Relations will expand community outreach throughout the City, which will include fair housing presentations to chambers of commerce, community groups, and the real estate industry.
- The Human Rights Compliance Unit of the Commission on Human Relations will receive, investigate, and adjudicate approximately 70 housing discrimination complaints annually.
- The Commission on Human Relations will continue to make copies of the CFHO, its regulations, and information about complaint filing and adjudication procedures available to the public upon request and through the City of Chicago web site.
- The Commission on Human Relations will make information about its recent legal rulings available online and through the media to further educate the public about the fair housing laws.

Addressing discrimination and expanding housing choice for public housing residents and HCV participants:

- The CHA worked with the Chicago Lawyer's Committee for Civil Rights Under Law (CLCCRUL) to conduct a fair housing testing program designed to identify discrimination at CHA's senior housing and throughout the city among private landlords and landlords currently contracting with the CHA.
- The CHA also conducted a survey of public housing residents living in traditional and mixed income developments and HCV participants regarding their knowledge of fair housing/discrimination and barriers to housing choice.

- The CHA is developing an Analysis of Impediments to Fair Housing to be released in late 2012.
- The CHA is working with the Chicago Commission on Human Relations (CCHR) regarding Source of Income discrimination and developing procedures to better serve HCV participants searching for housing in the City of Chicago.
- The CHA is also working with CCHR to support HCV participants who experience hate crimes. CCHR conducts community outreach to facilitate discussions on the Housing Choice Voucher program and works with the CHA to ensure the safety of participant families.
- The CHA has trained all Private Property Management staff at senior and family developments on fair housing- including reasonable accommodations and Limited English Proficiency.
- The CHA plans to expand training to the HCV contractors, landlords and participants, as well as project based voucher providers.

Non-Accessible Housing

The lack of information regarding rights under the law, extremely limited supply of available rental units, and the high demand for affordable housing that is accessible, resulted in hundreds of individuals with disabilities being relegated to extensive waiting lists with scarce hope of obtaining housing within a reasonable time period. To combat this problem, the City developed procedures that require review and approval of plans by MOPD as part of the permit issuance process for housing in Chicago. MOPD also implemented the Home Mod program which allows people with disabilities to receive a grant for a maximum of \$10,000 in order to receive home modifications which will make their living environment accessible. The City is therefore committed to continue enforcing the provisions of the Chicago Fair Housing Ordinance prohibiting discrimination in housing on the basis of disability through the following methods:

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- The Commission on Human Relations will continue to receive, investigate, and adjudicate disability discrimination complaints filed under the Chicago Fair Housing Ordinance based on lack of accessibility, failure to provide reasonable accommodation, or other prohibited housing practices related to disability. The Commission expects to investigate 70 new fair housing claims in 2012.
- HED's Small Accessible Repairs for Seniors (SARS) f/k/a H-RAIL (Home Repairs for Accessible and Independent Living) program pays for accessibility improvements to help elderly homeowners remain in their homes.
- The CHA is committed to providing accessible units in its redeveloped and rehabilitated developments.
- The CHA contracted with Access Living to provide assistance in locating accessible units and to administer the Access Loan Fund, which enables landlords to receive assistance in modifying units for a voucher holder with accessibility needs.
- Ensure accessible, visitable and adaptable units requirements in the appropriate proportion mix of market rate, affordable, and CHA public housing units through the redevelopment process in mixed-income developments.
- Implement redevelopment plans to include public housing, affordable and market rate units in new and existing communities.

3. GENTRIFICATION

As gentrification and related forces raise housing costs and reduce the availability of rental housing, concern also arises about negative impacts on fair housing goals. Condominium conversions, and new construction projects favoring ownership over rental all reduce options in City neighborhoods for those at the lower end of the economic scale. These trends can negatively affect minorities, seniors, persons with disabilities, and single parent households. The result is potential or actual reduction of diversity in impacted neighborhoods, along with concentration and segregation of persons in protected classifications within poorer neighborhoods. In order to reduce community tensions which may be exacerbated by race, class, and ethnic differences, the City is addressing these concerns in several ways:

Ending the Isolation of Public Housing Residents

In order to end the isolation of public housing residents from the greater community, CHA has taken steps to provide better access to City services by working with DFSS and other City agencies. The City remains committed to promoting the integration of public housing residents into the community in the following ways:

- Provide direct services to public housing families.
- Continue to recruit residents to participate in City programs.
- Continue informational seminars given by MOPD that create awareness regarding discrimination based on the isolation of public housing residents.
- Under the Chicago Partnership for Affordable Neighborhoods (CPAN), HED provides affordable units in market-rate developments through developer write-downs and purchase price assistance to buyers. Since 2002, CPAN has gained commitments for 660 affordable home ownership units in appreciating neighborhoods.
- Ensure production of affordable units in regentifying areas through continued implementation of the new Affordable Requirements Ordinance. Under the ordinance, at least 10% of the units in developments of 10 or more units are required to be affordable if the City provides land at a discount, and 20% of the units must be affordable if the City provides other forms of financial assistance.

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4. FORECLOSURES AND UNFAIR LENDING PRACTICES

In an effort to prevent foreclosure for Chicago homeowners and mitigate the impact of foreclosure on neighborhoods, the City of Chicago has launched the following initiatives:

- **Home Ownership Preservation Initiative (HOPI)**

Since 2003, the City has worked with Neighborhood Housing Services of Chicago (NHS), 22 lending institutions, and the Federal Reserve Bank of Chicago to combat foreclosures through the Home Ownership Preservation Initiative. Since then, the program has prevented 1,776 foreclosures and reclaimed 483 vacant, troubled buildings. HOPI was the first partnership of its kind in the nation and has served as a national model for foreclosure prevention initiatives.

- **311 Campaign**

Any Chicago resident who is having trouble paying their mortgage can be immediately connected to a financial counselor simply by calling 311, the City's non-emergency number. The City launched an advertising campaign to let people know where to go for help. The campaign has dramatically increased call volume.

- **Borrower Outreach Days**

A series of local Borrower Outreach Days are held at Park District facilities in and around communities hardest hit by foreclosure. In an effort to reach as many as possible who need help, and give them the personalized attention they need to get their mortgage back on track, the events offered one-on-one loan work-out sessions with counselors and lenders, access to free legal assistance, and information about the City's financial literacy programs. The City assisted more than 3,000 homeowners through these events. Moving forward, access to foreclosure prevention services will be incorporated into the Department of Housing and Economic Development's Home Expo events. In a program directly supported by

federal ARRA funding, HED partnered with NHS of Chicago in a series of "Fix Your Mortgage" events to put homeowners in contact with the necessary resources to stay in their homes.

- **Early Warning Program**

The City sends out foreclosure prevention information to homeowners within days of the foreclosure process being initiated in the Circuit Court, giving home owners more time to work out solutions, and hopefully, keep their homes.

- **Support of Home Ownership/Foreclosure Prevention Counseling**

The City supports eight HUD-certified counseling agencies that provide home ownership counseling (including foreclosure prevention counseling) to Chicago residents, spending approximately \$510,000 annually for these services. The City also leveraged private resources to substantially increase the number of credit counselors available to support, educate and assist homeowners over the next two years. The funding will increase foreclosure counseling capacity in Chicago by approximately 40%.

- Working with the Lending and Investment Community to Keep Chicagoans in their Homes: The City continues to meet with lenders, servicers, and investors who represent the most active foreclosing institutions in the Chicago area to refine solutions to reach borrowers and keep people in their homes. The goal is to challenge attendees to step up current efforts to prevent foreclosures and emerge with concrete solutions for Chicago.

5. LACK OF FAIR HOUSING KNOWLEDGE

Members of the protected classes and the broader community need to be informed continually about fair housing laws and regulations. Residential property owners, property managers, realtors, developers, architects and providers of affordable housing need to know their legal responsibilities regarding fair

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housing requirements for reasonable accommodations. Strategies to increase fair housing awareness include:

- Expand ongoing community outreach through workshops, housing fairs, seminars and literature distribution through collaboration with community based organizations.
- Access to fair housing information through use of new technologies.
- Funding to delegate agencies to educate both consumers and providers of fair housing laws.
- Availability of fair housing information in multiple languages.

E. INSTITUTIONAL STRUCTURE AND COORDINATION

The plans and strategies of this Action Plan and the Five-Year Consolidated Plan are important and challenging. It is only through the commitment, resources, and talent of a vast array of partners—the public sector, the private market, and the not-for-profit community—that Chicago has the confidence to set and meet these goals to address community needs. Working with these partners, the City of Chicago has developed an institutional structure to enhance the coordination between public and private housing, health and social service agencies, and to encourage public housing residents to become more involved in management and participate in home ownership.

Providing the full range of needed services for homeless and low-income populations requires intense cooperation among public, private, and not-for-profit agencies, along with the effective leveraging of limited resources. The City of Chicago is proactive in this area and has built strong partnerships both interdepartmentally and intergovernmentally, as well as with numerous organizations in the other sectors.

Some examples of the various partnerships are highlighted below. The first section discusses the strengths of the existing structure and coordination efforts. The second section addresses the barriers that the various departments and groups face and describe the efforts

taken to overcome these barriers.

1. STRENGTHS OF INSTITUTIONAL STRUCTURE AND COORDINATION

The following describes City departments' efforts toward strengthening Institutional Structure and Coordination:

Particularly in regard to the provision of human services, there is a great degree of public and private cooperation in Chicago, essential in order to serve the varied needs of the City's low-income population. DFSS has formed and participates in numerous partnerships to provide comprehensive services to families who have multiple problems requiring services from more than one agency, and to allow DFSS and other organizations to maximize resources and avoid unnecessary duplication of services. DFSS staff members serve on many advisory councils and boards where information about social services is discussed. For example, DFSS has membership on the Chicago Low-Income Housing Trust Fund, Illinois Ventures in Community Action, the Chicago Workforce Board, the Domestic Violence Advisory Coordinating Council, and Prevent Child Abuse America. DFSS also works in concert with the Red Cross in times of emergency disasters.

The success of HED is due to the relationships and partnerships formed over many years in the field of affordable housing. Chicago is fortunate to have a network of private and not-for-profit developers. Many of these are community-based, knowledgeable regarding local market trends and conditions, sophisticated in their operations and have sufficient capacity to provide for the construction and rehabilitation of thousands of units of affordable housing each year. HED works to maximize the effectiveness of these relationships through initiatives such as the Neighborhood Lending Program (NLP) and the Troubled Buildings Initiative (TBI). Through NLP, the Department is partnering with NHS of Chicago to leverage some \$30 million annually in private lending capital to preserve and expand home ownership opportunities for working families. Under TBI, HED works with NHS and the Community Investment Corporation to preserve deteriorated or abandoned buildings as affordable housing.

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HED's housing production initiatives, whether new construction or rehabilitation, require multiple layers of government working together. Strong relationships exist between HED and other City departments—including Law, Construction and Permits, Budget and Management, Environment, Family and Support Services, Disabilities, and Public Health—to identify and coordinate these resources.

DFSS established a task force consisting of representatives from the City services departments, emergency response units of the police and fire departments, public utilities, the U.S. Postal Service, community organizations and faith based organizations to increase the awareness of isolated and at risk seniors. More than 27,000 field representatives and customer service staffs of public agencies and public utilities have been trained to help identify isolated seniors and seniors in crisis so they may be referred for intervention services through a comprehensive network that will link them to neighborhood based support.

DFSS is designated the Regional Administrative Agency for the Illinois Department on Aging's (IDOA) Elder Abuse and Neglect Program. In this capacity, DFSS oversees and provides technical support to the five agencies selected to investigate allegations of elder abuse and to provide community education and support services to victims and their families. This administrative responsibility enables DFSS to coordinate services more effectively with criminal justice agencies and other service providers.

DFSS, in cooperation with the Cook County Domestic Violence Court provides special court advocacy and case management services to elderly victims of domestic violence seeking orders of protection against their abusers. Space is provided in the courthouse for the service which will be designated as the Mayor's Senior Advocacy Center.

DFSS established a task force consisting of representatives from the City services departments, emergency response units of the police and fire departments, public utilities, the US Postal Services, community- and faith-based organizations to increase the awareness of isolated and at risk seniors. More than

27,000 field representatives and customer service staff of public agencies and public utilities have been trained to help identify isolated seniors. Teams of professionals respond to referrals for well-being checks of at risk and self-neglected elderly. A comprehensive assessment including medical, social and risk/safety evaluation is preformed, and when necessary, the senior is removed from the immediate danger. Seniors are then referred to appropriate agencies, programs or services for follow-up and continued assistance. Senior Services monitors subsequent plans of care to ensure appropriate service delivery.

It was apparent by 2010 that CDBG programs were needed to complement the work performed by DFSS staff. A service gap existed in Case Advocacy and Support for at risk, self-neglect, in crisis seniors falling through the cracks in between entitlement programs.

Our Case Advocacy and Support team responds to over 1,300 calls annually. Their role is to assess and triage the senior and the situation. Following the team's visit, recommendations regarding additional steps needed to ensure the at risk, self-neglecting senior's safety are made. Often this results in referrals for services such as home delivered meals home care aide, case management, legal services, housing relocation, counseling or heavy duty chores.

Due to complex issues which created the original situation being at risk or considered self-neglecting, these seniors often refuse any assistance or services. Traditional service providers are not able to provide intense casework to address the multiple concerns and the client may be left in the same situation they were in prior to our involvement. DFSS designed a program of Intensive Case Advocacy and Support Assistance (ICAS) provided by local agencies. The agencies are given a referral, detailed history and information about the self-neglected, at risk senior as well as specific goals to be accomplished through their interventions. These goals include multiple visits to establish a relationship and develop trust and rapport, education about available programs and services that meet the senior's needs, encouragement to accept assistance and emotional support. ICAS attempts to bridge the gap between the service providers/case coordinators and the senior so that services may be put

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in place. Follow-up visits ensure that services remain in place, reducing recidivism.

ICAS agencies are to provide a menu of additional services to benefit the older adults, including translation services, cultural competency, knowledge of housing issues/home repairs/housing alternatives, court advocacy, money management, medication monitoring, mental health counseling, domestic violence counseling and transportation assistance. Clients are matched with the appropriate ICAS agency based on the menu of services and expertise that would best meet their needs.

2. BARRIERS TO INSTITUTIONAL STRUCTURE AND COORDINATION AND EFFORTS TO OVERCOME THESE BARRIERS

HED, in conjunction with the Department of Environment, is utilizing funds from a court settlement to provide rehabilitation options that will lower the cost of utilities through conservation. Homes already receiving assistance through a HED program will also receive additional repairs, insulation, and energy efficient appliances in order to reduce energy consumption by up to 30%. These savings translate into real dollars for low-income families. Many of these households are elderly. HED provides funding for community-based not-for-profit housing agencies to provide home ownership and reverse-mortgage counseling. HED staff not only markets City programs, but also provides information and markets the numerous senior tax relief initiatives. The DFSS and HED work together to promote a continuum-of-care approach to senior housing.

In addition, the City has implemented new initiatives in the following areas:

- With the MacArthur Foundation, the Urban Land Institute and other public, private and not-for-profit organizations the City formed the Preservation Compact, which will pool money and expertise towards the goal of preserving 75,000 affordable apartments in Chicago and Cook County by 2020.
- Expanding the Affordable Requirements Ordinance, which requires the provision of

affordable units in City-assisted projects, by broadening the definition of City assistance to include all sales of City land, any zoning change that increases project density, and all planned developments.

Minority Lending

Recent lending data shows that the number of mortgage loans made to minorities continues to be lower than the number to whites. Loan applications denied are proportionately higher for minorities, thereby limiting housing choices for them. The problem is exacerbated due to a lack of financial institutions in lower-income communities and insufficient resources and homeowner savings for down payment and closing costs needed to purchase a home. To help address this problem, the City has worked to expand home ownership programs to populations that have not been adequately served by the private lending market. One example of such an initiative is Choose to Own, a program that helps qualifying CHA residents become homeowners. Under this program, HED has provided HOME/ADDI funds for down payment assistance to bridge the gap between the buyer's approved mortgage amount and the actual sales price.

Down Payment Assistance

For many potential homebuyers, the ability to save for a down payment and meet underwriting criteria by various lending institutions is a seemingly insurmountable barrier. The City developed a number of programmatic initiatives with a wide array of funding sources to enable families bridge this gap and realize their dream of home ownership.

The Tax Smart Mortgage Program is a Federal Income Tax Credit Program for first-time homebuyers or buyers of homes in target areas. The program allows those who meet income, purchase price and other requirements to receive a credit against their federal income tax liability. The amount of the tax credit is equal to 20% of the mortgage interest paid and the credit can be claimed each year the mortgage loan is paid and the home is the participant's primary residence.

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During 2012 the City will:

- Administer the Mortgage Credit Certificate Program and ensure continued funding.
- Develop potential funding sources such as the Federal Home Loan Bank to provide funds for down payment and closing cost assistance.
- Explore alternative approaches such as tax increment financing to support down payment and closing cost assistance as well as other homebuyer activities.
- Work with organizations such as the Metropolitan Planning Council to link City home purchase initiatives with employer-assisted housing programs.

2012 BUDGET DRAFT ACTION PLAN

2012 ACTION PLAN STRATEGY TABLE

| Program Name | Action Plan Title | Dept. | Priority Need Category | Specific Obj. # | Description | Objective Categ. | Outcome Categ. | Location | HUD Matrix Code | CDBG \$ | ESG \$ | HOME \$ | HOPWA \$ | TOTAL CDBG Formula \$ | Prior Formula \$ | Other \$ | TOTAL \$ | CDBG Cit. CFR | 24 Obj. | CDBG Natl Obj. | Type of Recipient | Performance Indicator | Annual Units | Units upon completion of Annual Program | Start Date | End Date | Primary Purpose |
|---|--|-------|----------------------------|-----------------|---|----------------------|-----------------------------|----------------|-----------------|--------------|--------|---------|----------|-----------------------|------------------|----------|--------------|---------------------------|---------|---|-------------------|-----------------------|--------------|---|------------|--|-----------------|
| SECTION 108 REPAYMENT | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Section 108 Debt Service | Section 108 Debt Service | OBM | Other | 4.1 | Planning and administration | NA | NA | Community-wide | 19F | \$2,251,998 | \$0 | \$0 | \$0 | \$2,251,998 | \$0 | \$0 | \$2,251,998 | 570.205 / 206 | NA | Local jurisdiction (City) | NA | NA | NA | 1/1/12 | 12/31/12 | Planning & Administration | |
| Section 108 Repayment Subtotal | | | | | | | | | | \$2,251,998 | | | | \$2,251,998 | | | \$2,251,998 | | | | | | | | | | |
| CODE ENFORCEMENT | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Code Enforcement | Code Enforcement | DOB | Other | SL3.1 | Targeted code enforcement in Low/ Mod areas to complement other efforts to arrest decline. | Suitable Lvg Environ | Sustainability | Community-wide | 15 | \$3,207,813 | \$0 | \$0 | \$0 | \$3,207,813 | \$0 | \$0 | \$3,207,813 | 570.208(a)(1) | LMA | Local jurisdiction (City) | units | 20,000 | 20,000 | 1/1/12 | 12/31/12 | Preserve affordable housing through code enforcement | |
| Code Enforcement/Troubled Buildings | Troubled Buildings | DOB | Other | SL1.1 | Inspect vacant and abandoned buildings to identify the amount of depreciation to correct building code violations when possible and pursue demolition authority thru Circuit Court for those buildings that are severely dilapidated and an imminent hazard to the community. | Suitable Lvg Environ | Availability/ Accessibility | Community-wide | 15 | \$3,627,865 | \$0 | \$0 | \$0 | \$3,627,865 | \$0 | \$0 | \$3,627,865 | 570.202(a-b) & 570.201(d) | SBA | Local jurisdiction (City) | units | 5,000 | 5,000 | 1/1/12 | 12/31/12 | Preserve affordable housing; clearance | |
| | | | | | | | | | | | | | | | | | | | | | units | 3,000 | 3,000 | | | | |
| Code Enforcement | Code Enforcement | Law | Other | SL1.1 | Supports Code Enforcement & Troubled Bldgs, DOB | Suitable Lvg Environ | Availability/ Accessibility | Community-wide | 15 | \$1,783,585 | \$0 | \$0 | \$0 | \$1,783,585 | \$0 | \$0 | \$1,783,585 | 570.208(a)(1) | SBA | Local jurisdiction (City) | NA | NA | NA | 1/1/12 | 12/31/12 | Preserve affordable housing | |
| Code Enforcement Subtotal | | | | | | | | | | \$8,619,263 | | | | \$8,619,263 | | | \$8,619,263 | | | | | | | | | | |
| COMMUNITY DEVELOPMENT | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Rehab: Multi Unit Residences | Developer Services | HED | Rental Hsg | DH2.1 | Allocate funds to developers to increase the amount of affordable housing included in their projects. | Decent Hsg | Affordability | Community-wide | 14B | \$2,326,129 | \$0 | \$0 | \$0 | \$2,326,129 | \$0 | \$0 | \$2,326,129 | 570.201(m) | LMH | Local jurisdiction (City) & not-for-profits | units | 96 | 96 | 1/1/12 | 12/31/12 | Provide affordable housing | |
| Rehab: Single Unit Res/Heating Repair | Housing Preservation (Heat Receivership Program) | HED | Owner Occ Hsg | DH1.2 | Emergency payment for repair of heating units, thru court receiver, to avoid foreclosure or eviction. | Decent Hsg | Availability/ Accessibility | Community-wide | 14A | \$1,000,000 | \$0 | \$0 | \$0 | \$1,000,000 | \$0 | \$0 | \$1,000,000 | 570.202(b) | SBS | Local jurisdiction (City) | units | 800 | 800 | 1/1/12 | 12/31/12 | Prevent homelessness | |
| Rehab: Multi Unit Res/Troubled Bldgs | Housing Preservation (Endangered Rental Housing Units) | HED | Rental Hsg | SL1.2 | Operation and/or repair of abandoned multi-family properties by court-ordered receiver. | Suitable Lvg Environ | Availability/ Accessibility | Community-wide | 14B | \$2,000,000 | \$0 | \$0 | \$0 | \$2,000,000 | \$0 | \$0 | \$2,000,000 | 570.202(a-b) | LMH | Local jurisdiction (City) | units | 900 | 900 | 1/1/12 | 12/31/12 | Preserve affordable housing | |
| Rehab: Single Unit Res/Troubled Bldgs | Housing Preservation (Endangered Single Housing Units) | HED | Owner Occ Hsg | SL1.3 | Preservation of abandoned properties by designating receivers to take over troubled properties; provide financing to help new owners w. acquisition & rehab. | Suitable Lvg Environ | Availability/ Accessibility | Community-wide | 14A | \$2,000,000 | \$0 | \$0 | \$0 | \$2,000,000 | \$0 | \$0 | \$2,000,000 | 570.202(a-b) | LMH | Local jurisdiction (City) | units | 241 | 241 | 1/1/12 | 12/31/12 | Preserve affordable housing | |
| Rehab: Single Unit Res/Emergency Repair | Emergency Housing Assistance Program | HED | Owner Occ Hsg | DH1.3 | Forgivable loans to low-income owner-occupants of 1-4 unit properties, for emergency repairs and to correct hazardous conditions. | Decent Hsg | Availability/ Accessibility | Community-wide | 14A | \$6,900,000 | \$0 | \$0 | \$0 | \$6,900,000 | \$0 | \$0 | \$6,900,000 | 570.202(b) | LMH | Local jurisdiction (City) | units | 890 | 890 | 1/1/12 | 12/31/12 | Preserve affordable housing | |
| Rehab: Single Unit Res/Emergency Repair Admin | Emergency Housing Assistance Program | HED | Owner Occ Hsg | DH1.3 | Forgivable loans to low-income owner-occupants of 1-4 unit properties, for emergency repairs and to correct hazardous conditions. | Decent Hsg | Availability/ Accessibility | Community-wide | 14H | \$927,370 | \$0 | \$0 | \$0 | \$927,370 | \$0 | \$0 | \$927,370 | 570.205/206 | LMH | Local jurisdiction (City) | units | — | — | 1/1/12 | 12/31/12 | Preserve affordable housing | |
| Rehab: Single Unit Res/Small Accessible Repairs Seniors | Small Accessible Repairs for Seniors | HED | Non-homeless Special Needs | DH1.4 | Minor rehab and install enabling devices in housing for income-eligible seniors. | Decent Hsg | Availability/ Accessibility | Community-wide | 14A | \$1,831,400 | \$0 | \$0 | \$0 | \$1,831,400 | \$0 | \$0 | \$1,831,400 | 570.202 | LMH | Local jurisdiction (City) & not-for-profits | units | 525 | 525 | 1/1/12 | 12/31/12 | Help low/mod seniors | |
| Rehab: Single/Multi Res Properties Admin | Construction, Monitoring and Compliance | HED | Owner Occ Hsg/Rental Hsg | SL3.3 | Support monitoring of construction for federal compliance. | Decent Hsg | Availability/ Accessibility | Community-wide | 14H | \$1,469,533 | \$0 | \$0 | \$0 | \$1,469,533 | \$0 | \$0 | \$1,469,533 | 570.205/206 | LMH | Local jurisdiction (City) | units | - | - | 1/1/12 | 12/31/12 | Provide affordable housing | |
| Rehab/Acquisition: Neighborhood Lending | Neighborhood Lending Program | HED | Owner Occ Hsg | DH1.5 | Financial assistance to income eligible buyers with home purchases, rehab and preservation. | Decent Hsg | Availability/ Accessibility | Community-wide | 14G | \$3,600,000 | \$0 | \$0 | \$0 | \$3,600,000 | \$0 | \$0 | \$3,600,000 | 570.201(n) & 570.202(b) | LMH | Local jurisdiction (City) | units | 325 | 325 | 1/1/12 | 12/31/12 | Prevent homelessness | |
| Rehab: Single Unit Res/Accessibility Repairs | Home Mod | MOPD | Non-homeless Spec'l Needs | DH1.6 | Funds will be used for accessibility modifications to housing for non-seniors with disabilities. | Decent Hsg | Availability/ Accessibility | Community-wide | 14A | \$541,291 | \$0 | \$0 | \$0 | \$541,291 | \$0 | \$0 | \$541,291 | 570.202(b)(ii) | LMH | Local jurisdiction (City) & not-for-profits | units | 33 | 33 | 1/1/12 | 12/31/12 | Help persons w. disabilities | |
| Community Development Subtotal | | | | | | | | | | \$22,595,723 | | | | \$22,595,723 | | | \$22,595,723 | | | | | | | | | | |
| PUBLIC SERVICES | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Housing Counseling | Housing Services Technical Assistance | HED | Public Services | DH1.7 | Assistance to homeowners and tenants. | Decent Hsg | Availability/ Accessibility | Community-wide | 05U | \$1,097,338 | \$0 | \$0 | \$0 | \$1,097,338 | \$0 | \$0 | \$1,097,338 | 570.201(e) | LMA | Local jurisdiction (City) & not-for-profits | people | 16,000 | 16,000 | 1/1/12 | 12/31/12 | Expand and preserve affordable housing | |
| Housing Counseling | Home Ownership Centers | HED | Public Services | DH2.2 | Prepurchase counseling for homebuyers and foreclosure prevention counseling in LM income communities. | Decent Hsg | Affordability | Community-wide | 05U | \$814,546 | \$0 | \$0 | \$0 | \$814,546 | \$0 | \$0 | \$814,546 | 570.201(k) | LMC | Local jurisdiction (City) & not-for-profits | people | 24,000 | 24,000 | 1/1/12 | 12/31/12 | Home ownership | |
| Housing Counseling | Home Ownership Counseling Services | HED | Public Services | DH2.3 | Financial counseling to qualify for mortgages and avoid foreclosures in LM income communities. | Decent Hsg | Affordability | Community-wide | 05U | \$445,000 | \$0 | \$0 | \$0 | \$445,000 | \$0 | \$0 | \$445,000 | 570.201(k) | LMC | Local jurisdiction (City) & not-for-profits | people | 6,500 | 6,500 | 1/1/12 | 12/31/12 | Home ownership | |

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|---|---|-------|----------------------------|-----------------|--|----------------------|----------------------------|----------------|-----------------|--------------|--------|---------|----------|----------------------|------------------|----------|--------------|---------------|-------------------|---|-----------------------|--------------|---|------------|----------|---|
| Children and Families at Risk for Abuse and Neglect | Family Violence Prevention Initiative | DPH | Public Services | SL3.4 | Prevent family violence through school-based violence and substance prevention programming for youth and parenting education programming for adults. | Suitable Lvg Environ | Sustainability | Community-wide | 05N | \$276,373 | \$0 | \$0 | \$0 | \$276,373 | \$0 | \$0 | \$276,373 | 570.201(e) | LMC | Local jurisdiction (City) & not-for-profits | people | 1,500 | 1,500 | 1/1/12 | 12/31/12 | Reduce the risk of violence |
| Health Services | Uptown Neighborhood Health Center | DPH | Public Services | SL3.5 | Comprehensive health services and education for LM income persons. | Suitable Lvg Environ | Sustainability | Community-wide | 05M | \$1,442,985 | \$0 | \$0 | \$0 | \$1,442,985 | \$0 | \$0 | \$1,442,985 | 570.201(e) | LMC | Local jurisdiction (City) | people | 3,500 | 3,500 | 1/1/12 | 12/31/12 | Provide comprehensive health services and information |
| Health Services/Mental Health Clinics | Mental Health Clinics | DPH | Public Services | SL1.4 | Provide mental health services to adults with severe mental illness. | Suitable Lvg Environ | Availability/Accessibility | Community-wide | 05O | \$3,019,192 | \$0 | \$0 | \$0 | \$3,019,192 | \$0 | \$0 | \$3,019,192 | 570.201(e) | LMC | Local jurisdiction (City) | people | 2,748 | 2,748 | 1/1/12 | 12/31/12 | Provide comprehensive mental health services |
| Health Services/High Risk | HIV/AIDS Prevention Program-High Risk Primary Health Care | DPH | Non-homeless Special Needs | SL1.5 | Provide prevention services for homeless and other high-risk populations including youth, elderly, Blacks and pregnant women. | Suitable Lvg Environ | Availability/Accessibility | Community-wide | 05M | \$405,000 | \$0 | \$0 | \$0 | \$405,000 | \$0 | \$0 | \$405,000 | 570.201(e) | LMC | Local jurisdiction (City) & not-for-profits | people | 65,347 | 65,347 | 1/1/12 | 12/31/12 | Provide primary health care to high risk populations |
| Health Services/High Risk | HIV/AIDS Housing Program-High Risk Primary Health Care | DPH | Non-homeless Special Needs | SL1.5 | Provide residential housing and housing information services for people living with HIV/AIDS in danger of becoming homeless. | Suitable Lvg Environ | Availability/Accessibility | Community-wide | 05M | \$315,296 | \$0 | \$0 | \$0 | \$315,296 | \$0 | \$0 | \$315,296 | 570.201(e) | LMC | Local jurisdiction (City) & not-for-profits | people | 40 | 40 | 1/1/12 | 12/31/12 | Provide housing for high risk populations |
| Health Services/Homeless | Primary Health Care Homeless | DPH | Public Services | SL1.6 | Agencies provide primary healthcare, education, social services and advocacy to persons and families impacted by homelessness. | Suitable Lvg Environ | Availability/Accessibility | Community-wide | 05M | \$79,753 | \$0 | \$0 | \$0 | \$79,753 | \$0 | \$0 | \$79,753 | 570.201(e) | LMC | Local jurisdiction (City) | people | 300 | 300 | 1/1/12 | 12/31/12 | Provide primary health care to the homeless |
| Lead Poisoning Prevention | Lead Poisoning Prevention | DPH | Public Services | DH3.1 | Prevent lead poisoning in LM income families, through screening, medical case management and treatment, environmental testing and abatement, education and information dissemination. | Decent Hsg | Sustainability | Community-wide | 05P | \$3,014,545 | \$0 | \$0 | \$0 | \$3,014,545 | \$0 | \$0 | \$3,014,545 | 570.202(f) | LMC | Local jurisdiction (City) | people | 5,000 | 5,000 | 1/1/12 | 12/31/12 | Lead poisoning prevention and treatment |
| Youth Services | Youth Services | DFSS | Public Services | SL1.7 | Funds will be used to provide programs for low-income youth: out-of-school, mentoring, homeless, and counseling. | Suitable Lvg Environ | Availability/Accessibility | Community-wide | 05D | \$6,953,359 | \$0 | \$0 | \$0 | \$6,953,359 | \$0 | \$0 | \$6,953,359 | 570.201(e) | LMC | Local jurisdiction (City) & not-for-profits | people | 17,800 | 17,800 | 1/1/12 | 12/31/12 | Help develop youth |
| Battered and Abused Spouses | Domestic Violence (FVPI) | DFSS | Non-homeless Special Needs | SL1.8 | Funds will be used to provide case management, counseling, court advocacy, legal and supervised child visitation centers services to survivors of domestic violence. | Suitable Lvg Environ | Availability/Accessibility | Community-wide | 05G | \$1,330,544 | \$0 | \$0 | \$0 | \$1,330,544 | \$0 | \$0 | \$1,330,544 | 570.201(e) | LMC | Local jurisdiction (City) & not-for-profits | people | 7,100 | 7,100 | 1/1/12 | 12/31/12 | Address human needs |
| Human Services | Emergency Food Box Program | DFSS | Public Services | SL1.9 | Funds will be used to provide emergency food boxes and infant formula for those in need. | Suitable Lvg Environ | Availability/Accessibility | Community-wide | 05W | \$668,571 | \$0 | \$0 | \$0 | \$668,571 | \$0 | \$0 | \$668,571 | 570.201(e) | LMC | Local jurisdiction (City) & not-for-profits | people | 12,900 | 12,900 | 1/1/12 | 12/31/12 | Address human needs |
| Senior Services | Intensive Case Advocacy and Support Assistance | DFSS | Non-homeless Special Needs | SL1.12 | Funds will be used to provide in home intensive case advocacy and support to identified at-risk, neglected seniors. | Suitable Lvg Environ | Availability/Accessibility | Community-wide | 05A | \$503,116 | \$0 | \$0 | \$0 | \$503,116 | \$0 | \$0 | \$503,116 | 570.201(e) | LMC | Local jurisdiction (City) & not-for-profits | people | 9,218 | 9,218 | 1/1/12 | 12/31/12 | Address human needs |
| Human Services | Food Supply Homeless Shelter | DFSS | Public Services | SL1.9 | Funds will be used to provide food to homeless shelters. | Suitable Lvg Environ | Availability/Accessibility | Community-wide | 05W | \$284,369 | \$0 | \$0 | \$0 | \$284,369 | \$0 | \$0 | \$284,369 | 570.201(e) | LMC | Local jurisdiction (City) & not-for-profits | people | TBD | TBD | 1/1/12 | 12/31/12 | Address human needs |
| Human Services | Emergency Services and Homeless Outreach and Prevention | DFSS | Public Services | SL1.10 | Funds will be used for screening, stabilization and intensive case management of unsheltered chronically homeless individuals sixteen hours a day seven days a week. | Suitable Lvg Environ | Availability/Accessibility | Community-wide | 5 | \$809,546 | \$0 | \$0 | \$0 | \$809,546 | \$0 | \$0 | \$809,546 | 570.201(e) | LMC | Local jurisdiction (City) | people | 11,180 | 11,180 | 1/1/12 | 12/31/12 | Address human needs |
| Human Services | Homeless Services | DFSS | Public Services | SL1.11 | Funds will be used to provide emergency and transitional shelter, incl. warming centers and supportive services to help homeless persons become self-sufficient. | Suitable Lvg Environ | Availability/Accessibility | Community-wide | 03T | \$9,033,541 | \$0 | \$0 | \$0 | \$9,033,541 | \$0 | \$0 | \$9,033,541 | 570.201(e) | LMC | Local jurisdiction (City) & not-for-profits | people | 5,590 | 5,590 | 1/1/12 | 12/31/12 | Address human needs |
| Employment Training | Workforce Services | DFSS | Public Services | EO1.3 | Funds will be used for Community Workforce Affiliate and Industry Specific Training/Placement Services. | Economic Opportunity | Availability/Accessibility | Community-wide | 05H | \$3,193,493 | \$0 | \$0 | \$0 | \$3,193,493 | \$0 | \$0 | \$3,193,493 | 570.201(e) | LMC | Local jurisdiction (City) & not-for-profits | people | 1,250 | 1,250 | 1/1/12 | 12/31/12 | Provide employment related services |
| Senior Services | Senior Services | DFSS | Non-homeless Special Needs | SL1.12 | Funds will be used to provide nutritious meals to frail, homebound elderly persons, 60 years of age or older who have no support system in place to assist them in shopping for or preparing meals. | Suitable Lvg Environ | Availability/Accessibility | Community-wide | 05A | \$869,323 | \$0 | \$0 | \$0 | \$869,323 | \$0 | \$0 | \$869,323 | 570.201(e) | LMC | Local jurisdiction (City) & not-for-profits | people | 350 | 350 | 1/1/12 | 12/31/12 | Help seniors |
| Handicapped Services | Disability Resources | MOPD | Non-homeless Special Needs | SL1.13 | Funds will be used to assist people with disabilities in identifying and obtaining available services. | Suitable Lvg Environ | Availability/Accessibility | Community-wide | 05B | \$1,169,047 | \$0 | \$0 | \$0 | \$1,169,047 | \$0 | \$0 | \$1,169,047 | 570.201(e) | LMC | Local jurisdiction (City) | people | 26,000 | 26,000 | 1/1/12 | 12/31/12 | Help persons w. disabilities |
| Handicapped Services | Independent Living for Disabled Persons | MOPD | Non-homeless Special Needs | SL1.13 | Support services such as case management, independent living skills training, personal assistance/homemaker services, and assistive technology assessments and equipment, for qualified persons with disabilities. | Suitable Lvg Environ | Availability/Accessibility | Community-wide | 05B | \$578,500 | \$0 | \$0 | \$0 | \$578,500 | \$0 | \$0 | \$578,500 | 570.201(e) | LMC | Local jurisdiction (City) & not-for-profits | people | 250 | 250 | 1/1/12 | 12/31/12 | Help persons w. disabilities |
| Fair Housing | Fair Housing | CHR | Public Services | DH1.8 | Investigate, mediate and adjudicate fair housing complaints. | Decent Hsg | Availability/Accessibility | Community-wide | 05J | \$937,574 | \$0 | \$0 | \$0 | \$937,574 | \$0 | \$0 | \$937,574 | 570.201(e) | LMA | Local jurisdiction (City) | people | 70 | 70 | 1/1/12 | 12/31/12 | Ensure all citizens have equal access to housing |
| Public Services Subtotal | | | | | | | | | | \$37,241,011 | | | | \$37,241,011 | | | \$37,241,011 | | | | | | | | | |

2012 BUDGET DRAFT ACTION PLAN

2012 ACTION PLAN STRATEGY TABLE

| Program Name | Action Plan Title | Dept. | Priority Need Category | Specific Obj. # | Description | Objective Categ. | Outcome Categ. | Location | HUD Matrix Code | CDBG \$ | ESG \$ | HOME \$ | HOPWA \$ | TOTAL CPD Formula \$ | Prior Formula \$ | Other \$ | TOTAL \$ | CDBG Cit. CFR | 24 CDBG Natl Obj. | Type of Recipient | Performance Indicator | Annual units | Units upon completion of Annual Program | Start Date | End Date | Primary Purpose | | |
|---|--|-------|--------------------------|-----------------|--|----------------------|-----------------------------|----------------|-----------------|--------------|-------------|--------------|-------------|----------------------|------------------|-------------|--------------|---------------|--|---------------------------|---------------------------|---------------------------|---|------------|----------|---|----------------------------|----------------------------|
| PLANNING AND ADMINISTRATION | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| General Program Administration | Budget & Management | OBM | P/A | 4.1 | Overall planning and support, incl grant monitoring, fiscal management, training, compliance, preparation of ConPlan, Action Plan and CAPER for HUD submission. | Ping/ Admin | Ping/ Admin | Community-wide | 21A | \$1,268,678 | \$0 | \$0 | \$0 | \$1,268,678 | \$0 | \$0 | \$1,268,678 | 570.205 / 206 | NA | Local jurisdiction (City) | NA | NA | NA | 1/1/12 | 12/31/12 | Planning & Administration | | |
| General Program Administration | Comptroller - Special Acct Division | DOF | P/A | 4.1 | Grant monitoring, fiscal management and compliance. | Ping/ Admin | Ping/ Admin | Community-wide | 21A | \$1,926,701 | \$0 | \$0 | \$0 | \$1,926,701 | \$0 | \$0 | \$1,926,701 | 570.205 / 206 | NA | Local jurisdiction (City) | NA | NA | NA | 1/1/12 | 12/31/12 | Planning & Administration | | |
| General Program Administration | Neighborhood Health Center Central Mngmt Communications and Outreach | DPH | P/A | 4.1 | Grant monitoring, contract management, compliance. | Ping/ Admin | Ping/ Admin | Community-wide | 21A | \$1,377,077 | \$0 | \$0 | \$0 | \$1,377,077 | \$0 | \$0 | \$1,377,077 | 570.205 / 206 | NA | Local jurisdiction (City) | NA | NA | NA | 1/1/12 | 12/31/12 | Planning & Administration | | |
| Public Information | Finance and Administration | HED | P/A | 4.1 | Planning and administration for communications and outreach for CDBG programs in HED. | Decent Hsg | Ping/ Admin | Community-wide | 21C | \$644,733 | \$0 | \$0 | \$0 | \$644,733 | \$0 | \$0 | \$644,733 | 570.205/206 | NA | Local jurisdiction (City) | NA | NA | NA | 1/1/12 | 12/31/12 | Planning & Administration | | |
| General Program Administration | Housing Preservation | HED | Owner Occ Hsg/Rental Hsg | 4.1 | Support housing preservation in low/mod income areas. | Suitable Lvg Environ | Sustainability | Community-wide | 14H | \$702,922 | \$0 | \$0 | \$0 | \$702,922 | \$0 | \$0 | \$702,922 | 570.205 / 206 | NA | Local jurisdiction (City) | NA | NA | NA | 1/1/12 | 12/31/12 | Planning & Administration | | |
| General Program Administration | Department of Family & Support Services Human Relations | DFSS | P/A | 4.1 | Grant monitoring, contract management, compliance. | Ping/ Admin | Ping/ Admin | Community-wide | 21A | \$1,752,849 | \$0 | \$0 | \$0 | \$1,752,849 | \$0 | \$0 | \$1,752,849 | 570.205 / 206 | NA | Local jurisdiction (City) | NA | NA | NA | 1/1/12 | 12/31/12 | Planning & Administration | | |
| Public Information | Education, Outreach & Intergroup Relations | CHR | P/A | 4.1 | Mediate community tensions, assist victims of hate crimes, provide human relations workshops | Ping/ Admin | Ping/ Admin | Community-wide | 21D | \$365,487 | \$0 | \$0 | \$0 | \$365,487 | \$0 | \$0 | \$365,487 | 570.205 / 206 | NA | Local jurisdiction (City) | NA | NA | NA | 1/1/12 | 12/31/12 | Planning & Administration | | |
| General Program Administration | Mayor's Office for People with Disabilities | MOPD | P/A | 4.1 | Grant monitoring, contract management, compliance. | Ping/ Admin | Ping/ Admin | Community-wide | 21A | \$404,260 | \$0 | \$0 | \$0 | \$404,260 | \$0 | \$0 | \$404,260 | 570.205 / 206 | NA | Local jurisdiction (City) | NA | NA | NA | 1/1/12 | 12/31/12 | Planning & Administration | | |
| General Program Administration | Department of Law | DOL | P/A | 4.1 | Grant monitoring, contract management, compliance. | Ping/ Admin | Ping/ Admin | Community-wide | 21A | \$96,014 | \$0 | \$0 | \$0 | \$96,014 | \$0 | \$0 | \$96,014 | 570.205 / 206 | NA | Local jurisdiction (City) | NA | NA | NA | 1/1/12 | 12/31/12 | Planning & Administration | | |
| General Program Administration | Fleet and Facility Management | FFM | P/A | 4.1 | Environmental compliance. | Ping/ Admin | Ping/ Admin | Community-wide | 21A | \$136,777 | \$0 | \$0 | \$0 | \$136,777 | \$0 | \$0 | \$136,777 | 570.205 / 206 | NA | Local jurisdiction (City) | NA | NA | NA | 1/1/12 | 12/31/12 | Planning & Administration | | |
| Planning/Administration Subtotal | | | | | | | | | | \$12,731,005 | | | | \$12,731,005 | | | \$12,731,005 | | | | | | | | | | | |
| TOTAL CDBG FUNDING | | | | | | | | | | \$83,439,000 | | | | \$83,439,000 | | | \$83,439,000 | | | | | | | | | | | |
| EMERGENCY SHELTER GRANT | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Renovation/ Major Rehabilitation/ Conversion | | DFSS | Homeless | SL1.14 | Funds used to provide physical improvements to emergency shelters, by rehab or renovation. | Suitable Lvg Environ | Availability/ Accessibility | Community-wide | 03C | \$0 | \$140,000 | \$0 | \$0 | \$140,000 | \$0 | \$140,000 | \$280,000 | | NA | Local jurisdiction (City) | people | 860 | 860 | 1/1/12 | 12/31/12 | Prevent homelessness | | |
| Essential Services | | DFSS | Homeless | SL1.14 | Funds used to provide supportive services to improve quality of emergency shelters for the homeless. | Suitable Lvg Environ | Availability/ Accessibility | Community-wide | 03T | \$0 | \$944,081 | \$0 | \$0 | \$944,081 | \$0 | \$944,081 | \$1,888,162 | | NA | Local jurisdiction (City) | people | 4,300 | 4,300 | 1/1/12 | 12/31/12 | Help the homeless | | |
| Maintenance and Operations | | DFSS | Homeless | SL1.14 | Operating subsidies for emergency shelters. | Suitable Lvg Environ | Availability/ Accessibility | Community-wide | 03T | \$0 | \$1,500,000 | \$0 | \$0 | \$1,500,000 | \$0 | \$1,500,000 | \$3,000,000 | | NA | Local jurisdiction (City) | people | 5,160 | 5,160 | 1/1/12 | 12/31/12 | Help the homeless | | |
| Homeless Prevention Activities | | DFSS | Homeless | SL2.1 | Funds used for emergency rent payment. | Suitable Lvg Environ | Affordability | Community-wide | 05Q | \$0 | \$906,207 | \$0 | \$0 | \$906,207 | \$0 | \$906,207 | \$1,812,414 | | NA | Local jurisdiction (City) | people | 600 | 600 | 1/1/12 | 12/31/12 | Prevent homelessness, provide rapid rehousing and wraparound services | | |
| Direct Administrative Costs | | DFSS | P/A | 4.1 | Overall planning and administration support for ESG programs in DFSS | Ping/ Admin | Ping/ Admin | Community-wide | 21A | \$0 | \$179,603 | \$0 | \$0 | \$179,603 | \$0 | \$179,603 | \$359,206 | | Title IV- Housing Assistance, Sec. 418 | NA | NA | NA | NA | 1/1/12 | 12/31/12 | Planning & Administration | | |
| TOTAL ESG | | | | | | | | | | \$3,669,891 | | | | \$3,669,891 | | | \$3,669,891 | | | | | | | | | | | |
| HOUSING OPPORTUNITIES FOR PEOPLE WITH AIDS | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Rental Assistance | | DPH | Homeless/HIV/AIDS | DH2.4 | Funds various housing needs for HIV/AIDS positive clients. | Decent Hsg | Affordability | Community-wide | 31 | \$0 | \$0 | \$0 | \$1,938,974 | \$1,938,974 | \$0 | \$0 | \$1,938,974 | | NA | Local jurisdiction (City) | people | 530 | 530 | 1/1/12 | 12/31/12 | Help persons HIV/AIDS | | |
| Community Residences Operating Support | | DPH | Homeless/HIV/AIDS | DH2.4 | Operating support to organizations serving people with HIV/AIDS. | Decent Hsg | Affordability | Community-wide | 31 | \$0 | \$0 | \$0 | \$3,179,234 | \$3,179,234 | \$0 | \$0 | \$3,179,234 | | NA | Local jurisdiction (City) | people | 400 | 400 | 1/1/12 | 12/31/12 | Help persons w.HIV/AIDS | | |
| Housing Information Services/Advocacy | | DPH | Homeless/HIV/AIDS | DH2.4 | Support efforts to ensure adequate supply of accessible, affordable housing to persons with HIV/AIDS; incl. Resource identification, legal services, and entitlement advocacy. | Decent Hsg | Affordability | Community-wide | 31 | \$0 | \$0 | \$0 | \$1,073,216 | \$1,073,216 | \$0 | \$0 | \$1,073,216 | | NA | Local jurisdiction (City) | people | 750 | 750 | 1/1/12 | 12/31/12 | Help persons w.HIV/AIDS | | |
| Direct Administrative Costs | | DPH | P/A | 4.1 | Overall planning and administration support for HOPWA programs. | Ping/ Admin | Ping/ Admin | Community-wide | 31 | \$0 | \$0 | \$0 | \$179,791 | \$179,791 | \$0 | \$0 | \$179,791 | | NA | Local jurisdiction (City) | NA | NA | NA | 1/1/12 | 12/31/12 | Planning & Administration | | |
| TOTAL HOPWA | | | | | | | | | | | | | \$6,371,215 | | | | \$6,371,215 | | | \$6,371,215 | | | | | | | | |
| HOME INVESTMENT PARTNERSHIP GRANT | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| HOME (Carryover) | | HED | Rental Hsg | DH2.5 | Funds will be used to support the expansion of affordable housing for low and very low-income persons. | Decent Hsg | Affordability | Community-wide | 22 | \$0 | \$0 | \$0 | \$0 | \$0 | \$34,771,419 | \$0 | \$0 | \$0 | | NA | Local jurisdiction (City) | units | TBD | TBD | 1/1/12 | 12/31/12 | Provide affordable housing | |
| Estimated Program Income | | HED | Rental Hsg | DH2.5 | Funds will be used to increase the stock of affordable housing. | Decent Hsg | Affordability | Community-wide | 22 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$403,660 | \$0 | \$0 | \$0 | | NA | Local jurisdiction (City) | units | TBD | TBD | 1/1/12 | 12/31/12 | Provide affordable housing |
| Multi-Family Loan Program | | HED | Rental Hsg | DH2.6 | Low interest loans for multi-family rehab, new construction, and related site improvements, to increase the stock of affordable housing. | Decent Hsg | Affordability | Community-wide | 22 | \$0 | \$0 | \$20,440,372 | \$0 | \$20,440,372 | \$0 | \$0 | \$20,440,372 | | NA | Local jurisdiction (City) | units | 975 | 975 | 1/1/12 | 12/31/12 | Provide affordable housing | | |

2012 BUDGET DRAFT ACTION PLAN

2012 ACTION PLAN STRATEGY TABLE

| Program Name | Action Plan Title | Dept. | Priority Need Category | Specific Obj. # | Description | Objective Categ. | Outcome Categ. | Location | HUD Matrix Code | CDBG \$ | ESG \$ | HOME \$ | HOPWA \$ | TOTAL CPD Formula \$ | Prior Formula \$ | Other \$ | TOTAL \$ | CDBG Cit. 24 CFR | CDBG Natl Obj. | Type of Recipient | Performance Indicator | Annual units | Units upon completion of Annual Program | Start Date | End Date | Primary Purpose |
|---|-------------------|-------|------------------------|-----------------|---|------------------|----------------|----------------|-----------------|---------|--------|-------------|----------|----------------------|------------------|--------------|-------------|------------------|----------------|---------------------------|-----------------------|--------------|---|------------|----------|----------------------------|
| Home Buyers Assistance | | HED | Owner Occ Hsg | DH2.7 | Purchase price and down payment assistance to eligible home buyers. | Decent Hsg | Affordability | Community-wide | 13 | \$0 | \$0 | \$160,000 | \$0 | \$160,000 | \$0 | \$0 | \$160,000 | | NA | Local jurisdiction (City) | households | 290 | 290 | 1/1/12 | 12/31/12 | Home ownership |
| HOME Program Administration | | HED | PIA | 4.1 | Overall planning and administration support for HOME programs in HED. | Plan/ Admin | Plan/ Admin | Community-wide | 22 | \$0 | \$0 | \$2,845,383 | \$0 | \$2,845,383 | \$0 | \$0 | \$2,845,383 | | NA | Local jurisdiction (City) | NA | NA | NA | 1/1/12 | 12/31/12 | Planning & Administration |
| Community Housing Development Organizations Reserve | | HED | Rental Hsg | DH2.8 | Assist developers of housing for persons at or below 50% median income. | Decent Hsg | Affordability | Community-wide | 13 | \$0 | \$0 | \$4,268,074 | \$0 | \$4,268,074 | \$0 | \$0 | \$4,268,074 | | NA | Local jurisdiction (City) | units | TBD | TBD | 1/1/12 | 12/31/12 | Provide affordable housing |
| CHDO Operating Assistance | | HED | Owner Occ Hsg | DH2.9 | Admin/ operating assistance to CBDOs. | Decent Hsg | Affordability | Community-wide | 211 | \$0 | \$0 | \$740,000 | \$0 | \$740,000 | \$0 | \$0 | \$740,000 | | NA | Local jurisdiction (City) | units | 17 orgs | 17 orgs | 1/1/12 | 12/31/12 | Home ownership |
| TOTAL HOME | | | | | | | | | | | | | | \$28,453,829 | \$28,453,829 | \$34,771,419 | \$403,660 | \$28,453,829 | | | | | | | | |

BUDGET 2012
DRAFT ACTION PLAN

TENANT ASSISTANCE
AND RELOCATION POLICY

TENANT ASSISTANCE AND RELOCATION POLICY

PERMANENT DISPLACEMENT

With respect to lawful residential tenants and homeowner-occupants, businesses and not-for-profit organizations which will be permanently displaced as a direct result of a project that is assisted with federal funds, the following policies apply:

1. Such tenants are eligible for relocation assistance and benefits under the Section 104(d) of the Housing and Community Development Act of 1974 as amended (HDC Act) and the Uniform Relocation and Real Property Acquisition Act (URA).
2. A letter of Eligibility for Relocation benefits, including three comparable units is issued to each lawful tenant to be permanently displaced immediately after the Letter of Intent is sent to the owner of the building.
3. All tenants are provided appropriate advisory services necessary to minimize hardships in adjusting to required permanent or temporary relocation.
4. No lawful occupant is required to move from his/her dwelling or to move his/her business without at least 90 days' advance written notice of the earliest date by which he/she may be required to move.
5. No tenants displaced by rehabilitation activities are denied information, counseling, referrals or other relocation services.
6. No person shall be displaced because of his/her particular race, color, religion, sex, age, disability or national origin.
7. Relocation payments for rental assistance to residential tenants displaced by a HUD-assisted project will be disbursed in periodic installments (other than a lump sum, except when purchasing a replacement home).

RELOCATION PAYMENT—RESIDENTIAL

1. All tenants are eligible to receive reasonable moving expense, either fixed payment based on the number of rooms they occupied or moving expense payment to cover the actual reasonable cost to move.
2. If a residential tenant meets the URA requirements, he/she may be eligible for a rental assistance payment or a down payment assistance payment.

RELOCATION PAYMENT—NON-RESIDENTIAL

1. Payment for actual reasonable moving and related expenses include storage up to one year and up to \$10,000 reestablishment expenses payment, if applicable.
2. Fixed payment in lieu of a payment for actual reasonable moving and related expenses for businesses, farms and not-for-profit organizations. Fixed payment may not be less than \$1,000 nor more than \$20,000.

TEMPORARY DISPLACEMENT (REHABILITATION PROJECT)

1. When necessary or appropriate, residential tenants who will not be required to move permanently may be required to relocate temporarily for the project. All conditions of temporary relocation must be reasonable.

At a minimum, the tenant shall be provided:

- a. Reimbursement for all reasonable out-of-pocket expenses incurred in connection with the temporary relocation, including the cost of moving to and from the temporarily occupied housing and any increase in monthly rent/utility costs at such housing.

TENANT ASSISTANCE AND RELOCATION POLICY

- b. Reasonable advance written notice of (a) the date and approximate duration of the temporary relocation; (b) the address of the suitable, decent, safe and sanitary dwelling to be made available for the temporary period; (c) the terms and conditions under which the tenant may lease and occupy a suitable, decent, safe and sanitary dwelling in the building/complex upon completion of the project; and (d) the provisions of Paragraph 2-4b (1).
- 2. The temporary relocation will not exceed 12 months in duration as referenced in the URA and Section 104(d).
- 3. If the new dwelling unit is not ready for occupancy within the 12-month period, the tenant will be deemed “permanently displaced” as defined under the Uniform Act, and will become eligible for relocation assistance and advisory services.
- 4. Owners are responsible for payments and services in the case of temporary and perma-

nent displacement costs, which therefore may be included in project cost as cited in 24 CFR part 511.10 (g) (1) (IV).

SECTION 8 CERTIFICATE AND VOUCHERS

- 1. Lawful tenants occupying units to be rehabilitated will be screened to determine their eligibility for Section 8 existing housing choice vouchers.
- 2. Tenants are given assistance in completing any required application forms, which must be submitted to determine eligibility for Section 8 housing choice vouchers.
- 3. Eligible tenants already living in the properties targeted for rehabilitation can use these housing choice vouchers to help pay the rent in their rehabilitated unit, or to move to another comparable, decent, safe and sanitary unit if they are involuntarily displaced.

BUDGET 2012
DRAFT ACTION PLAN

MONITORING

MONITORING

This section outlines the standards and procedures the City of Chicago will use to monitor federal resources received directly from HUD. In addition, procedures have been established to track the development of affordable housing by outside agencies that utilize federal housing resources.

Overall resource management for the City of Chicago is the responsibility of the Office of Budget and Management (OBM). It oversees the administration of all grant funds received by the City. Annually, the Mayor presents and the City Council approves, the allocation of these resources to individual departments. Once resources are delegated for a specific purpose, the designated department (i.e., HED, DPH) is responsible for approving the disbursement of funds and for project monitoring. OBM provides continuing assistance and guidance to City departments in various aspects of grants management and program compliance.

PROGRAMMATIC/FINANCIAL MONITORING

Each department allocates the resources received in accordance with the approved uses of the funds. Contracts, agreements, and loan documents with program participants incorporate the services and activities to be completed, the compliance requirements, and the specific conditions under which funds may be released.

Within each department, designated staff are responsible for monitoring compliance with applicable federal, state, and city regulations. These monitoring activities include but are not limited to the following tasks: 1) review of a recipient's capacity to complete the activities identified; 2) loan underwriting to determine eligible and reasonable costs; 3) preconstruction conferences with developers and contractors; 4) on-site construction inspections; 5) verification and certification of initial occupancy (income, assets, rent levels); 6) ongoing review of services provided; 7) financial management; 8) environmental review; 9) Davis Bacon; 10) Section 3 (review of certified payrolls and on-site visits); 11) accessibility; 12) Minority Business Enterprises (MBE) and Women Business Enterprises (WBE); and 13) owner's certifi-

cations (general compliance requirements for affordable housing), as required under certain programs.

FISCAL MONITORING/SINGLE-AUDIT MONITORING

The City Comptroller's Office is the fiscal agent of the City of Chicago. This office is divided into several divisions according to functions, responsibilities, and funding sources. Special Accounting is one of the City Comptroller's divisions. Its primary function is to provide fiscal and other technical services necessary to support Federal and State grant programs.

City of Chicago Internal Audit has developed and implemented a system of preventive and detective internal controls to ensure that delegate agencies are in compliance with Federal regulations and City contract terms, and to determine whether the delegate agencies are fiscally sound. Internal Audit assists operating/funding departments by performing fiscal monitoring of delegate agencies in several ways: A-133 Single Audit Report Reviews; Agreed-Upon Monitoring Procedures; A-122 Voucher Documentation Audits; and Training. In 2011, City of Chicago Internal Audit was transferred from the Office of Compliance to the Comptroller's Office.

MONITORING OF DELEGATE AGENCY OMB CIRCULAR A-133 (SINGLE AUDIT) REPORTS

As part of the City's subrecipient monitoring policy, Internal Audit reviews all delegate agency OMB Circular A-133 reports pursuant to the requirements of the Circular. If any problems are noted with the audit report, Internal Audit will request the agency have its audit firm correct the problems. In addition, if any problems or concerns are noted as a result of fiscal review, Internal Audit requests of the delegate agency a plan for resolving the issues and increasing its cash flow from the delegate agency.

AGREED-UPON MONITORING PROCEDURES

In order to monitor delegate agencies that fall below the dollar threshold requiring an A-133 audit, the City developed and implemented agreed-upon pro-

MONITORING

cedures to monitor the internal controls and fiscal operations of delegates that expend between \$50,000 and \$500,000 in Federal funds. In certain cases (i.e., “high risk” delegates), agreed-upon procedures will be performed for delegates expending more than \$500,000 in Federal funds. Testing is performed at the delegate agencies by outside independent auditors in agreed-upon areas. At the conclusion of the agreed-upon procedures field work, the auditors will issue a report detailing any findings. The delegate agency is informed of the findings and will be required to submit a corrective action plan to cure the findings within thirty (30) days of receipt of the report. All reports and findings will be communicated by the Internal Audit to the respective City lead department for continued follow-up in future monitoring visits to the agency.

VOUCHER DOCUMENTATION AUDITS (POST-PAYMENT)

Internal Audit developed a system for sampling and auditing delegate agency reimbursement vouchers. For selected delegate agency vouchers, Internal Audit requests complete supporting documentation, including invoices, canceled checks (front and back), payroll records, leases, etc. This documentation is audited for compliance with applicable federal, state, and city regulations and for compliance with the budget and terms of the delegate agency contract with the City. Should any noncompliant expenditures be found, the agency is required to reimburse the City for these costs. If the delegate agency does not respond to the City’s requests, as a last resort, a hold is placed on the future reimbursements of the delegate agency from the City.

TRAINING

Upon request, Internal Audit provides training sessions to the City’s delegate agencies and funding departments. These training sessions cover various fiscal and administrative topics. The training sessions are a resource to help the delegate agencies establish or maintain proper accounting policies and procedures in order to assist the agencies in improving their internal controls as well as effectiveness and efficiency of operations.

OBM and the City funding departments are responsible for the overall Monitoring of Subrecipients; Performance Reports; Certificates of Consistency; and Tracking Other Community Development-Related Activities as follows:

MONITORING OF SUBRECIPIENTS

Many of the community development activities in Chicago rely on a network of community-based not-for-profit organizations also referred to as delegate agencies. Grant-funded activities range from service providers supplying meals to the elderly or homeless, through community-based organizations completing neighborhood planning projects, to interest-rate write downs on first mortgage financing for single-family purchase/rehabilitation loans. The individual department is responsible for designing a contract that outlines the procedures necessary for the delegate agency to meet all compliance provisions required under the applicable program. OBM and the DOL office assist the departments in assuring that the agreements are complete.

The subrecipients are monitored based on the written objectives and performance measures established in the contract. Subrecipients are required to submit periodic reports outlining progress. Technical assistance is provided by department staff, and site visits are conducted.

PERFORMANCE REPORTS

The City of Chicago began using HUD’s Integrated Disbursement and Information System (IDIS) in 1998. It is designed to manage all financial and programmatic information generated by CDBG, ESG, HOME and HOPWA. A Community Development Performance Measurement System was developed under the auspices of HUD. The new Community Planning and Development Outcome Performance Measurement System has been incorporated into IDIS. The City participated in training conducted by HUD and began using the new measurement tool in Fall 2006 as required by HUD. The report contains a summary of resources and programmatic accomplishments, the status of actions taken to implement the strategy contained in the Consolidated Plan, and eval-

MONITORING

uation of progress made during the year in addressing identified priority needs and objectives.

The City tracks Annual Action Plan anticipated performance outcomes with the Action Plan Strategy Table (Table) that is submitted to HUD. The Table establishes goals, resources, activities, outputs and an outcome for each project funded. To ensure that outputs and the established outcome are met or exceeded, each City department responsible for programmatic implementation monitors the activity level of staff and sub-grantees. As a result of the monitoring activities, departments determine the effectiveness of programs to meet the need and gather information to improve performance. Furthermore, strategies are implemented as needed to modify activities or increase resources.

OBM is informed by departments of challenges or issues that hinder the progress of activities and the completion of projects. OBM, in partnership with the departments, and, when needed, in consultation with HUD, determines the appropriate next steps to ensure successful performance outputs and outcomes.

CERTIFICATES OF CONSISTENCY

All grant applications that require a Certificate of Consistency with the Consolidated Plan will be reviewed and approved by HED and/or OBM. Utilizing the Consolidated Plan certification process, the Department of Housing and Economic Development will track the submission of requests for, and receipt of, federal funds by these agencies within Chicago. A quarterly report on all activities certified by the City as being in accordance with the plan is prepared by HED in order to inform City staff.

Additionally, HED, utilizing the Federal Register and various grant reports, serves as a centralized information resource on grant opportunities for delegate agencies and not-for-profit and for-profit developers in Chicago. Technical support is provided to prospective applicants

TRACKING OTHER COMMUNITY DEVELOPMENT RELATED ACTIVITIES

The City is currently engaged in discussions with its community and housing partners to establish a mean-

ingful system for tracking production of affordable housing units and other community development activities. HUD assistance is required in the form of reports to the City of awards made within the jurisdiction. Periodic contact with these agencies will attempt to verify completion of the development activities.

SECTION 3

Section 3 of the Housing and Urban Development Act of 1968 requires employment, training and contracting opportunities generated by financial assistance from HUD for housing and community development shall, to the greatest extent feasible, be given to low- and very low-income persons and to businesses that provide economic opportunity for these persons. There are numerical hiring and contracting goals for recipients, contractors and subcontractors that demonstrate satisfactorily efforts to comply with Section 3.

The City of Chicago encourages all recipients of City funds, their contractors and subcontractors to surpass the minimum requirements described above, and to undertake additional efforts to provide economic opportunities for low- and very low-income persons. The City facilitates the referral process for Section 3 residents and businesses to assist not only the entities that do business with the City in their compliance, but also the individuals and businesses that Section 3 seeks to benefit.

MBE/WBE

The City of Chicago assures compliance with Sections 2-92-420 through 2-92-570 of the Municipal Code, which authorizes a minority-owned business procurement program. Certified firms data is updated daily and posted to the City's website every night.

The application process is thorough. Certification is for one year and must be renewed annually with a recertification application. MBE/WBE participation is actively sought on all projects financed with City and/or federal funds. The full project is assessed based on the percentage of participation by MBE/WBE vendors. The requirements apply to all phases of a project, including preconstruction, construction and post construction activities. As a rule, the largest percentage of MBE/WBE participation occurs during construction because this phase

MONITORING

generates the greatest dollar value and highest number of skilled jobs. The certified directory enables prospective grantees to contact, request bids from and contract with certified MBEs and WBEs and is utilized as an outreach tool.

Preconstruction meetings are held with all developers and general contractors. City staff discuss all compliance requirements during these meetings, including the Regulatory Agreement requirement of participation by certified MBE and WBE firms.

The City of Chicago (with Procurement Services the as lead agency) regularly reviews the MBE/WBE certification processes and the effect of its utilization. City staff use the directory of certified contracts and/or vendors to determine the MBE/WBE project participation percentages. Additionally, the City monitors participation of minority and women contractors via a semiannual report submitted to HUD.

AFFIRMATIVE MARKETING—HOME PROGRAM

In compliance with the affirmative marketing requirements in 24 CFR 92.351, HED has developed an effective assessment tool that is incorporated into all applications for projects funded under HOME. The primary objectives of these affirmative marketing efforts are to assure that individuals not normally likely to apply (minority and non-minority) know about vacancies, feel welcome to apply, and have the opportunity to rent.

Developers and borrowers must comply with all affirmative marketing requirements established by HED, including:

1. A written affirmative marketing plan that identifies clientele addressed, contracts with community groups and churches, media outreach, etc.
2. Maintaining on-site records indicating steps and/or procedures undertaken to fill vacant units.
3. Maintaining documentation of program eligibility for all tenants and prospective tenants.

HOME RECAPTURE PROVISIONS

Under the Home Investment Partnerships (HOME) Program, if the City uses HOME funds for first-time homebuyer assistance programs, the City must select one of two HUD options for resale or recapture guidelines as required in the Housing and Community Development Act of 1992 and the HOME regulations, Section 92.254.

The purpose of the recapture guidelines is to ensure that the City's HOME activities generate revenue that can be used to assist future homebuyers.

HOME funds are used to provide purchase price assistance to qualified homebuyers under the following City programs:

- New Homes for Chicago.
- Chicago Partnership for Affordable Neighborhoods.
- HomeStart (a program that provides City land to qualified developers for construction of a combination of affordable and market-rate housing).
- Choose to Own (a homebuyers' program for Chicago Housing Authority residents. The affordability period for Choose to Own is 4 years.

In the event of a sale of a HOME-assisted property during the affordability period or due to the City finding that the homebuyer unit is not being or has not been used as a principal residence by the buyer, and where net proceeds are sufficient to repay both the City's HOME investment and the homeowner investment, a full repayment of the HOME investment will be required.

If, however, the net proceeds are insufficient to repay both the homeowner's investment and the City's HOME investment, the recapture amount shall be determined on the basis of shared net proceeds, defined as follows:

MONITORING

HOME Investment x Net Proceeds**HOME Investment +****Homeowner Investment**

The affordability period is enforced by a Junior Mortgage.

LONG-TERM MONITORING FOR HOME PROJECTS

In compliance with the requirements in 24 CFR 92.252, the Department of Housing and Economic Development has developed an effective Post-Construction Compliance and Monitoring program.

HED's Long-Term Compliance and Monitoring unit tracks long-term affordability through the Annual Certification process and the site visit process to ensure that residency and income requirements are met, that correct rents are being charged and that the physical conditions do not pose health or safety hazards.

Annual Certifications are required for all multi-family projects. Property managers or owners are required to submit rent, occupancy, lease, and tenant income information to HED.

Site visits are conducted to review both the physical conditions of the building and the record keeping of property managers/owners in person. The frequency of visits to a project is based on the number of HOME-assisted units. For projects containing one to four HOME units, site visits are scheduled once every three years; for projects with 5–24 HOME units, visits are scheduled once every two years; and for projects with 25 or more HOME units, visits are scheduled on an annual basis.

MONITORING HUD PERFORMANCE INDICATORS

The City of Chicago with technical assistance provided by HUD laid the foundation for more accurate performance measurement. OBM in cooperation with respective departments can now develop performance measure indicators for each funded entitlement project, as well as a policies and procedures document to use to monitor performance outcomes. The objective of the policies and procedures document will be to ensure institutional knowledge regarding performance measurement requirements. Where necessary, data collection will be enhanced in order to yield accurate and timely information with which to monitor performance.

It is the City's goal that all performance measures will be monitored and reported in detail, and intermediate milestones will be in place so that any deviation from schedule can be identified early enough to permit corrective action such as management changes and/or reallocation of financial or staff resources.

In addition to monitoring the accomplishment of quantifiable outputs, OBM and the respective departments will track the cost-effectiveness of each program, in dollars per unit of measured output. Programs incurring excessive costs per unit will be subject to review and modification if changes are warranted. Such modifications may include changes in the way projects are managed, in order to improve efficiency and effectiveness; changing performance goals (up or down) if goals are found to be unreasonable; and changing relative priorities between projects, by reallocating staff and/or funds, so that the City and HUD realize optimal results from the available level of investment.

BUDGET 2012
DRAFT ACTION PLAN

PROGRAMS AND
RESOURCE ALLOCATIONS

2012 PROGRAMS AND RESOURCE ALLOCATIONS

COMMUNITY DEVELOPMENT BLOCK GRANT

The Community Development Block Grant (CDBG) supports the planning for and implementation of activities designed to develop viable urban communities by providing decent housing and suitable living environments and expanding economic opportunities, principally for persons of low- and moderate-income. Federal assistance is provided to support the following community development objectives: revitalizing and developing housing and neighborhoods; eliminating isolation of housing available for low-income citizens; providing community facilities and services; historic preservation; energy conservation; economic investment; and promoting neighborhood diversity and vitality.

CDBG is authorized under the Housing and Community Development Act of 1974. CDBG funded programs are operated in four departments and the overall grant is administered for the City of Chicago by OBM.

EMERGENCY SHELTER GRANT

The Emergency Shelter Grants (ESG) program provides funding to a number of delegate agencies to assist with the cost of renovating and operating shelters, provide essential services, and prevent homelessness. HUD, under the Stewart B. McKinney Homeless Assistance Act, funds the ESG program.

The Department of Family and Support Services administers the grant for the City of Chicago.

HOUSING OPPORTUNITIES FOR PERSONS WITH AIDS

The Housing Opportunities for Persons with AIDS (HOPWA) program provides states and smaller jurisdictions with the resources and incentives to devise long-term comprehensive strategies for meeting the housing needs of persons with AIDS. The HOPWA program funded under the Cranston-Gonzalez National Affordable Housing Act and is administered for the City of Chicago by DPH.

HOME INVESTMENT PARTNERSHIPS

The HOME Investment Partnerships Program is designed to expand the supply of affordable housing for low-income and very low-income Americans by providing states and participating jurisdictions with tools they need to develop effective partnerships with the public, private and not-for-profit sectors. The HOME program is funded under the Cranston-Gonzalez National Affordable Housing Act and is administered for the City of Chicago by HED. HOME funds are utilized in Chicago for purchase price assistance for qualifying first-time homebuyers, loans for construction or rehab of affordable multi-family housing, and operating assistance grants to Community Housing Development Organizations (CHDOs).

BUDGET 2012
DRAFT ACTION PLAN

APPENDIX

OTHER GRANT FUNDING SOURCES

Total grant funds from other sources anticipated to the City for Housing and Community Development in 2012
Excluding CDBG, HOME, ESG and HOPWA which are covered in the 2012 Action Plan

RECIPIENT DEPARTMENT AND GRANT ANTICIPATED GRANT AMOUNT

DEPARTMENT OF PUBLIC HEALTH

| | |
|---|--------------|
| AIDS Surveillance and Seroprevalence | \$1,500,000 |
| AIDS Surveillance and Seroprevalence - Carryover | \$160,000 |
| Adult Viral Hepatitis Coordinator (AVCH) | \$152,000 |
| Bioterrorism Hospital Preparedness Program | \$3,875,000 |
| Bioterrorism Preparedness Response Planning - CDC | \$10,640,000 |
| Birth to Three Assurance Networks/All Our Kids Early Childhood Networks | \$102,000 |
| Breast & Cervical Cancer Outreach Program | \$1,081,000 |
| Breast & Cervical Cancer Outreach Program - Carryover | \$300,000 |
| Breastfeeding Peer Counseling Program | \$45,000 |
| Building Epidemiology and Health IT Capacity | \$302,000 |
| Care Van Blue Cross | \$70,000 |
| Care Van Blue Cross - Carryover | \$13,746 |
| Chicago Family Case Management/ healthy moms/ healthy kids | \$2,415,000 |
| Chicago Family Case Management/ healthy moms/ healthy kids - Carryover | \$200,000 |
| Chicago Lead Safe Homes Initiative/ Lead Hazard Reduction Demonstration Program | \$3,000,000 |
| Childhood Lead Poisoning Prevention - CDC | \$600,000 |
| Childhood Lead Poisoning Prevention - IDPH | \$406,000 |
| Dental Sealant | \$63,000 |
| Dental Sealant - Carryover | \$45,000 |
| Education/Follow-up Services in Genetics | \$132,000 |
| Educational Seminars Support | \$200,000 |
| Epidemiology & Laboratory Capacity | \$400,000 |
| Enhanced Comprehensive HIV Prevention Planning | \$742,000 |
| Enhanced Comprehensive HIV Prevention Planning Phase II | \$2,342,000 |
| Family Planning Grant | \$820,000 |
| Health Services Program Income | \$16,000,000 |
| Healthy Families Illinois | \$247,000 |
| Healthy Start Initiative/Elimination Disparities in Perinatal Health | \$1,095,000 |
| HIV Behavioral Surveillance MSM2 | \$473,000 |
| HIV Behavioral Surveillance - Carryover | \$126,000 |
| HIV Testing and Prevention Project | \$151,000 |
| HIV/AIDS Prevention | \$12,000,000 |
| HIV/AIDS Prevention - Carryover | \$400,000 |
| HIV/AIDS Surveillance for Perinatal Prevention | \$131,000 |
| HOPWA Housing and Health Study Program - Carryover | \$1,200,000 |
| Immunization & Vaccines for Children | \$5,900,000 |
| Immunization & Vaccines for Children - Carryover | \$140,000 |

OTHER GRANT FUNDING SOURCES

| | |
|---|----------------------|
| Lead Based Paint Hazard Control (Torrens Fund) - Carryover | \$1,014,000 |
| Local Basic Health Protection | \$2,541,000 |
| Maternal and Child Health Block Grant (MCH) | \$5,018,000 |
| Maternal and Child Health Block Grant (MCH) - Carryover | \$150,000 |
| Mental Health - Mental Health Base Grant | \$3,850,000 |
| Morbidity and Risk Behavior Surveillance/Medical Monitoring Project (MMP) | \$520,000 |
| Mosquito Vector Prevention Program (Tire Funds) | \$650,000 |
| Public Health Infrastructure Component I | \$300,000 |
| NEW Teen Pregnancy Prevention Chicago Public Schools | \$350,000 |
| Portable Water | \$1,000 |
| REACH 2010: Racial/Ethnic Approaches to Community Health | \$416,000 |
| REACH 2010: Racial/Ethnic Approaches to Community Health - Carryover | \$25,000 |
| Refugee & Immigrant Medical Services | \$755,000 |
| Refugee & Immigrant Medical Services - Carryover | \$504,000 |
| Regional HIV Prevention - IDPH | \$400,000 |
| Ryan White HIV CARE Act: Title I | \$28,284,000 |
| Ryan White HIV CARE Act: Title I - Carryover | \$1,350,000 |
| Ryan White HIV CARE Act: Title III HIV Early Intervention | \$503,000 |
| Sexually Transmitted Disease Prevention | \$2,295,000 |
| Sexually Transmitted Disease Prevention - Carryover | \$237,000 |
| STD Surveillance Network | \$151,000 |
| Substance Abuse Assessment CHA | \$168,000 |
| Substance Abuse Treatment - IDASA | \$689,000 |
| Summer Food Program | \$75,000 |
| Tanning Facilities Inspections | \$11,000 |
| Tanning Facilities Inspections - Carryover | \$16,000 |
| Targeted Intensive Prenatal Case Mgmt. | \$505,000 |
| Tattoo and Body Art Piercing Inspection | \$24,000 |
| Tattoo and Body Art Piercing Inspection | \$10,000 |
| Tobacco Free Communities | \$1,040,000 |
| Tobacco Reality Illinois Grant | \$40,000 |
| Tuberculosis Control | \$1,841,000 |
| Tuberculosis Control - Carryover | \$156,000 |
| Women, Infants and Children Nutrition (WIC) | \$4,900,000 |
| Immunization Infrastructure | \$2,700,000 |
| Dating Matters | \$350,000 |
| Postal Model Medical Counter Measures | \$50,000 |
| STRYVE | \$225,000 |
| Department Total | \$129,582,746 |

MAYOR'S OFFICE OF PEOPLE WITH DISABILITIES

| | |
|---|-----------|
| Access Chicago Support | \$110,000 |
| Access Chicago Support - Carryover | \$35,000 |
| Home Modification Program - Chicago Fund Support | \$100,000 |
| Home Modification Program - Chicago Fund Support - Carryover | \$22,000 |
| Illustrated Guide to Chapter 18-11 of the Chicago Building Code - Carryover | \$25,000 |
| MOPD Special Initiatives Support | \$111,000 |
| MOPD Special Initiatives Support - Carryover | \$83,000 |
| Substance Abuse & AIDS Prevention Program for the Deaf and Hard of Hearing | \$128,000 |

OTHER GRANT FUNDING SOURCES

| | |
|---|--------------------|
| Work Incentive Planning & Assistance Program | \$296,000 |
| 2016 Olympic Fund for Chicago Neighborhoods | \$27,000 |
| Disabled Youth Employment Program | \$20,000 |
| Disabled Youth Employment Program - Carryover | \$20,000 |
| Amplified Phones Program | \$38,000 |
| Department Total | \$1,015,000 |

DEPARTMENT OF FAMILY AND SUPPORT SERVICES

| | |
|---|---------------|
| WIA PY 2012 - Adult Program | \$9,653,000 |
| WIA PY 2012 - Dislocated Worker Program | \$10,198,000 |
| WIA PY 2012 - Youth Program | \$10,007,000 |
| Area Plan on Aging - Older Americans Act - Federal | \$15,503,000 |
| Area Plan on Aging - Older Americans Act - State | \$3,500,000 |
| CHA Family Supportive Services | \$3,000,000 |
| Chicago Domestic Violence Help Line - ICJIA | \$364,000 |
| Chicago Fund Support for Senior Services | \$215,000 |
| Community Project Mobilization Program (a/k/a Services to Victims of Domestic Violence) | \$25,000 |
| Community Services Block Grant | \$13,000,000 |
| Community Services Block Grant - Interest Payment | \$202,000 |
| Community Services Block Grant - Recaptured Funds | \$3,166,000 |
| Early Head Start Program Initiative | \$5,000,000 |
| Early Head Start Program Supplemental | \$3,000,000 |
| Elderly Abuse and Neglect Pass Thru Grant | \$2,000,000 |
| Emergency Food & Shelter - IDHS | \$2,500,000 |
| Employment Related Child Care - IDHS | \$45,000,000 |
| Flexible Senior Services and Assistive Technology Program | \$32,000 |
| Foster Grandparents Program | \$564,000 |
| Foster Grandparents Program Agency Match | \$240,000 |
| Head Start | \$120,000,000 |
| Head Start Supplemental | \$2,500,000 |
| High Speed Internet Access | \$89,000 |
| Juvenile Intevention Support Center (JABG CPD Pass Through) | \$91,000 |
| Long Term Care Ombudsman Program - CMP | \$107,000 |
| Long Term Care System Development | \$47,000 |
| Medicare Improvements for Patients and Providers Act 2 (MIPPA 2) | \$144,000 |
| Money Follows the Person LTC Ombudsman | \$50,000 |
| OAA Nutrition Program Income - Home Delivered Meals | \$618,000 |
| OAA Nutrition Program Income - Congregate Meals | \$930,000 |
| OAA Title V/Senior Community Service Employment | \$648,000 |
| Private Donations - (Youth Ready Chicago Afterschool Matters) | \$10,000 |
| Relatives Raising Children | \$100,000 |
| Resident Services Coordination/Case Mgmt. | \$600,000 |
| Safe Havens - Supervised Visitation | \$250,000 |
| Senior Citizens Picnic Support | \$25,000 |
| Senior Companion Project - ACTION | \$297,000 |
| Senior Fitness Program Income | \$295,000 |
| Senior Health Assistance Program/Circuit Breaker | \$326,000 |
| Senior Health Insurance Program | \$21,000 |
| Senior Medicare Patrol - Cooperative Agreement - Suburban Area Agency on Aging | \$22,000 |

OTHER GRANT FUNDING SOURCES

| | |
|---|----------------------|
| Senior Program Private Contributions - Fund 529 | \$1,100,000 |
| Services to Victims of Domestic Violence | \$403,000 |
| Shelter Plus Grant - HUD 2006 - Carryover | \$2,478,000 |
| Shelter Plus Grant - HUD 2007 - Carryover | \$4,608,000 |
| Shelter Plus Grant - HUD 2008 - Carryover | \$1,080,000 |
| Shelter Plus Grant - HUD 2009 | \$2,885,000 |
| Shelter Plus Grant - HUD 2010 | \$12,668,000 |
| Shelter Plus Grant - HUD 2011 | \$14,200,000 |
| Special Projects-Generic - Prevention Domestic Violence | \$181,000 |
| State Foster Grandparents | \$32,000 |
| State Senior Employment Specialist | \$20,000 |
| State Senior Companion Project - Matching Funds | \$44,000 |
| Summer Food Service | \$3,300,000 |
| Supportive Housing Program HUD 2010 | \$638,000 |
| Title XX Donated Fund | \$1,101,000 |
| Veterans Directed Home & Community-Based Services - Carryover | \$3,555,000 |
| Warming Center Program - Service Tax Trust Fund | \$30,000 |
| WIA - Local Incentive Funds | \$300,000 |
| WIA - Local Incentive Funds - Carryover | \$410,000 |
| SUBTOTAL | \$303,372,000 |

Stimulus Funds

| | |
|---|---------------------|
| ARRA Chronic Disease Nutrition Project (Go Slow Whoa) - Carryover | \$50,000 |
| ARRA Chronic Disease Self Management | \$30,000 |
| ARRA Early Learning Mentors Coach | \$115,000 |
| ARRA Homelessness Prevention and Rapid Re-housing Program - Carryover | \$13,000,000 |
| CDBG-R Neighborhood Clean-UP Program - Carryover | \$264,000 |
| ARRA WIA NEG On the Job Training | \$725,000 |
| SUBTOTAL | \$14,184,000 |

Department Total

\$317,556,000

DEPARTMENT OF HOUSING AND ECONOMIC DEVELOPMENT

| | |
|---|---------------------|
| Neighborhood Stabilization Program I - Carryover | \$24,239,000 |
| Neighborhood Stabilization Program I - Program Income | \$12,500,000 |
| Formerly Incarcerated - Carryover | \$79,000 |
| IHDA Trust Fund Rental Housing Support Program | \$10,559,000 |
| Illinois Historic Preservation Agency Fund--Chicago Landmarks Map (2011) | \$29,000 |
| Ravenswood Industrial Corridor | \$100,000 |
| IKE Spiegel Lofts and Town Center Project | \$5,500,000 |
| Illinois Department of Natural Resources - Open Space Land Acquisitions and Development (OSLAD) | \$1,150,000 |
| Economic Development Administration - The Jobs and Innovation Accelerator Challenge | \$250,000 |
| SUBTOTAL | \$54,406,000 |

Stimulus Funds

| | |
|---|---------------|
| ARRA Neighborhood Stabilization Program 2 - Carryover | \$87,198,000 |
| ARRA Neighborhood Stabilization Program 2 - Program Income | \$1,500,000 |
| Neighborhood Stabilization Program 3 (Dodd-Frank Wall Street Reform Bill) | \$15,000,000 |
| ARRA Community Development Block Grant R - Carryover | \$5,274,000 |
| | \$108,972,000 |

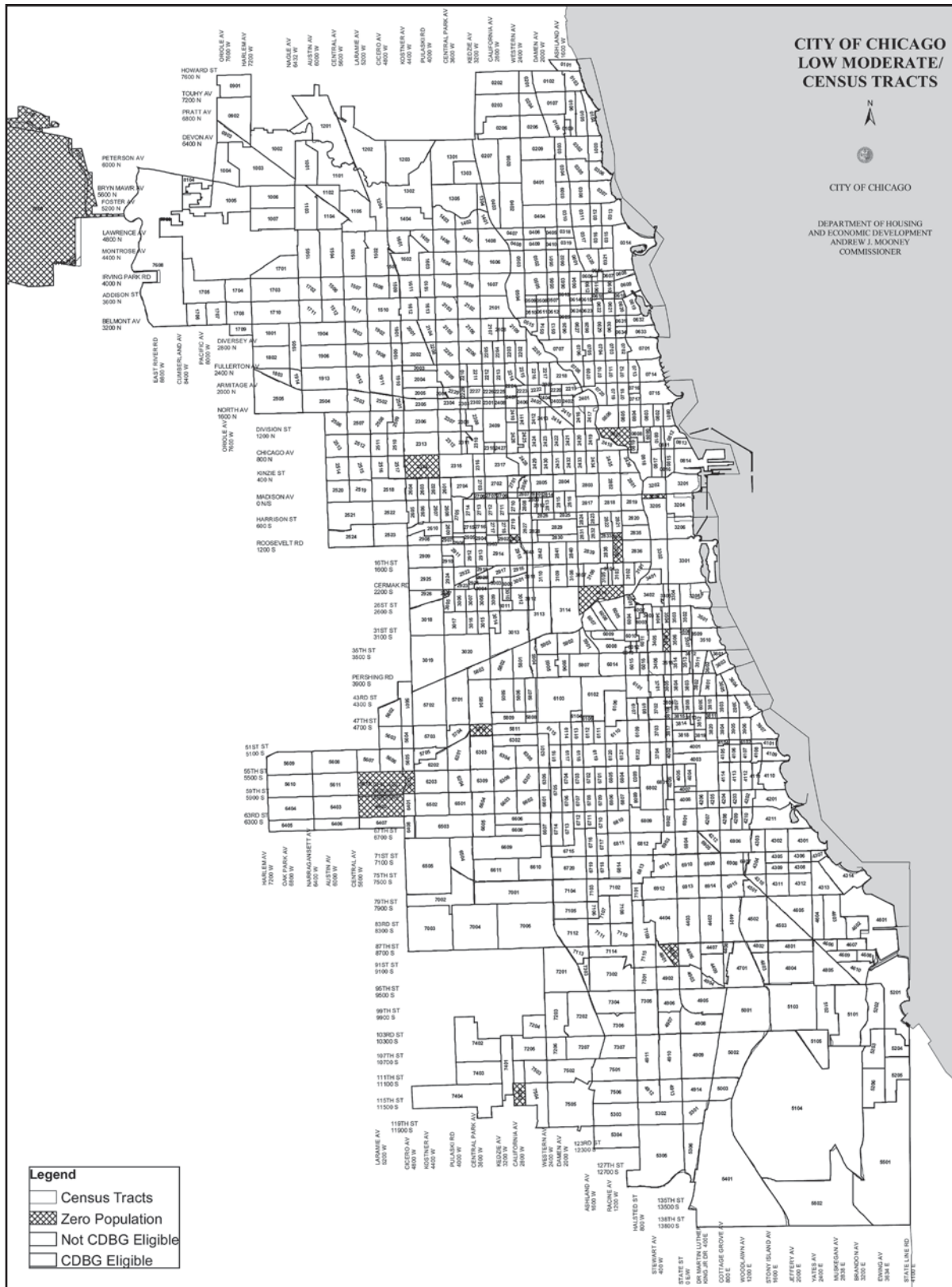
Department Total

\$163,378,000

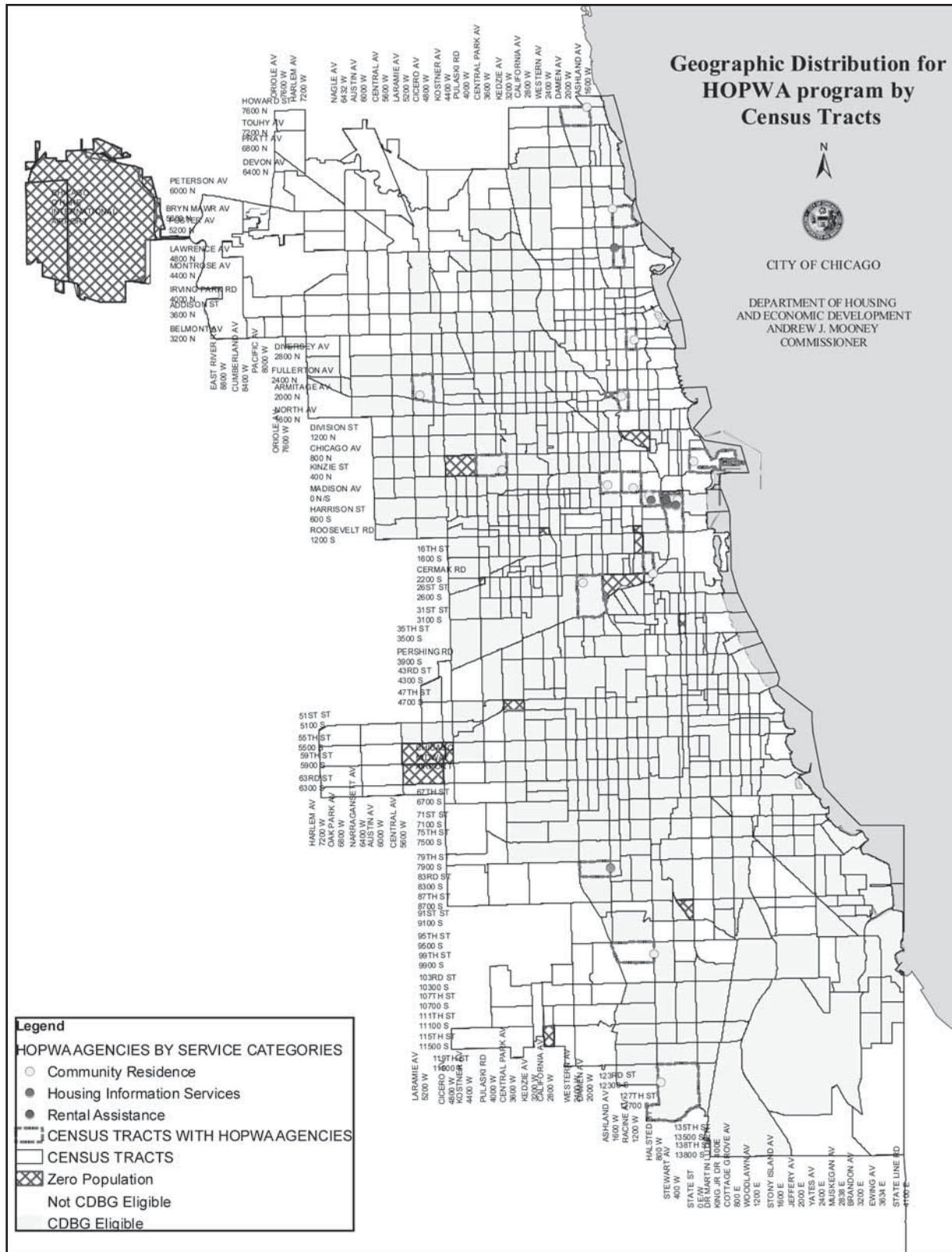
GRAND TOTAL

\$611,531,746

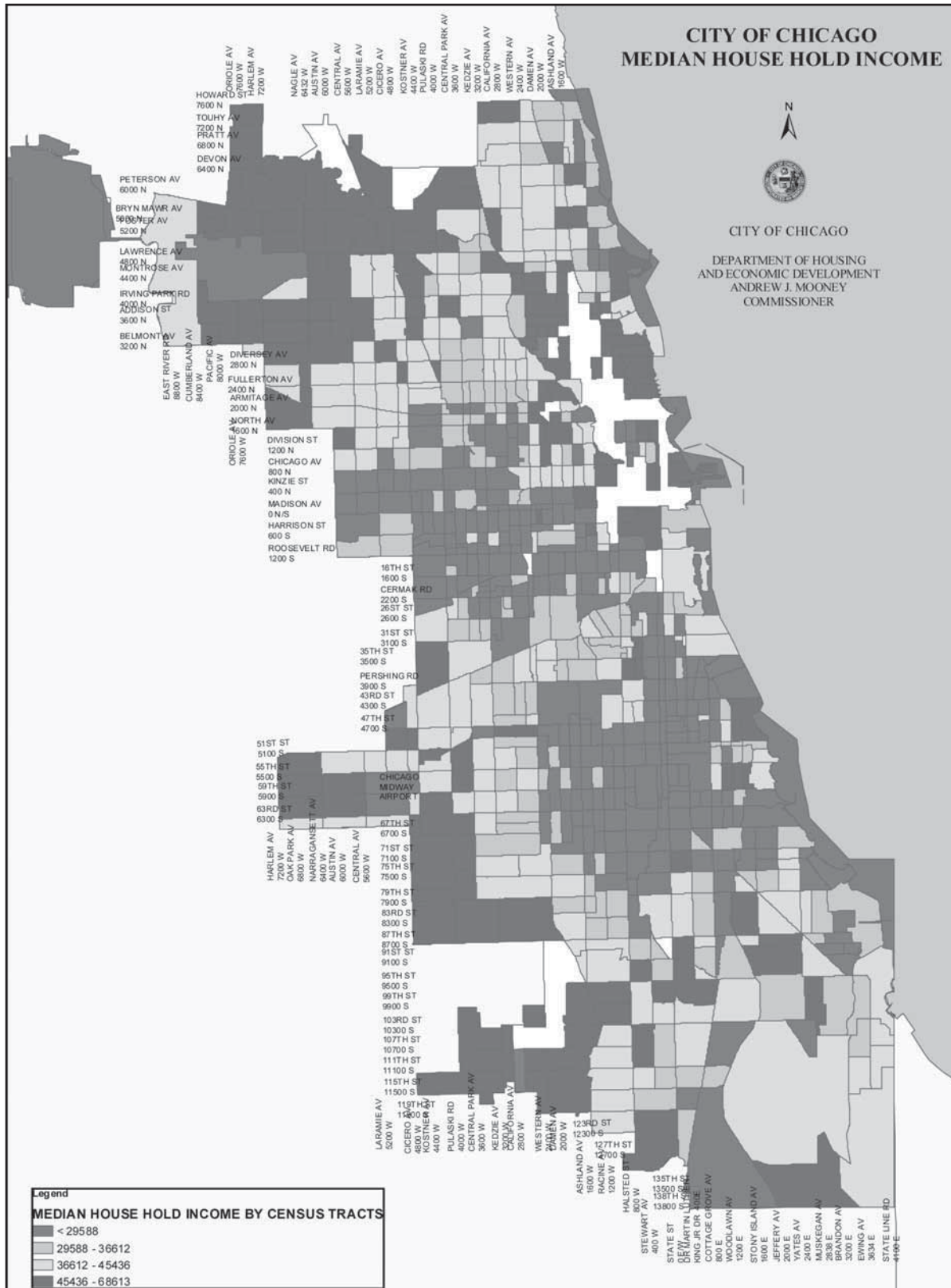
LOW AND MODERATE CENSUS TRACTS



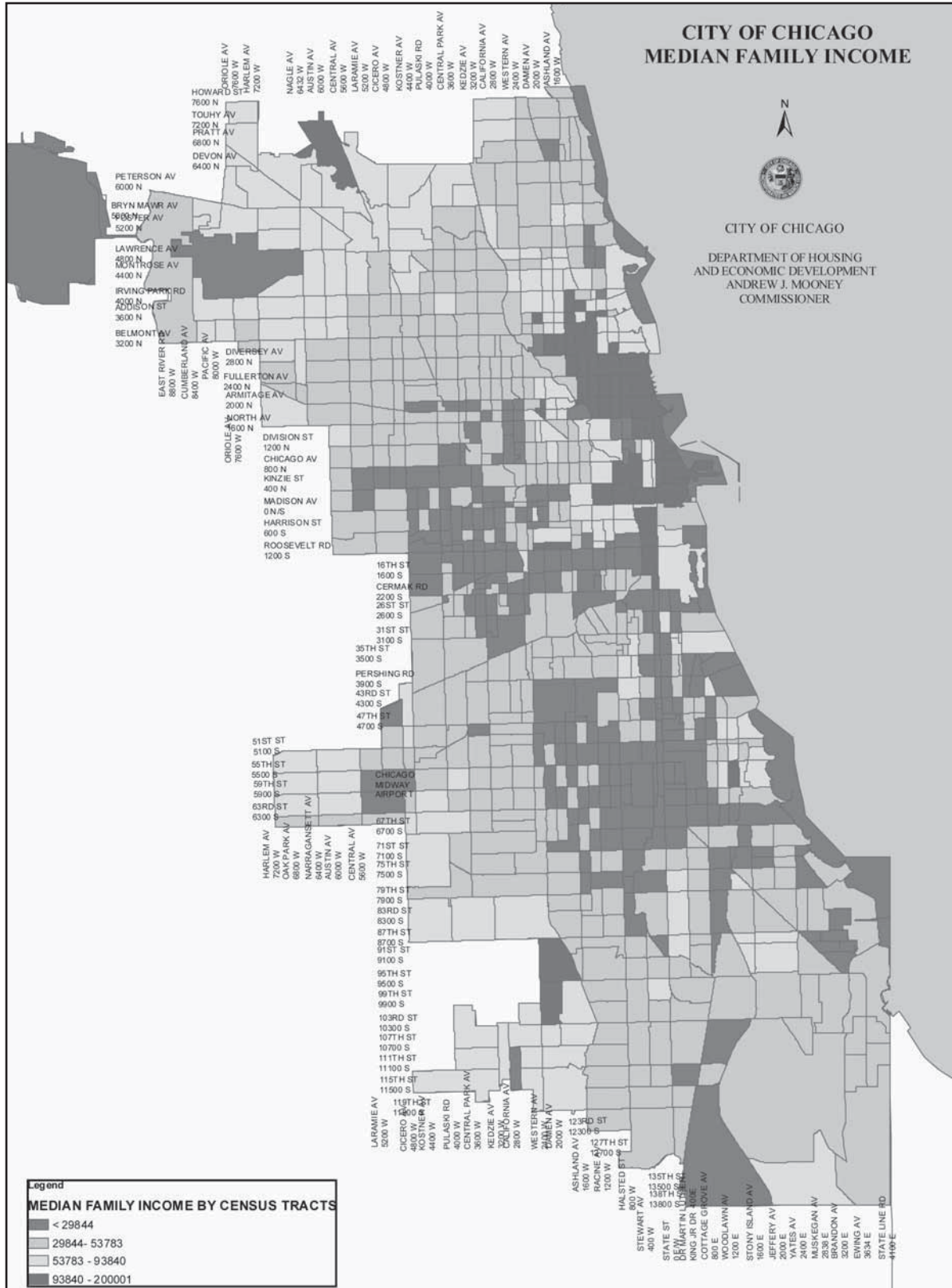
GEOGRAPHIC DISTRIBUTION FOR HOPWA BY CENSUS TRACT



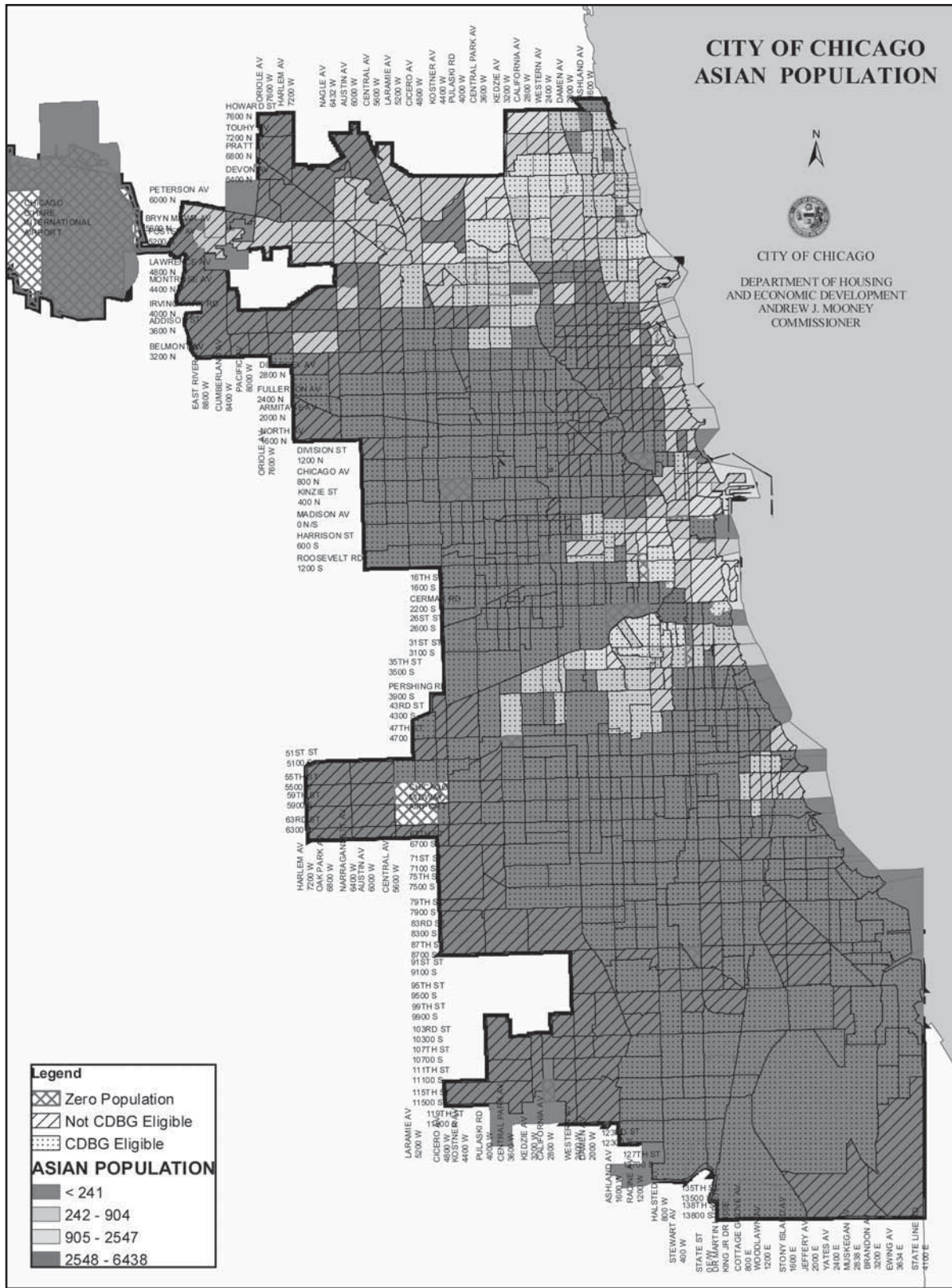
MEDIAN HOUSE HOLD INCOME BY CENSUS TRACT



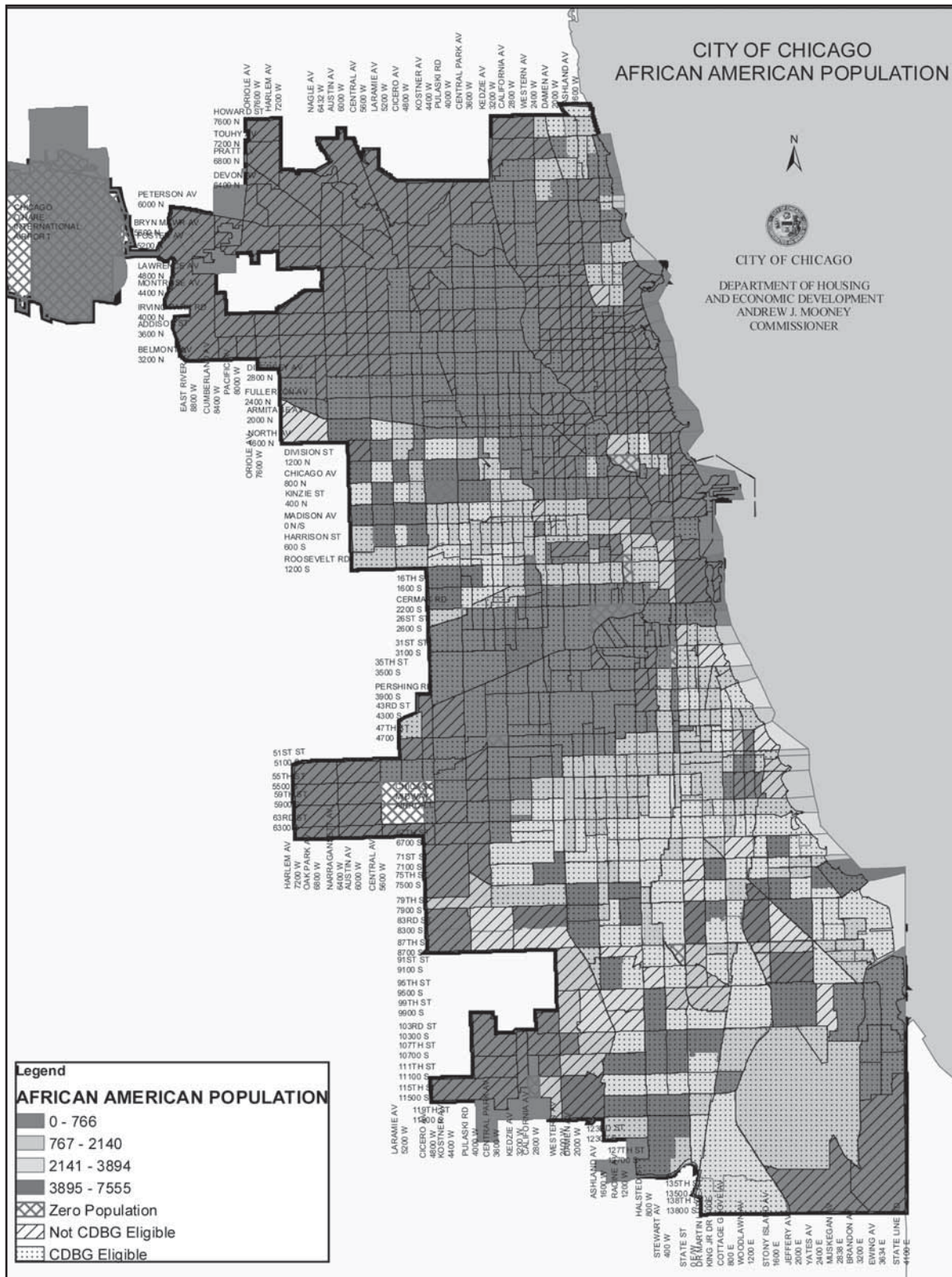
MEDIAN FAMILY INCOME BY CENSUS TRACT



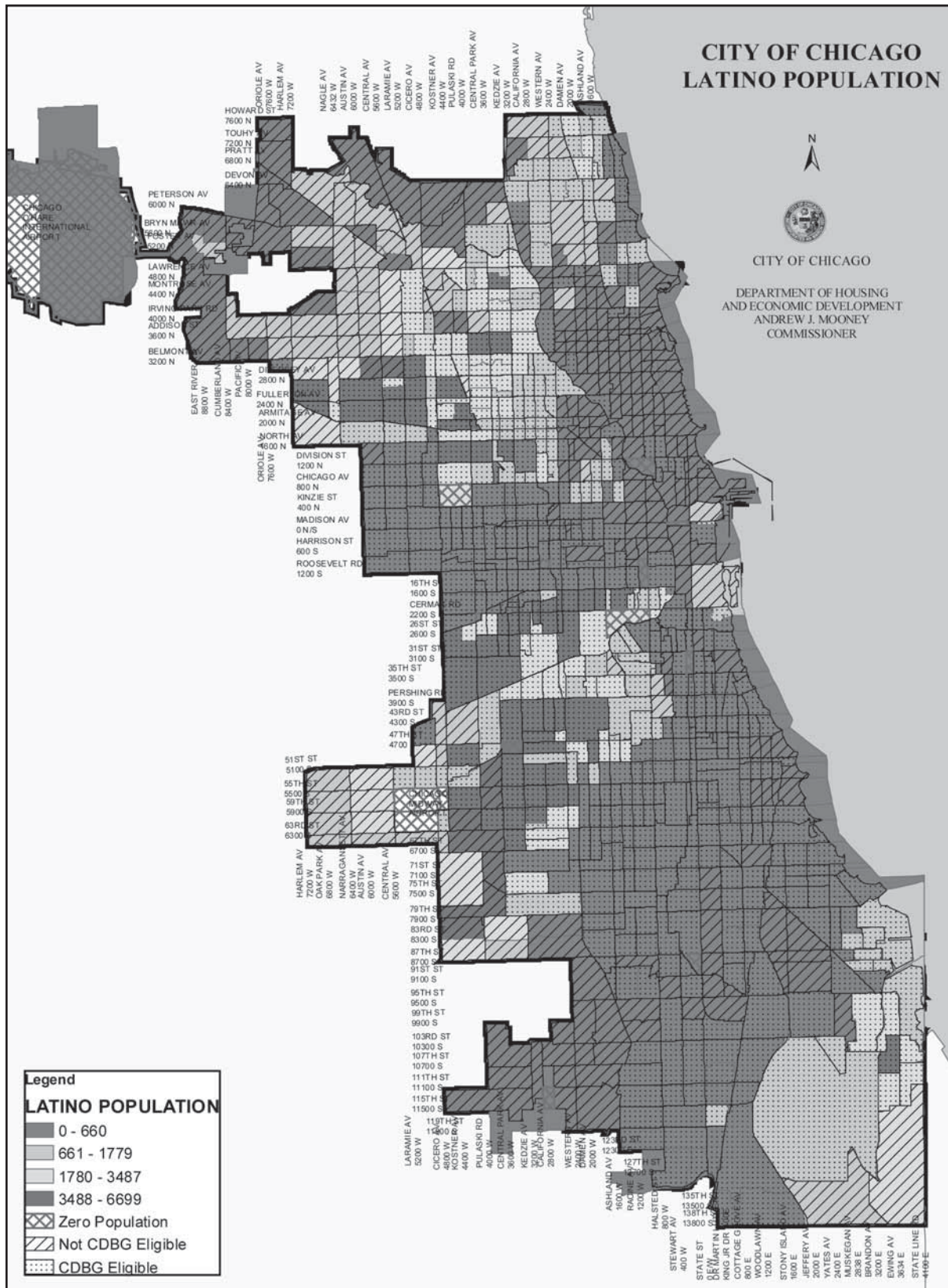
2010 CENSUS ASIAN POPULATION



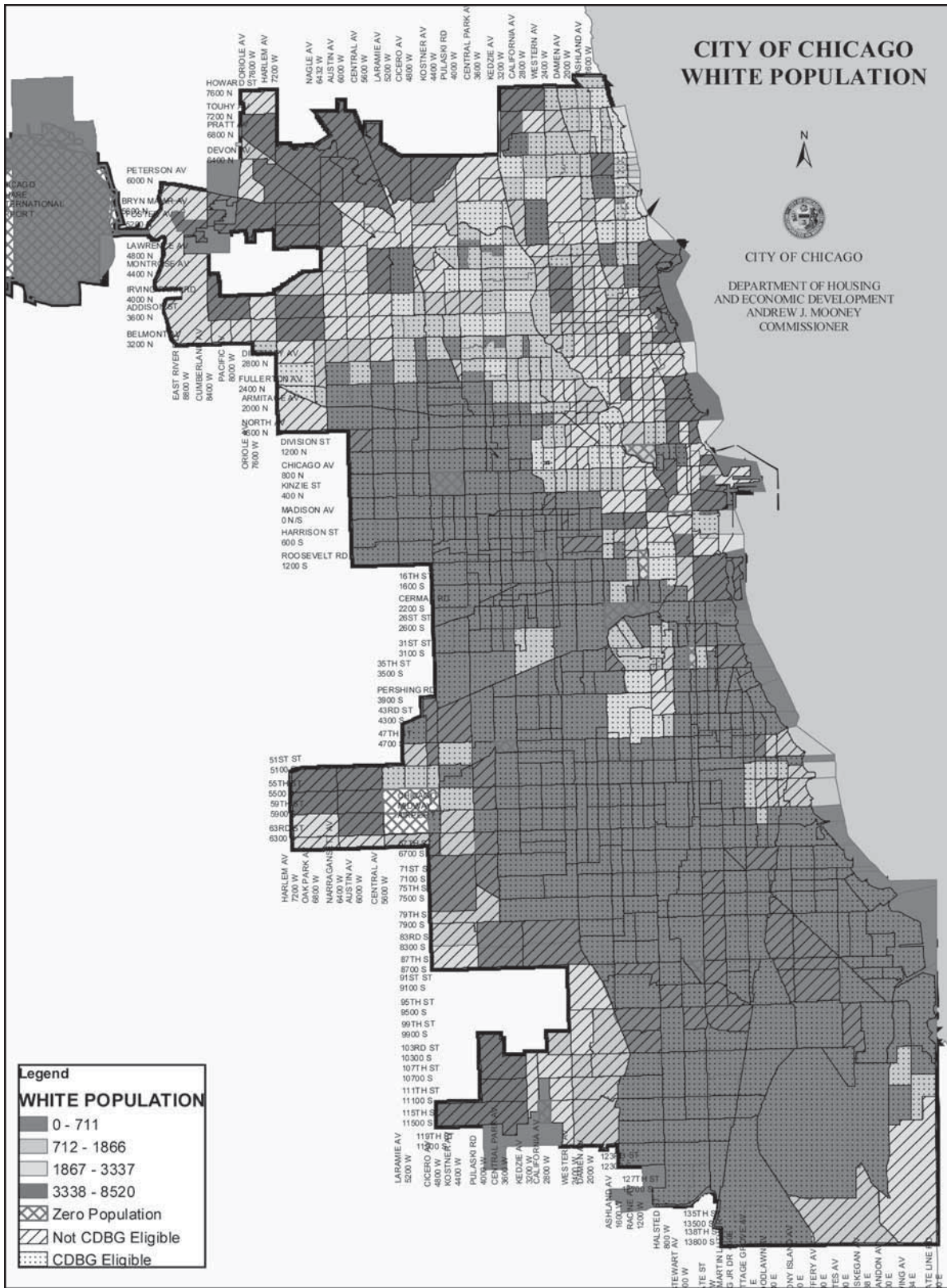
2010 CENSUS BLACK OR AFRICAN AMERICAN POPULATION



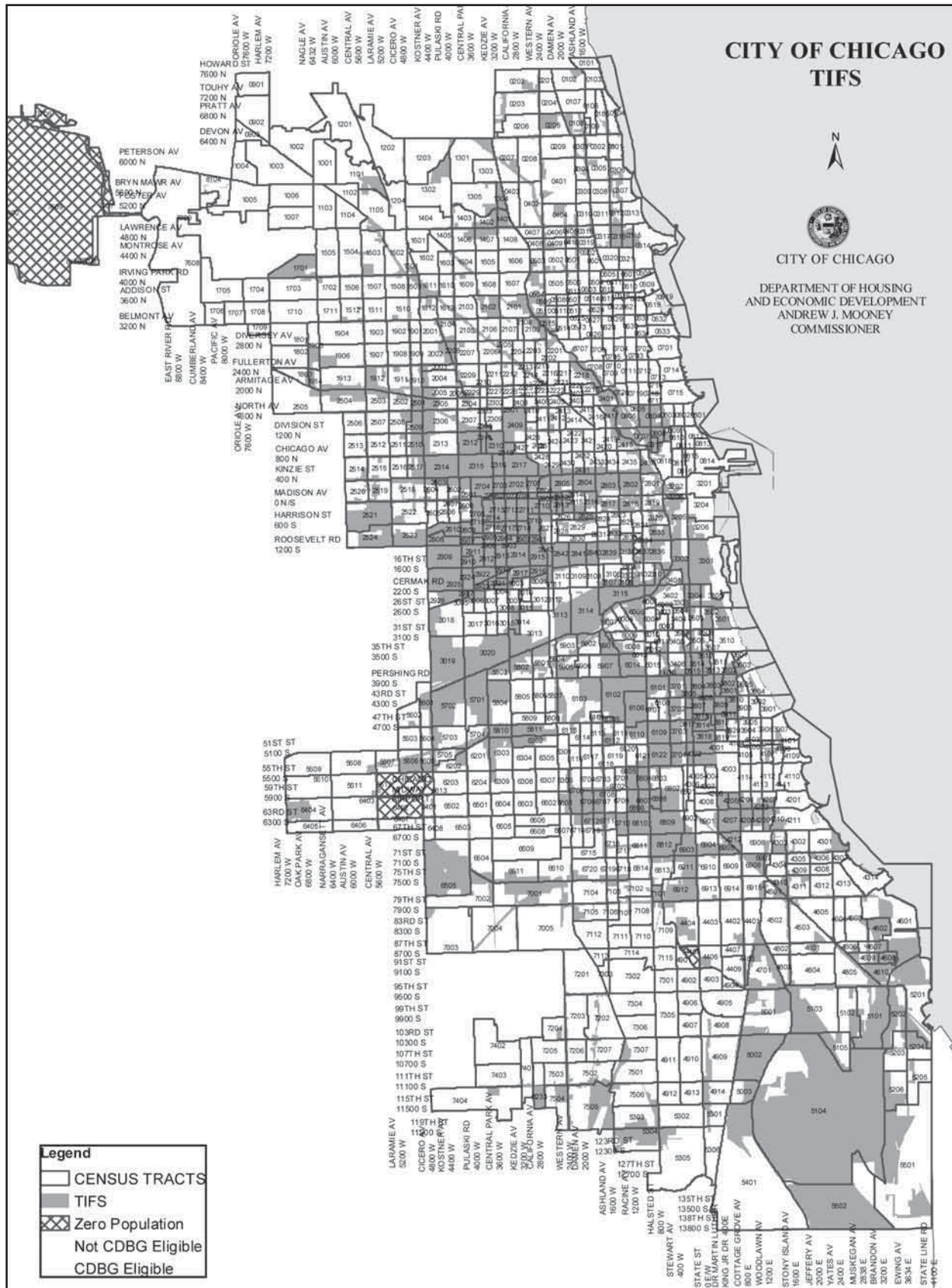
2010 CENSUS LATINO POPULATION



2010 CENSUS WHITE POPULATION



LOW AND MODERATE CENSUS TRACTS/TIFS



BUDGET 2012
DRAFT ACTION PLAN

CD BUDGET
RECOMMENDATIONS

CITY OF CHICAGO

Community Development Block Grant Budget Recommendations

As submitted to the City Council by Mayor Rahm Emanuel

Community Development Block Grant Year XXXVIII Fund

ESTIMATES OF COMMUNITY DEVELOPMENT BLOCK GRANT FUNDING
FOR YEAR 2012 - JANUARY 1, THROUGH DECEMBER 31, 2012

| | |
|--|----------------------|
| 0K38 Community Development Block Grant Entitlement for Year XXXVIII Fund | 73,541,000 |
| Reallocation of Unspent Community Development Block Grant Funds From Prior Years | 7,295,000 |
| Heat Receivership Income | 100,000 |
| Revenue Mental Health Clinics | 86,000 |
| Contributions | 17,000 |
| Revenue from Loan Repayments | 1,000,000 |
| Health Center Revenues | 400,000 |
| Troubled Buildings Initiative | 900,000 |
| Building Board Ups | 100,000 |
| Total | \$ 83,439,000 |

***Note:** The objects and purposes for which appropriations have been made are designated in the Ordinance by asterisk.

**Office of Budget and Management
Administration and Monitoring**

| 005/1005 | | Amounts |
|----------------------------|---|---------------------|
| <u>Code</u> | | <u>Appropriated</u> |
| .0005 | Salaries and Wages - On Payroll | 449,353 |
| .0015 | Schedule Salary Adjustments | 2,390 |
| .0039 | For the Employment of Students as Trainees | 10,000 |
| .0044 | Fringe Benefits | 175,678 |
| * 2505 .0000 | Personnel Services | 637,421 |
| .0130 | Postage | 3,700 |
| .0138 | For Professional Services for Information Technology Maintenance For Professional and Technical Services and Other Third Party Benefit | 4,072 |
| .0140 | Agreements | 556,755 |
| .0152 | Advertising | 5,000 |
| .0157 | Rental of Equipment and Services | 17,000 |
| .0159 | Lease Purchase Agreements for Equipment and Machinery | 8,600 |
| .0169 | Technical Meeting Costs | 5,000 |
| * 2505 .0100 | Contractual Services | 600,127 |
| .0245 | Reimbursement to Travelers | 3,000 |
| .0270 | Local Transportation | 3,000 |
| * 2505 .0200 | Travel | 6,000 |
| .0348 | Books and Related Material | 1,630 |
| .0350 | Stationery and Office Supplies | 3,500 |
| * 2505 .0300 | Commodities and Materials | 5,130 |
| .9157 | For Repayment of Section 108 Loan | 2,251,998 |
| * 2505 .9100 | Specific Purpose - As Specified | 2,251,998 |
| .9438 | For Services Provided by the Department of General Services | 20,000 |
| * 2505 .9400 | Specific Purpose - General | 20,000 |
| *BUDGET LEVEL TOTAL | | \$ 3,520,676 |

| Positions and Salaries | | <u>No.</u> | <u>Rate</u> |
|---|-------------------------------------|------------|-------------------|
| <u>Code</u> | <u>Positions</u> | | |
| 3505 Administration and Monitoring | | | |
| 1981 | Coordinator of Economic Development | 2 | 84,780 |
| 1302 | Administrative Services Officer II | 1 | 80,916 |
| 0366 | Staff Assistant - Excluded | 1 | 64,152 |
| 0366 | Staff Assistant - Excluded | 1 | 60,408 |
| 0306 | Assistant Director | 1 | 96,456 |
| | Schedule Salary Adjustments | | 2,390 |
| SECTION TOTAL | | 6 | 473,882 |
| DIVISION TOTAL | | 6 | 473,882 |
| LESS TURNOVER | | | 22,139 |
| TOTAL | | | \$ 451,743 |

Community Development Block Grant Year XXXVIII Fund

**Department of Finance
Accounting and Financial Reporting**

| | | |
|-------------|---|---------------------|
| 027/1005 | | Amounts |
| Code | | Appropriated |
| | .0005 Salaries and Wages - On Payroll | 1,086,091 |
| | .0015 Schedule Salary Adjustments | 2,526 |
| | .0038 Work Study/Co-Op Education | 20,000 |
| | .0039 For the Employment of Students as Trainees | 20,000 |
| | .0044 Fringe Benefits | 410,434 |
| | * 2512 .0000 Personnel Services | 1,539,051 |
| | For Professional and Technical Services and Other Third Party Benefit | |
| | .0140 Agreements | 40,950 |
| | .0142 Accounting and Auditing | 345,000 |
| | .0189 Telephone - Non-Centrex Billings | 300 |
| | * 2512 .0100 Contractual Services | 386,250 |
| | .0348 Books and Related Material | 1,400 |
| | * 2512 .0300 Commodities and Materials | 1,400 |
| | *BUDGET LEVEL TOTAL | \$ 1,926,701 |

| Positions and Salaries | | No. | Rate |
|-------------------------------|---|------------|---------------------|
| Code | Positions | | |
| | 3512 Grant and Project Accounting | | |
| | 4512 Fiscal Management, Accounting and Auditing Services | | |
| 1143 | Operations Analyst | 1 | 69,300 |
| 0665 | Senior Data Entry Operator | 1 | 52,740 |
| 0190 | Accounting Technician II | 1 | 69,648 |
| 0187 | Director of Accounting | 1 | 104,772 |
| 0187 | Director of Accounting | 1 | 99,108 |
| 0177 | Supervisor of Accounts | 1 | 87,864 |
| 0120 | Supervisor of Accounting | 1 | 95,832 |
| 0105 | Assistant Comptroller | 1 | 104,064 |
| 0104 | Accountant IV | 1 | 91,224 |
| 0103 | Accountant III | 1 | 59,268 |
| 0102 | Accountant II | 2 | 76,524 |
| 0101 | Accountant I | 1 | 69,300 |
| | Schedule Salary Adjustments | | 1,458 |
| | SUB-SECTION TOTAL | 13 | 1,057,626 |
| | SECTION TOTAL | 13 | 1,057,626 |
| | 3515 Internal Audit | | |
| 0184 | Accounting Technician III | 1 | 45,372 |
| | Schedule Salary Adjustments | | 1,068 |
| | SECTION TOTAL | 1 | 46,440 |
| | DIVISION TOTAL | 14 | 1,104,066 |
| | LESS TURNOVER | | 15,449 |
| | TOTAL | | \$ 1,088,617 |

**Department of Law
Legal Services**

| | | |
|--|--|----------------------------|
| 031/1005 | | Amounts |
| Code | | <u>Appropriated</u> |
| .0005 | Salaries and Wages - On Payroll | 66,160 |
| .0020 | Overtime | 150 |
| .0044 | Fringe Benefits | 24,775 |
| * 2505 .0000 Personnel Services | | 91,085 |
| .0130 | Postage | 150 |
| .0138 | For Professional Services for Information Technology Maintenance For Professional and Technical Services and Other Third Party Benefit | 452 |
| .0140 | Agreements | 2,044 |
| .0149 | For Software Maintenance and Licensing For the Rental and Maintenance of Data Processing, Office Automation and Data Communications Hardware | 150 |
| .0154 | | 328 |
| .0157 | Rental of Equipment and Services | 150 |
| .0162 | Repair/Maintenance of Equipment | 150 |
| .0166 | Dues, Subscriptions and Memberships | 633 |
| .0169 | Technical Meeting Costs | 150 |
| .0181 | Mobile Communication Services | 150 |
| .0190 | Telephone - Centrex Billing | 422 |
| .0197 | Telephone - Maintenance and Repair of Equipment/Voicemail | 150 |
| * 2505 .0100 Contractual Services | | 4,929 |
| *BUDGET LEVEL TOTAL | | \$ 96,014 |

| Positions and Salaries | | No. | Rate |
|--------------------------------|-------------------------|------------|------------------|
| <u>Code</u> | <u>Positions</u> | | |
| 3505 CDBG Legal Service | | | |
| 1617 | Paralegal II | 1 | 66,492 |
| SECTION TOTAL | | 1 | 66,492 |
| DIVISION TOTAL | | 1 | 66,492 |
| LESS TURNOVER | | | 332 |
| TOTAL | | | \$ 66,160 |

Community Development Block Grant Year XXXVIII Fund

**Department of Law
Code Enforcement**

| 031/1005 | | Amounts |
|---------------------|--|---------------------|
| <u>Code</u> | | <u>Appropriated</u> |
| .0005 | Salaries and Wages - On Payroll | 1,245,094 |
| .0015 | Schedule Salary Adjustments | 3,188 |
| .0020 | Overtime | 153 |
| .0044 | Fringe Benefits | 468,247 |
| * 2515 .0000 | Personnel Services | 1,716,682 |
| .0138 | For Professional Services for Information Technology Maintenance For Professional and Technical Services and Other Third Party Benefit | 12,891 |
| .0140 | Agreements | 24,679 |
| .0149 | For Software Maintenance and Licensing For the Rental and Maintenance of Data Processing, Office Automation and Data Communications Hardware | 468 |
| .0154 | | 4,150 |
| .0157 | Rental of Equipment and Services | 353 |
| .0162 | Repair/Maintenance of Equipment | 158 |
| .0166 | Dues, Subscriptions and Memberships | 8,006 |
| .0169 | Technical Meeting Costs | 2,084 |
| .0178 | Freight and Express Charges | 170 |
| .0181 | Mobile Communication Services | 1,748 |
| .0190 | Telephone - Centrex Billing | 5,335 |
| .0197 | Telephone - Maintenance and Repair of Equipment/Voicemail | 1,467 |
| * 2515 .0100 | Contractual Services | 61,509 |
| .0229 | Transportation and Expense Allowance | 714 |
| .0270 | Local Transportation | 4,680 |
| * 2515 .0200 | Travel | 5,394 |
| | *BUDGET LEVEL TOTAL | \$ 1,783,585 |
| | *DEPARTMENT TOTAL | \$ 1,879,599 |

**Department of Law
Code Enforcement
Positions and Salaries**

| <u>Code</u> | <u>Positions</u> | <u>No.</u> | <u>Rate</u> |
|------------------------------|---|------------|------------------|
| 3515 Code Enforcement | | | |
| 1692 | Court File Clerk | 2 | 52,740 |
| 1643 | Assistant Corporation Counsel | 1 | 75,312 |
| 1643 | Assistant Corporation Counsel | 2 | 70,380 |
| 1643 | Assistant Corporation Counsel | 1 | 68,832 |
| 1643 | Assistant Corporation Counsel | 1 | 66,960 |
| 1643 | Assistant Corporation Counsel | 1 | 65,196 |
| 1643 | Assistant Corporation Counsel | 1 | 61,980 |
| 1643 | Assistant Corporation Counsel | 2 | 57,192 |
| 1641 | Assistant Corporation Counsel Supervisor - Senior | 1 | 107,748 |
| 1641 | Assistant Corporation Counsel Supervisor - Senior | 1 | 92,676 |
| 0432 | Supervising Clerk | 1 | 60,600 |
| 0431 | Clerk IV | 1 | 63,456 |
| 0431 | Clerk IV | 1 | 60,600 |
| 0308 | Staff Assistant | 1 | 67,224 |
| 0302 | Administrative Assistant II | 1 | 55,212 |
| 0302 | Administrative Assistant II | 1 | 50,280 |
| | Schedule Salary Adjustments | | 3,188 |
| | SECTION TOTAL | 19 | 1,259,888 |
| | DIVISION TOTAL | 19 | 1,259,888 |
| | LESS TURNOVER | | 11,606 |
| | TOTAL | \$ | 1,248,282 |
| | DEPARTMENT TOTAL | 20 | 1,326,380 |
| | LESS TURNOVER | | 11,938 |
| | TOTAL | \$ | 1,314,442 |

Community Development Block Grant Year XXXVIII Fund

**Department of Fleet and Facility Management
Environmental Review**

| | | | |
|--------------|----------------------------------|---------------------|----------------|
| 038/1005 | | Amounts | |
| <u>Code</u> | | <u>Appropriated</u> | |
| .0005 | Salaries and Wages - On Payroll | 99,648 | |
| .0044 | Fringe Benefits | 37,129 | |
| * 2505 .0000 | Personnel Services | 136,777 | |
| | *BUDGET LEVEL TOTAL | \$ | 136,777 |
| | Positions and Salaries | | |
| <u>Code</u> | <u>Positions</u> | <u>No.</u> | <u>Rate</u> |
| | 3505 Environmental Review | | |
| 2073 | Environmental Engineer III | 1 | 99,648 |
| | SECTION TOTAL | 1 | 99,648 |
| | DIVISION TOTAL | 1 | 99,648 |

**Department of Public Health
Neighborhood Health Center Central Management**

| | | |
|----------------------------|--|---------------------|
| 041/1005 | | Amounts |
| <u>Code</u> | | <u>Appropriated</u> |
| .0005 | Salaries and Wages - On Payroll | 198,386 |
| .0044 | Fringe Benefits | 78,058 |
| * 2510 .0000 | Personnel Services | 276,444 |
| .0130 | Postage | 198 |
| .0150 | Publications and Reproduction - Outside Services to be Expended with the Prior Approval of Graphics Services | 6,100 |
| .0169 | Technical Meeting Costs | 1,247 |
| .0181 | Mobile Communication Services | 2,520 |
| * 2510 .0100 | Contractual Services | 10,065 |
| .0348 | Books and Related Material | 495 |
| .0350 | Stationery and Office Supplies | 355 |
| * 2510 .0300 | Commodities and Materials | 850 |
| .9651 | To Reimburse Corporate Fund for Indirect Expenses | 1,089,718 |
| * 2510 .9600 | Reimbursements | 1,089,718 |
| *BUDGET LEVEL TOTAL | | \$ 1,377,077 |

| <u>Code</u> | <u>Positions</u> | Positions and Salaries | |
|-------------|---|-------------------------------|-------------------|
| | | <u>No.</u> | <u>Rate</u> |
| | 3510 Neighborhood Health Center Central Management | | |
| 0705 | Director Public Affairs | 1 | 83,004 |
| 0430 | Clerk III | 1 | 52,740 |
| 0308 | Staff Assistant | 1 | 73,752 |
| | SECTION TOTAL | 3 | 209,496 |
| | DIVISION TOTAL | 3 | 209,496 |
| | LESS TURNOVER | | 11,110 |
| | TOTAL | | \$ 198,386 |

Community Development Block Grant Year XXXVIII Fund

**Department of Public Health
Lead Poisoning Prevention**

| | | |
|---------------------|--------------------------------------|---------------------|
| 041/1005 | | Amounts |
| <u>Code</u> | | <u>Appropriated</u> |
| .0005 | Salaries and Wages - On Payroll | 2,142,059 |
| .0015 | Schedule Salary Adjustments | 8,177 |
| .0044 | Fringe Benefits | 802,143 |
| .0091 | Uniform Allowance | 1,100 |
| * 2555 .0000 | Personnel Services | 2,953,479 |
| .0181 | Mobile Communication Services | 20,070 |
| * 2555 .0100 | Contractual Services | 20,070 |
| .0229 | Transportation and Expense Allowance | 39,996 |
| * 2555 .0200 | Travel | 39,996 |
| .0350 | Stationery and Office Supplies | 1,000 |
| * 2555 .0300 | Commodities and Materials | 1,000 |
| | *BUDGET LEVEL TOTAL | \$ 3,014,545 |

| <u>Code</u> | <u>Positions</u> | <u>No.</u> | <u>Rate</u> |
|-------------|---|------------|---------------------|
| | 3555 Lead Paint Identification & Abatement | | |
| 3753 | Public Health Nurse III | 1 | 90,288 |
| 3752 | Public Health Nurse II | 1 | 96,300 |
| 3743 | Public Health Aide | 1 | 45,828 |
| 3743 | Public Health Aide | 1 | 41,784 |
| 3429 | Case Manager Assistant | 1 | 57,828 |
| 3414 | Epidemiologist II | 1 | 68,616 |
| 2151 | Supervising Building/Construction Inspector | 1 | 121,500 |
| 2151 | Supervising Building/Construction Inspector | 1 | 110,748 |
| 2150 | Building/Construction Inspector | 1 | 110,748 |
| 2150 | Building/Construction Inspector | 7 | 100,944 |
| 2150 | Building/Construction Inspector | 4 | 96,384 |
| 0832 | Personal Computer Operator II | 1 | 50,280 |
| 0665 | Senior Data Entry Operator | 1 | 50,280 |
| 0665 | Senior Data Entry Operator | 1 | 45,828 |
| 0430 | Clerk III | 1 | 43,740 |
| 0302 | Administrative Assistant II | 2 | 63,456 |
| | Schedule Salary Adjustments | | 8,177 |
| | SECTION TOTAL | 26 | 2,161,001 |
| | DIVISION TOTAL | 26 | 2,161,001 |
| | LESS TURNOVER | | 10,765 |
| | TOTAL | | \$ 2,150,236 |

**Department of Public Health
Family Violence Prevention Initiative**

| | | |
|-----------------------------------|--|---------------------|
| 041/1005 | | Amounts |
| <u>Code</u> | | <u>Appropriated</u> |
| | .0135 For Delegate Agencies | 276,373 |
| * 2565 .0100 | Contractual Services | 276,373 |
| | *BUDGET LEVEL TOTAL | \$ 276,373 |
| Family Violence Prevention | | |
| | ASIAN HUMAN SERVICES | 29,722 |
| | CATHOLIC BISHOP OF CHICAGO - ST. PIUS V PARISH | 27,665 |
| | CHICAGO YOUTH PROGRAMS, INC. - CHILDREN'S MEMORIAL | 33,437 |
| | HEARTLAND HUMAN CARE SERVICES, INC. | 28,080 |
| | SOUTH SIDE HELP CENTER | 47,001 |
| | SOUTH-EAST ASIA CENTER | 27,950 |
| | TAPROOTS, INC. | 41,605 |
| | UNITY PARENTING AND COUNSELING, INC. | 40,913 |
| | PROJECT TOTAL | 276,373 |

Community Development Block Grant Year XXXVIII Fund

**Department of Public Health
Primary Healthcare for the Homeless**

| | | |
|-------------|--|---------------------|
| 041/1005 | | Amounts |
| <u>Code</u> | | <u>Appropriated</u> |
| | .0135 For Delegate Agencies | 79,753 |
| | * 2566 .0100 Contractual Services | 79,753 |
| | *BUDGET LEVEL TOTAL | \$ 79,753 |
| | Homeless Youth Services | |
| | CHRISTIAN COMMUNITY HEALTH CENTER | 47,120 |
| | MCDERMOTT CENTER DBA HAYMARKET CENTER | 32,633 |
| | PROJECT TOTAL | 79,753 |

**Department of Public Health
Uptown Neighborhood Health Center**

This program will be funded with \$400,000 in health center revenues. Expenditures will be limited to \$1,042,985 until revenues are received and allotted to the program. The allotment of the funds will be under the direction of the Budget Director.

| 041/1005 | | Amounts |
|---------------------|--|---------------------|
| <u>Code</u> | | <u>Appropriated</u> |
| .0005 | Salaries and Wages - On Payroll | 749,810 |
| .0015 | Schedule Salary Adjustments | 1,436 |
| .0044 | Fringe Benefits | 509,475 |
| .0091 | Uniform Allowance | 1,200 |
| * 2570 .0000 | Personnel Services | 1,261,921 |
| .0125 | Office and Building Services | 450 |
| .0130 | Postage | 225 |
| .0140 | For Professional and Technical Services and Other Third Party Benefit Agreements | 125,140 |
| .0150 | Publications and Reproduction - Outside Services to be Expended with the Prior Approval of Graphics Services | 1,800 |
| .0157 | Rental of Equipment and Services | 3,600 |
| .0162 | Repair/Maintenance of Equipment | 1,058 |
| .0185 | Waste Disposal Services | 1,140 |
| * 2570 .0100 | Contractual Services | 133,413 |
| .0270 | Local Transportation | 565 |
| * 2570 .0200 | Travel | 565 |
| .0330 | Food | 450 |
| .0338 | License Sticker, Tag and Plates | 1,532 |
| .0340 | Material and Supplies | 4,050 |
| .0342 | Drugs, Medicine and Chemical Materials | 8,494 |
| .0343 | X-Ray Supplies | 25,000 |
| .0350 | Stationery and Office Supplies | 7,560 |
| * 2570 .0300 | Commodities and Materials | 47,086 |
| | *BUDGET LEVEL TOTAL | \$ 1,442,985 |

Community Development Block Grant Year XXXVIII Fund

**Department of Public Health
Uptown Neighborhood Health Center
Positions and Salaries**

| <u>Code</u> | <u>Positions</u> | <u>No.</u> | <u>Rate</u> |
|---|---|------------|------------------|
| 3570 Uptown Neighborhood Health Center | | | |
| 3763 | Nurse Practitioner | 1 | 111,576 |
| 3751 | Public Health Nurse I | 1 | 83,184 |
| 3751 | Public Health Nurse I | 1 | 79,152 |
| 3366 | Supervising Physician | 1,820H | 69.19H |
| 3366 | Supervising Physician | 1,820H | 67.09H |
| 3363 | Physician | 1,820H | 69.05H |
| 3213 | Dental Assistant | 1 | 50,280 |
| 3169 | Medical X-Ray Technologist | 1 | 45,372 |
| 3139 | Certified Medical Assistant | 1 | 57,828 |
| 3139 | Certified Medical Assistant | 2 | 50,280 |
| 3139 | Certified Medical Assistant | 3 | 45,828 |
| 3139 | Certified Medical Assistant | 1 | 41,364 |
| 3138 | Certified Medical Assistant - Per Agreement | 1 | 63,456 |
| 1813 | Senior Storekeeper | 1 | 52,740 |
| 0431 | Clerk IV | 2 | 63,456 |
| 0430 | Clerk III | 1 | 43,740 |
| | Schedule Salary Adjustments | | 1,436 |
| SECTION TOTAL | | 17 | 1,368,785 |
| DIVISION TOTAL | | 17 | 1,368,785 |
| LESS TURNOVER | | | 617,539 |
| TOTAL | | \$ | 751,246 |

**Department of Public Health
High Risk Primary Health Care**

| | | |
|-------------|--|---------------------|
| 041/1005 | | Amounts |
| <u>Code</u> | | <u>Appropriated</u> |
| | .0135 For Delegate Agencies | 720,296 |
| * 2597 | .0100 Contractual Services | 720,296 |
| | *BUDGET LEVEL TOTAL | \$ 720,296 |
| | HIV Prevention | |
| | ACCESS COMMUNITY HEALTH NETWORK | 67,500 |
| | CENTER ON HALSTED | 67,500 |
| | HOWARD BROWN HEALTH CENTER | 67,500 |
| | TASKFORCE PEVENTION | 67,500 |
| | THE NIGHT MINISTRY | 67,500 |
| | UNIVERSAL FAMILY CONNECTION, INC. | 67,500 |
| | HIV Housing Program | |
| | ALEXIAN BROTHERS BONAVENTURE HOUSE | 40,500 |
| | CHICAGO HOUSE AND SOCIAL SERVICE AGENCY | 107,396 |
| | CHILDREN'S PLACE ASSOC. - W. AUGUSTA BLVD. | 51,300 |
| | HEARTLAND HUMAN CARE SERVICES, INC. | 51,300 |
| | UNITY PARENTING AND COUNSELING, INC. | 64,800 |
| | PROJECT TOTAL..... | 720,296 |

Community Development Block Grant Year XXXVIII Fund

**Department of Public Health
Mental Health Clinics**

This program will be funded with \$86,000 in revenue from mental health clinics. Expenditures will be limited to \$2,933,192 until revenues are received and allotted to the program. The allotment of the funds will be under the direction of the Budget Director.

| <u>Code</u> | | <u>Amounts</u> <u>Appropriated</u> |
|--------------|---------------------------------|---|
| 041/1005 | | |
| .0005 | Salaries and Wages - On Payroll | 1,993,291 |
| .0015 | Schedule Salary Adjustments | 13,014 |
| .0044 | Fringe Benefits | 1,012,887 |
| * 2598 .0000 | Personnel Services | 3,019,192 |
| | *BUDGET LEVEL TOTAL | \$ 3,019,192 |
| | *DEPARTMENT TOTAL | \$ 9,930,221 |

**Department of Public Health
Mental Health Clinics
Positions and Salaries**

| <u>Code</u> | <u>Positions</u> | <u>No.</u> | <u>Rate</u> |
|---|---|------------|------------------|
| 3576 Mental Health Clinics (MHC) | | | |
| 4572 Greater Grand MHC | | | |
| 3534 | Clinical Therapist III | 3 | 91,224 |
| 0665 | Senior Data Entry Operator | 1 | 55,212 |
| 0665 | Senior Data Entry Operator | 1 | 50,280 |
| SUB-SECTION TOTAL | | 5 | 379,164 |
| 4573 Englewood MHC | | | |
| 3548 | Psychologist | 1 | 99,648 |
| 3534 | Clinical Therapist III | 1 | 91,224 |
| 3534 | Clinical Therapist III | 1 | 65,424 |
| 3533 | Clinical Therapist II | 2 | 76,524 |
| 0303 | Administrative Assistant III | 1 | 76,428 |
| | Schedule Salary Adjustments | | 1,596 |
| SUB-SECTION TOTAL | | 6 | 487,368 |
| 4574 North River MHC | | | |
| 3574 | Social Work Assistant | 1 | 69,648 |
| 3534 | Clinical Therapist III | 1 | 91,224 |
| 3534 | Clinical Therapist III | 1 | 82,812 |
| 0431 | Clerk IV | 1 | 63,456 |
| 0430 | Clerk III | 1 | 41,784 |
| | Schedule Salary Adjustments | | 2,584 |
| SUB-SECTION TOTAL | | 5 | 351,508 |
| 4576 Greater Lawn MHC | | | |
| 3534 | Clinical Therapist III | 2 | 91,224 |
| 3534 | Clinical Therapist III | 1 | 82,812 |
| 3533 | Clinical Therapist II | 1 | 76,524 |
| 0323 | Administrative Assistant III - Excluded | 1 | 57,648 |
| 0308 | Staff Assistant | 1 | 57,648 |
| 0303 | Administrative Assistant III | 1 | 60,600 |
| | Schedule Salary Adjustments | | 7,429 |
| SUB-SECTION TOTAL | | 7 | 525,109 |
| 4577 Lawndale MHC | | | |
| 3574 | Social Work Assistant | 1 | 69,648 |
| 3548 | Psychologist | 1 | 82,812 |
| 3534 | Clinical Therapist III | 2 | 91,224 |
| 3533 | Clinical Therapist II | 1 | 76,524 |
| 0665 | Senior Data Entry Operator | 1 | 45,828 |
| 0430 | Clerk III | 1 | 48,048 |
| 0303 | Administrative Assistant III | 1 | 76,428 |
| | Schedule Salary Adjustments | | 1,405 |
| SUB-SECTION TOTAL | | 8 | 583,141 |
| 4579 Roseland MHC | | | |
| 3534 | Clinical Therapist III | 2 | 91,224 |
| 3533 | Clinical Therapist II | 2 | 76,524 |
| 0303 | Administrative Assistant III | 1 | 69,648 |
| SUB-SECTION TOTAL | | 5 | 405,144 |
| SECTION TOTAL | | 36 | 2,731,434 |

Community Development Block Grant Year XXXVIII Fund

**Department of Public Health
Mental Health Clinics
Positions and Salaries**

| <u>Code</u> | <u>Positions</u> | <u>No.</u> | <u>Rate</u> |
|-------------|-------------------------|------------|------------------|
| | DIVISION TOTAL | 36 | 2,731,434 |
| | LESS TURNOVER | | 725,129 |
| | TOTAL | \$ | 2,006,305 |
| | DEPARTMENT TOTAL | 82 | 6,470,716 |
| | LESS TURNOVER | | 1,364,543 |
| | TOTAL | \$ | 5,106,173 |

**Commission on Human Relations
Education, Outreach & Intergroup Relations**

| | | |
|---------------------|--|---------------------|
| 045/1005 | | Amounts |
| <u>Code</u> | | <u>Appropriated</u> |
| .0005 | Salaries and Wages - On Payroll | 233,403 |
| .0015 | Schedule Salary Adjustments | 423 |
| .0020 | Overtime | 500 |
| .0044 | Fringe Benefits | 87,403 |
| * 2505 .0000 | Personnel Services | 321,729 |
| .0130 | Postage | 1,800 |
| .0138 | For Professional Services for Information Technology Maintenance | 8,958 |
| .0157 | Rental of Equipment and Services | 7,500 |
| .0169 | Technical Meeting Costs | 3,280 |
| .0190 | Telephone - Centrex Billing | 3,100 |
| * 2505 .0100 | Contractual Services | 24,638 |
| .0229 | Transportation and Expense Allowance | 674 |
| .0270 | Local Transportation | 900 |
| * 2505 .0200 | Travel | 1,574 |
| .0350 | Stationery and Office Supplies | 7,591 |
| * 2505 .0300 | Commodities and Materials | 7,591 |
| .9438 | For Services Provided by the Department of General Services | 9,955 |
| * 2505 .9400 | Specific Purpose - General | 9,955 |
| | *BUDGET LEVEL TOTAL | \$ 365,487 |

| <u>Code</u> | <u>Positions</u> | Positions and Salaries | |
|-------------|--|-------------------------------|----------------|
| | | <u>No.</u> | <u>Rate</u> |
| | 3505 Education, Outreach and Intergroup Relations | | |
| 3094 | Human Relations Specialist II | 1 | 72,936 |
| 3094 | Human Relations Specialist II | 1 | 65,808 |
| 3016 | Director of Intergroup Relations and Outreach | 1 | 95,832 |
| | Schedule Salary Adjustments | | 423 |
| | SECTION TOTAL | 3 | 234,999 |
| | DIVISION TOTAL | 3 | 234,999 |
| | LESS TURNOVER | | 1,173 |
| | TOTAL | \$ | 233,826 |

Community Development Block Grant Year XXXVIII Fund

**Commission on Human Relations
Fair Housing**

| 045/1005 | | <u>Amounts</u> |
|---------------------|---|---------------------|
| <u>Code</u> | | <u>Appropriated</u> |
| .0005 | Salaries and Wages - On Payroll | 434,831 |
| .0044 | Fringe Benefits | 162,832 |
| * 2510 .0000 | Personnel Services | 597,663 |
| .0130 | Postage | 1,800 |
| | For Professional and Technical Services and Other Third Party Benefit | |
| .0140 | Agreements | 77,800 |
| .0143 | Court Reporting | 32,975 |
| .0157 | Rental of Equipment and Services | 824 |
| .0190 | Telephone - Centrex Billing | 5,000 |
| * 2510 .0100 | Contractual Services | 118,399 |
| .0270 | Local Transportation | 400 |
| * 2510 .0200 | Travel | 400 |
| .0350 | Stationery and Office Supplies | 612 |
| * 2510 .0300 | Commodities and Materials | 612 |
| .9438 | For Services Provided by the Department of General Services | 500 |
| * 2510 .9400 | Specific Purpose - General | 500 |
| .9651 | To Reimburse Corporate Fund for Indirect Expenses | 220,000 |
| * 2510 .9600 | Reimbursements | 220,000 |
| | *BUDGET LEVEL TOTAL | \$ 937,574 |
| | *DEPARTMENT TOTAL | \$ 1,303,061 |

| | | Positions and Salaries | |
|-------------|-------------------------------------|-------------------------------|-------------------|
| <u>Code</u> | <u>Positions</u> | <u>No.</u> | <u>Rate</u> |
| | 3510 Fair Housing | | |
| 3086 | Human Relations Investigator III | 1 | 91,224 |
| 3085 | Human Relations Investigator II | 3 | 83,640 |
| 3015 | Director of Human Rights Compliance | 1 | 94,872 |
| | SECTION TOTAL | 5 | 437,016 |
| | DIVISION TOTAL | 5 | 437,016 |
| | LESS TURNOVER | | 2,185 |
| | TOTAL | | \$ 434,831 |
| | DEPARTMENT TOTAL | 8 | 672,015 |
| | LESS TURNOVER | | 3,358 |
| | TOTAL | | \$ 668.657 |

**Mayor's Office for People with Disabilities
Administration**

This program will be funded with \$17,000 in client contribution revenues. Expenditures will be limited to \$387,260 until revenues are received and allotted to the program. The allotment of the funds will be under the direction of the Budget Director.

| | | |
|---------------------|--|---------------------|
| 048/1005 | | Amounts |
| <u>Code</u> | | <u>Appropriated</u> |
| .0005 | Salaries and Wages - On Payroll | 63,831 |
| .0044 | Fringe Benefits | 23,903 |
| * 2503 .0000 | Personnel Services | 87,734 |
| .0138 | For Professional Services for Information Technology Maintenance | 14,116 |
| * 2503 .0100 | Contractual Services | 14,116 |
| .9651 | To Reimburse Corporate Fund for Indirect Expenses | 302,410 |
| * 2503 .9600 | Reimbursements | 302,410 |
| | *BUDGET LEVEL TOTAL | \$ 404,260 |

| | | | | |
|-------------|-------------------------------|--|------------|---------------|
| | Positions and Salaries | | | |
| <u>Code</u> | <u>Positions</u> | | <u>No.</u> | <u>Rate</u> |
| | 3503 Administration | | | |
| 0366 | Staff Assistant - Excluded | | 1 | 64,152 |
| | SECTION TOTAL | | 1 | 64,152 |
| | DIVISION TOTAL | | 1 | 64,152 |
| | LESS TURNOVER | | | 321 |
| | TOTAL | | \$ | 63,831 |

Community Development Block Grant Year XXXVIII Fund

**Mayor's Office for People with Disabilities
Disability Resources**

| | | |
|---------------------|---|---------------------|
| 048/1005 | | Amounts |
| <u>Code</u> | | <u>Appropriated</u> |
| .0005 | Salaries and Wages - On Payroll | 827,854 |
| .0015 | Schedule Salary Adjustments | 6,145 |
| .0039 | For the Employment of Students as Trainees | 2,300 |
| .0044 | Fringe Benefits | 313,893 |
| * 2505 .0000 | Personnel Services | 1,150,192 |
| .0130 | Postage | 3,593 |
| | For Professional and Technical Services and Other Third Party Benefit | |
| .0140 | Agreements | 9,743 |
| * 2505 .0100 | Contractual Services | 13,336 |
| .0270 | Local Transportation | 480 |
| * 2505 .0200 | Travel | 480 |
| .0350 | Stationery and Office Supplies | 5,039 |
| * 2505 .0300 | Commodities and Materials | 5,039 |
| | *BUDGET LEVEL TOTAL | \$ 1,169,047 |

| <u>Code</u> <u>Positions</u> | | <u>No.</u> | <u>Rate</u> |
|---------------------------------------|------------------------------------|------------|-------------------|
| 3506 Programs for the Disabled | | | |
| 4505 Program Operations | | | |
| 9679 | Deputy Commissioner | 1 | 99,984 |
| 2905 | Coordinator of Grants Management | 1 | 54,672 |
| 1302 | Administrative Services Officer II | 1 | 88,812 |
| 0419 | Customer Account Representative | 1 | 50,280 |
| | Schedule Salary Adjustments | | 1,284 |
| | SUB-SECTION TOTAL | 4 | 295,032 |
| 4510 Information and Referral | | | |
| 3092 | Program Director | 1 | 102,060 |
| 3073 | Disability Specialist II | 3 | 76,524 |
| 3072 | Disability Specialist III | 1 | 76,116 |
| 3039 | Assistant Specialist in Disability | 1 | 55,212 |
| 3004 | Personal Care Attendant II | 1 | 31,236 |
| 1912 | Project Coordinator | 1 | 54,492 |
| | Schedule Salary Adjustments | | 4,861 |
| | SUB-SECTION TOTAL | 8 | 553,549 |
| | SECTION TOTAL | 12 | 848,581 |
| | DIVISION TOTAL | 12 | 848,581 |
| | LESS TURNOVER | | 14,582 |
| | TOTAL | | \$ 833,999 |

**Mayor's Office for People with Disabilities
Independent Living for Disabled Persons**

| | | |
|--|-----------------------------------|---------------------|
| 048/1005 | | Amounts |
| <u>Code</u> | | <u>Appropriated</u> |
| | .0135 For Delegate Agencies | 578,500 |
| * 2510 | .0100 Contractual Services | 578,500 |
| | *BUDGET LEVEL TOTAL | \$ 578,500 |
| ACCESS LIVING OF METROPOLITAN CHICAGO | | 268,500 |
| HELP AT HOME, INC. | | 160,000 |
| SALVATION ARMY FAMILY & COMMUNITY SERVICES | | 150,000 |
| PROJECT TOTAL..... | | 578,500 |

Community Development Block Grant Year XXXVIII Fund

**Mayor's Office for People with Disabilities
Home Mod Program**

| | | |
|---------------------|---------------------------------|---------------------|
| 048/1005 | | Amounts |
| <u>Code</u> | | <u>Appropriated</u> |
| .0005 | Salaries and Wages - On Payroll | 152,270 |
| .0044 | Fringe Benefits | 57,021 |
| * 2525 .0000 | Personnel Services | 209,291 |
| .0135 | For Delegate Agencies | 332,000 |
| * 2525 .0100 | Contractual Services | 332,000 |
| | *BUDGET LEVEL TOTAL | \$ 541,291 |
| | *DEPARTMENT TOTAL | \$ 2,693,098 |

| | | Positions and Salaries | |
|-------------|--------------------------|-------------------------------|---------------------|
| <u>Code</u> | <u>Positions</u> | <u>No.</u> | <u>Rate</u> |
| | 3535 Home Mod | | |
| 3092 | Program Director | 1 | 76,512 |
| 3073 | Disability Specialist II | 1 | 76,524 |
| | SECTION TOTAL | 2 | 153,036 |
| | DIVISION TOTAL | 2 | 153,036 |
| | LESS TURNOVER | | 766 |
| | TOTAL | | \$ 152,270 |
| | DEPARTMENT TOTAL | 15 | 1,065,769 |
| | LESS TURNOVER | | 15,669 |
| | TOTAL | | \$ 1,050,100 |

| | |
|-------------------------------------|----------------|
| EXTENDED HOME LIVING SERVICES, INC. | 332,000 |
| PROJECT TOTAL..... | 332,000 |

**Department of Family and Support Services
Planning and Administration**

| 050/1005 | | Amounts |
|----------------------------|---|---------------------|
| <u>Code</u> | | <u>Appropriated</u> |
| .0005 | Salaries and Wages - On Payroll | 181,536 |
| .0044 | Fringe Benefits | 67,980 |
| * 2501 .0000 | Personnel Services | 249,516 |
| .0125 | Office and Building Services | 425 |
| .0130 | Postage | 900 |
| .0138 | For Professional Services for Information Technology Maintenance For Professional and Technical Services and Other Third Party Benefit | 103,011 |
| .0140 | Agreements | 74,845 |
| .0152 | Advertising | 1,883 |
| .0157 | Rental of Equipment and Services | 1,906 |
| .0159 | Lease Purchase Agreements for Equipment and Machinery | 55,314 |
| .0162 | Repair/Maintenance of Equipment | 2,510 |
| .0169 | Technical Meeting Costs | 5,433 |
| .0171 | Miscellaneous Supplies | 4,761 |
| .0188 | Vehicle Tracking Service | 3,250 |
| .0190 | Telephone - Centrex Billing | 26,387 |
| .0197 | Telephone - Maintenance and Repair of Equipment/Voicemail | 13,950 |
| * 2501 .0100 | Contractual Services | 294,575 |
| .0270 | Local Transportation | 8,500 |
| * 2501 .0200 | Travel | 8,500 |
| .0340 | Material and Supplies | 17,354 |
| .0350 | Stationery and Office Supplies | 17,354 |
| * 2501 .0300 | Commodities and Materials | 34,708 |
| .9438 | For Services Provided by the Department of General Services | 13,148 |
| * 2501 .9400 | Specific Purpose - General | 13,148 |
| .9651 | To Reimburse Corporate Fund for Indirect Expenses | 1,152,402 |
| * 2501 .9600 | Reimbursements | 1,152,402 |
| *BUDGET LEVEL TOTAL | | \$ 1,752,849 |

| | | Positions and Salaries | |
|---|------------------|-------------------------------|----------------|
| <u>Code</u> | <u>Positions</u> | <u>No.</u> | <u>Rate</u> |
| 3501 Planning and Administration | | | |
| 0193 | Auditor III | 1 | 91,224 |
| 0104 | Accountant IV | 1 | 91,224 |
| SECTION TOTAL | | 2 | 182,448 |
| DIVISION TOTAL | | 2 | 182,448 |
| LESS TURNOVER | | | 912 |
| TOTAL | | \$ | 181,536 |

Community Development Block Grant Year XXXVIII Fund

**Department of Family and Support Services
Youth Services**

| | | |
|----------------------------|---------------------------------|---------------------|
| 050/1005 | | Amounts |
| <u>Code</u> | | <u>Appropriated</u> |
| .0005 | Salaries and Wages - On Payroll | 691,027 |
| .0044 | Fringe Benefits | 258,770 |
| * 2505 .0000 | Personnel Services | 949,797 |
| .0135 | For Delegate Agencies | 6,003,562 |
| * 2505 .0100 | Contractual Services | 6,003,562 |
| *BUDGET LEVEL TOTAL | | \$ 6,953,359 |

| <u>Code</u> | <u>Positions</u> | Positions and Salaries | |
|-------------|----------------------------|-------------------------------|-------------------|
| | | <u>No.</u> | <u>Rate</u> |
| | 3510 Youth Services | | |
| 9679 | Deputy Commissioner | 1 | 105,828 |
| 3955 | Youth Services Coordinator | 1 | 80,916 |
| 3955 | Youth Services Coordinator | 5 | 63,516 |
| 3952 | Director of Youth Services | 1 | 88,476 |
| 0313 | Assistant Commissioner | 1 | 101,700 |
| | SECTION TOTAL | 9 | 694,500 |
| | DIVISION TOTAL | 9 | 694,500 |
| | LESS TURNOVER | | 3,473 |
| | TOTAL | | \$ 691,027 |

Community Development Block Grant Year XXXVIII Fund

**Department of Family and Support Services
Youth Services**

Out of School Time

| | |
|---|---------|
| A KNOCK AT MIDNIGHT, NFP | 26,000 |
| ABRAHAM LINCOLN CENTER | 35,000 |
| ADA S. MCKINLEY COMMUNITY SERVICES, INC. | 50,000 |
| ALLIANCE FOR COMMUNITY PEACE | 60,000 |
| ALLIANCE OF LOCAL SERVICE ORGANIZATIONS | 24,000 |
| ASIAN HUMAN SERVICES | 28,500 |
| ASSOCIATION HOUSE OF CHICAGO | 40,000 |
| BACK OF THE YARDS NEIGHBORHOOD COUNCIL | 82,000 |
| BETTER BOYS FOUNDATION | 35,000 |
| BEULAH SCHOLARSHIP FOUNDATION | 26,000 |
| BLOCK CLUB FEDERATION | 24,000 |
| BOULEVARD ARTS CENTER | 30,000 |
| BOYS & GIRLS CLUBS OF CHICAGO | 357,601 |
| BRIGHTON PARK NEIGHBORHOOD COUNCIL | 30,000 |
| BUILD, INC. | 60,000 |
| CAMBODIAN ASSOCIATION OF ILLINOIS - LAWRENCE | 24,960 |
| CAROLE ROBERTSON CENTER FOR LEARNING | 41,800 |
| CASA CENTRAL | 46,960 |
| CATHOLIC BISHOP - HOLY CROSS IHM PARISH | 44,000 |
| CATHOLIC BISHOP OF CHICAGO - ST. PIUS V PARISH | 44,750 |
| CATHOLIC BISHOP OF CHICAGO - ST. SABINA | 101,038 |
| CENTER OF HIGHER DEVELOPMENT | 98,000 |
| CENTRAL STATES SER-JOBS FOR PROGRESS, INC. | 36,000 |
| CENTRO ROMERO | 55,000 |
| CHANGING WORLDS | 30,000 |
| CHARLES A. HAYES FAMILY INVESTMENT CENTER, INC. | 26,000 |
| CHICAGO HORTICULTURAL SOCIETY/CHGO BOTANIC GARDEN | 17,000 |
| CHICAGO HOUSE AND SOCIAL SERVICE AGENCY | 35,000 |
| CHICAGO URBAN LEAGUE | 30,000 |
| CHICAGO YOUTH CENTERS REBECCA K. CROWN CENTER | 28,000 |
| CHICAGO YOUTH CENTERS, INC. - ABC YOUTH CENTER | 40,500 |
| CHICAGO YOUTH CENTERS-ELLIOTT DONNELLEY CENTER | 54,000 |
| CHICAGO YOUTH PROGRAMS, INC. - CABRINI GREEN | 23,000 |
| CHINESE AMERICAN SERVICE LEAGUE (CASL) | 40,000 |
| CHINESE MUTUAL AID ASSOCIATION - W. ARGYLE ST. | 38,500 |
| CHRIST CENTER OF TRUTH | 35,000 |
| CHRISTIAN FELLOWSHIP FLOCK | 20,000 |
| COMER SCIENCE AND EDUCATION FOUNDATION | 125,000 |
| COMMUNITY HELP CENTER (DBA) MUSLIM WOMEN RESOURCE | 30,000 |
| CONCORDIA PLACE | 25,000 |
| CORE MUSIC FOUNDATION NFP | 20,000 |
| DMI INFORMATION PROCESSING CENTER | 53,450 |
| DOUGLAS PARK YOUTH SERVICES | 26,100 |
| EACH ONE TEACH ONE LITERACY | 20,000 |
| ERIE NEIGHBORHOOD HOUSE | 58,000 |
| ETHIOPIAN COMMUNITY ASSOCIATION OF CHICAGO, INC. | 26,500 |

Community Development Block Grant Year XXXVIII Fund

**Department of Family and Support Services
Youth Services**

Out of School Time

| | |
|--|--------|
| FAMILY FOCUS LAWNSDALE | 26,000 |
| GIRL SCOUTS OF GREATER CHICAGO & NORTHWEST INDIANA | 28,000 |
| GIRLS IN THE GAME | 34,000 |
| HAMDARD CENTER FOR HEALTH AND HUMAN SERVICES | 26,000 |
| HEGEWISCH COMMUNITY COMMITTEE | 20,000 |
| HERMOSA COMMUNITY ORGANIZATION | 50,000 |
| HIGHTSIGHT | 40,000 |
| HOPE ORGANIZATION | 61,400 |
| HOWARD AREA COMMUNITY CENTER | 41,664 |
| HYDE PARK NEIGHBORHOOD CLUB | 43,200 |
| I CARE MINISTRIES - IOWA | 32,500 |
| IMPACT FAMILY CENTER | 50,000 |
| INDO-AMERICAN CENTER | 27,500 |
| INSTITUTE OF POSITIVE EDUCATION | 28,296 |
| INTERFAITH REFUGEE AND IMMIGRATION MINISTRIES | 26,000 |
| IRVING PARK YMCA | 24,000 |
| JHP COMMUNITY CENTER | 35,000 |
| K.L.E.O. COMMUNITY FAMILY LIFE CENTER | 30,000 |
| KELLY HALL YMCA | 26,000 |
| KENWOOD OAKLAND COMMUNITY ORGANIZATION | 30,710 |
| KOREAN AMERICAN RESOURCE & CULTURAL CENTER (KRCC) | 30,000 |
| KUUMBA LYNX | 20,000 |
| LEMUEL AUSTIN YOUTH FOUNDATION | 65,000 |
| LITTLE BLACK PEARL WORKSHOP | 40,000 |
| LOCAL MOTIONS, INC. | 43,000 |
| LOGAN SQUARE NEIGHBORHOOD ASSOCIATION | 65,490 |
| LOVE TO SERVE | 26,000 |
| MAJOR ADAMS COMMUNITY COMMITTEE | 45,000 |
| MARION NZINGA STAMPS YOUTH CENTER | 42,200 |
| METRO CHICAGO YOUTH FOR CHRIST | 41,500 |
| METROPOLITAN FAMILY SERVICES - MIDWAY CENTER | 40,000 |
| METROPOLITAN FAMILY SERVICES - NORTH CENTER | 91,000 |
| MID AUSTIN STEERING COMMITTEE | 32,000 |
| MIKVA CHALLENGE | 50,000 |
| MUJERES LATINAS EN ACCION | 40,000 |
| NEIGHBORHOOD BOYS AND GIRLS CLUB | 59,000 |
| NEW HOPE COMMUNITY SERVICE CENTER | 45,000 |
| PASSAGES ALTERNATIVE LIVING PROGRAMS, INC | 30,650 |
| PREVENTION FORCE FAMILY CENTER | 30,000 |
| PROJECT EXPLORATION | 25,335 |
| PROJECT HOPE, INC. | 32,000 |
| PROS ARTS STUDIO | 17,020 |
| R.B.C. COMMUNITY SERVICE CENTER | 46,000 |
| RAUNER FAMILY YMCA | 30,375 |
| ROSELAND YOUTH CENTER | 50,000 |
| SINAI COMMUNITY INSTITUTE | 38,000 |

**Department of Family and Support Services
Youth Services**

Out of School Time

| | |
|---|---------|
| SOUTH CENTRAL COMMUNITY SERVICES - 79TH | 45,000 |
| SOUTH CENTRAL COMMUNITY SERVICES, INC. - 83RD | 100,000 |
| SOUTH SHORE DRILL TEAM & PERFORMING ARTS ENSEMBLE | 65,000 |
| SOUTH SIDE HELP CENTER | 70,000 |
| SOUTH SIDE YMCA | 32,000 |
| SOUTHWEST YOUTH COLLABORATIVE | 38,400 |
| ST. AGATHA FAMILY EMPOWERMENT (S.A.F.E.) | 80,000 |
| ST. JOSEPH SERVICES | 30,250 |
| SUCCESSFUL LIVING COMMUNITY SERVICE - 119TH ST. | 30,000 |
| SUNLIGHT AFRICAN COMMUNITY CENTER | 28,800 |
| T.E.A.M., INC. | 16,365 |
| THE CHRIST WAY M.B. CHURCH | 28,000 |
| THE MIRACLE CENTER | 30,000 |
| THE STUDENT CONSERVATION ASSOCIATION, INC. (SCA) | 74,400 |
| TO BE DETERMINED | 103,200 |
| TRUE STAR FOUNDATION | 35,000 |
| TRUE TO LIFE FOUNDATION | 26,000 |
| UNION LEAGUE BOYS AND GIRLS CLUBS | 48,000 |
| UNITED NEIGHBORHOOD ORGANIZATION | 63,000 |
| VIETNAMESE ASSOCIATION OF ILLINOIS | 30,240 |
| WESTSIDE YOUTH TECHNICAL ENTRP. CENTER (WYTEC) | 40,000 |
| WESTTOWN CONCERNED CITIZENS COALITION | 40,000 |
| WILL FEED COMMUNITY ORGANIZATION | 27,361 |
| WORLDWIDE FAMILY CENTER | 30,600 |
| YMCA - SOUTH CHICAGO | 27,501 |
| YMCA COMMUNITY SCHOOLS PROGRAM | 26,000 |
| YOUTH GUIDANCE (YG) | 103,946 |
| YOUTH SERVICE PROJECT, INC. | 30,000 |
| YOUTH TECHNOLOGY CORPS | 35,000 |

Gang Intervention

| | |
|--|---------|
| BUILD, INC. | 75,000 |
| CENTRAL STATES SER-JOBS FOR PROGRESS, INC. | 55,000 |
| UNIVERSAL FAMILY CONNECTION, INC. | 55,000 |
| YMCA OF METROPOLITAN CHICAGO - STREET INTERVENTION | 205,000 |

Mentoring

| | |
|--|--------|
| BIG BROTHERS BIG SISTERS OF METROPOLITAN CHICAGO | 70,000 |
| CABRINI CONNECTIONS | 40,000 |
| CHICAGO YOUTH PROGRAM, INC. - WASHINGTON PARK | 24,000 |
| CHICAGO YOUTH PROGRAMS, INC. - UPTOWN | 25,000 |
| FAMILY MATTERS | 35,000 |
| LIFE DIRECTIONS | 24,000 |
| PENEDO CHARITABLE ORGANIZATION | 50,000 |
| THE BLACK STAR PROJECT | 55,000 |

PROJECT TOTAL **6,003,562**

Community Development Block Grant Year XXXVIII Fund

**Department of Family and Support Services
Human Services**

| | | |
|---------------------|---|---------------------|
| 050/1005 | | Amounts |
| <u>Code</u> | | <u>Appropriated</u> |
| .0005 | Salaries and Wages - On Payroll | 150,695 |
| .0020 | Overtime | 135,000 |
| .0044 | Fringe Benefits | 56,431 |
| * 2510 .0000 | Personnel Services | 342,126 |
| .0135 | For Delegate Agencies | 2,453,284 |
| .0155 | Rental of Property | 99,000 |
| * 2510 .0100 | Contractual Services | 2,552,284 |
| .9438 | For Services Provided by the Department of General Services | 198,620 |
| * 2510 .9400 | Specific Purpose - General | 198,620 |
| | *BUDGET LEVEL TOTAL | \$ 3,093,030 |

| | | | |
|-------------|-------------------------------------|-------------------------------|-------------------|
| | | Positions and Salaries | |
| <u>Code</u> | <u>Positions</u> | <u>No.</u> | <u>Rate</u> |
| | 3520 Human Services Programs | | |
| 3838 | Human Service Worker | | 41,364 |
| 3801 | Coordinator of Social Services | 1 | 88,812 |
| 3801 | Coordinator of Social Services | 1 | 62,640 |
| | SECTION TOTAL | 2 | 151,452 |
| | DIVISION TOTAL | 2 | 151,452 |
| | LESS TURNOVER | | 757 |
| | TOTAL | | \$ 150,695 |

Emergency Food Box Program

GREATER CHICAGO FOOD DEPOSITORY 668,571

Economic Stabilization

BETWEEN FRIENDS 32,200
 FAMILY RESCUE INC. 41,400
 LIFE SPAN CENTER FOR LEGAL SERVICES AND ADVOCACY 64,000
 SARAH'S INN 32,200

**Department of Family and Support Services
Human Services**

Family Violence Prevention

| | |
|--|---------|
| ALIVIO MEDICAL CENTER | 46,000 |
| APNA GHAR, INC. (OUR HOME) | 109,072 |
| BETWEEN FRIENDS | 46,000 |
| CATHOLIC BISHOP OF CHICAGO - ST. PIUS V PARISH | 40,000 |
| CENTRO ROMERO | 41,000 |
| CHRISTIAN COMMUNITY HEALTH CENTER | 84,000 |
| CONNECTIONS FOR ABUSED WOMEN AND THEIR CHILDREN | 36,800 |
| COUNSELING CENTER OF LAKEVIEW | 41,000 |
| DOMESTIC VIOLENCE LEGAL CLINIC F/K/A PRO BONO ADV. | 64,000 |
| FAMILY RESCUE INC. | 46,000 |
| HEARTLAND HUMAN CARE SERVICES, INC. | 58,000 |
| HOWARD AREA COMMUNITY CENTER | 32,000 |
| JANE ADDAMS HULL HOUSE ASSOCIATION | 50,600 |
| KOREAN AMERICAN COMMUNITY SERVICES | 36,000 |
| LIFE SPAN CENTER FOR LEGAL SERVICES AND ADVOCACY | 36,000 |
| METROPOLITAN FAMILY SERVICES - LEGAL AID BUREAU | 56,000 |
| METROPOLITAN FAMILY SERVICES - MIDWAY CENTER | 41,400 |
| METROPOLITAN FAMILY SERVICES - NORTH CENTER | 36,800 |
| METROPOLITAN FAMILY SERVICES FVIP | 36,800 |
| MUJERES LATINAS EN ACCION | 155,072 |
| POLISH AMERICAN ASSOCIATION | 36,000 |
| ROGERS PARK COMMUNITY COUNCIL - MORSE | 41,000 |
| SAMARITAN COMMUNITY CENTER | 31,000 |
| SARAH'S INN | 32,200 |
| UNIVERSAL FAMILY CONNECTION, INC. | 15,000 |
| WELLSPRING CENTER FOR HOPE | 82,800 |

Food Supply Homeless Shelter

| | |
|---------------------------------|------------------|
| GREATER CHICAGO FOOD DEPOSITORY | 284,369 |
| PROJECT TOTAL | 2,453,284 |

Community Development Block Grant Year XXXVIII Fund

**Department of Family and Support Services
Homeless Services**

| | | |
|----------------------------|---------------------------------|---------------------|
| 050/1005 | | Amounts |
| <u>Code</u> | | <u>Appropriated</u> |
| .0005 | Salaries and Wages - On Payroll | 2,783,226 |
| .0015 | Schedule Salary Adjustments | 18,926 |
| .0044 | Fringe Benefits | 1,045,578 |
| * 2515 .0000 | Personnel Services | 3,847,730 |
| .0135 | For Delegate Agencies | 5,185,811 |
| * 2515 .0100 | Contractual Services | 5,185,811 |
| *BUDGET LEVEL TOTAL | | \$ 9,033,541 |

| <u>Code</u> | <u>Positions</u> | <u>No.</u> | <u>Rate</u> |
|-------------------------------|--------------------------------|------------|------------------|
| 3516 Homeless Services | | | |
| 7132 | Mobile Unit Operator | 1H | 21.11H |
| 3838 | Human Service Worker | 8 | 69,648 |
| 3838 | Human Service Worker | 2 | 66,492 |
| 3838 | Human Service Worker | 2 | 63,456 |
| 3838 | Human Service Worker | 2 | 60,600 |
| 3838 | Human Service Worker | 4 | 57,828 |
| 3838 | Human Service Worker | 8 | 55,212 |
| 3838 | Human Service Worker | 2 | 53,808 |
| 3838 | Human Service Worker | 4 | 52,740 |
| 3838 | Human Service Worker | 1 | 41,364 |
| 3826 | Human Service Specialist II | 1 | 83,832 |
| 3826 | Human Service Specialist II | 1 | 66,492 |
| 3826 | Human Service Specialist II | 1 | 59,976 |
| 3826 | Human Service Specialist II | 1 | 57,240 |
| 3826 | Human Service Specialist II | 1 | 54,672 |
| 3812 | Director of Human Services | 1 | 99,696 |
| 3812 | Director of Human Services | 1 | 87,924 |
| 3801 | Coordinator of Social Services | 2 | 59,796 |
| 0308 | Staff Assistant | 1 | 70,380 |
| 0104 | Accountant IV | 1 | 91,224 |
| | Schedule Salary Adjustments | | 18,926 |
| SECTION TOTAL | | 45 | 2,825,091 |
| DIVISION TOTAL | | 45 | 2,825,091 |
| LESS TURNOVER | | | 22,939 |
| TOTAL | | \$ | 2,802,152 |

**Department of Family and Support Services
Homeless Services**

| | |
|--|------------------|
| A SAFE HAVEN FOUNDATION (C.C.I.L.) | 120,044 |
| BEACON THERAPEUTIC DIAGNOSTIC AND TREATMENT CENTER | 213,425 |
| BREAKTHROUGH URBAN MINISTRIES, INC. | 200,000 |
| CASA CENTRAL | 175,000 |
| CHILD LINK | 35,000 |
| CHRISTIAN COMMUNITY HEALTH CENTER | 80,000 |
| CORNERSTONE COMMUNITY OUTREACH | 863,074 |
| DEBORAH'S PLACE | 80,590 |
| FAMILY RESCUE INC. | 35,000 |
| FEATHERFIST | 197,104 |
| FRANCISCAN OUTREACH ASSOCIATION | 36,900 |
| HOPE HOUSE | 45,751 |
| HUMBOLDT PARK S. S. | 111,888 |
| INSPIRATION CORPORATION | 35,000 |
| INSTITUTE OF WOMEN TODAY | 239,449 |
| MCDERMOTT CENTER DBA HAYMARKET CENTER | 697,238 |
| NEW LIFE FAMILY SERVICES | 150,000 |
| NORTH SIDE HOUSING | 54,016 |
| POLISH AMERICAN ASSOCIATION | 202,606 |
| SAN JOSE OBRERO MISSION | 504,195 |
| SARAH'S CIRCLE | 29,250 |
| ST. LEONARD'S MINISTRIES | 134,200 |
| TEEN LIVING PROGRAMS | 50,000 |
| THE JOSHUA MINISTRIES | 200,000 |
| THE NIGHT MINISTRY | 216,081 |
| THE SALVATION ARMY HARBOR LIGHT CENTER | 130,000 |
| YMCA OF METROPOLITAN CHICAGO - AUSTIN | 350,000 |
| PROJECT TOTAL..... | 5,185,811 |

Community Development Block Grant Year XXXVIII Fund

**Department of Family and Support Services
Workforce Services**

| | | | |
|-------------------------------|---------------------------------------|---------------------|-------------------|
| 050/1005 | | Amounts | |
| <u>Code</u> | | <u>Appropriated</u> | |
| | .0005 Salaries and Wages - On Payroll | 166,909 | |
| | .0044 Fringe Benefits | 62,503 | |
| * 2520 .0000 | Personnel Services | 229,412 | |
| | .0135 For Delegate Agencies | 2,964,081 | |
| * 2520 .0100 | Contractual Services | 2,964,081 | |
| *BUDGET LEVEL TOTAL | | \$ 3,193,493 | |
| Positions and Salaries | | | |
| <u>Code</u> | <u>Positions</u> | <u>No.</u> | <u>Rate</u> |
| | 3530 Job Training Program | | |
| 0193 | Auditor III | 1 | 91,224 |
| 0102 | Accountant II | 1 | 76,524 |
| | SECTION TOTAL | 2 | 167,748 |
| | DIVISION TOTAL | 2 | 167,748 |
| | LESS TURNOVER | | 839 |
| | TOTAL | | \$ 166,909 |

**Department of Family and Support Services
Workforce Services**

| | |
|--|------------------|
| ALBANY PARK COMMUNITY CENTER, INC. - LAWRENCE | 70,000 |
| AUSTIN CHILDCARE PROVIDERS' NETWORK | 50,167 |
| CASA CENTRAL | 59,000 |
| CATHOLIC BISHOP OF CHICAGO - ST. SABINA | 50,000 |
| CHICAGO FEDERATION OF LABOR WORKERS ASSISTANCE COM | 86,400 |
| CHICAGO HOUSE AND SOCIAL SERVICE AGENCY | 60,000 |
| CHICAGO URBAN LEAGUE | 55,000 |
| CHICAGO WOMEN IN TRADES | 86,400 |
| CHINESE AMERICAN SERVICE LEAGUE (CASL) | 86,400 |
| CHINESE MUTUAL AID ASSOCIATION - W. ARGYLE ST. | 71,040 |
| COMMUNITY ASSISTANCE PROGRAMS | 166,000 |
| ETHIOPIAN COMMUNITY ASSOCIATION OF CHICAGO, INC. | 130,000 |
| GOLDIE'S PLACE | 55,000 |
| GOODWILL INDUSTRIES OF METROPOLITAN CHICAGO, INC. | 60,000 |
| GREATER WEST TOWN COMMUNITY DEVELOPMENT PROJECT | 161,400 |
| HOWARD AREA COMMUNITY CENTER | 55,000 |
| INSPIRATION CORPORATION | 90,000 |
| INSTITUTO DEL PROGRESO LATINO | 62,000 |
| JANE ADDAMS RESOURCE CORPORATION LIRI - RAVENSWOOD | 59,000 |
| JEWISH VOCATIONAL SERVICES | 144,800 |
| JOBS FOR YOUTH / CHICAGO, INC. | 60,000 |
| LOCAL INITIATIVES SUPPORT CORPORATION (LISC) | 152,274 |
| MCDERMOTT CENTER DBA HAYMARKET CENTER | 65,000 |
| MERCY HOUSING LAKEFRONT | 86,400 |
| NATIONAL LATINO EDUCATION INSTITUTE | 100,000 |
| NORTH LAWNSDALE EMPLOYMENT NETWORK | 86,400 |
| PHALANX FAMILY SERVICES | 188,000 |
| POLISH AMERICAN ASSOCIATION | 161,400 |
| ST. LEONARD'S MINISTRIES | 65,000 |
| THE CARA PROGRAM | 147,000 |
| UNIVERSAL FAMILY CONNECTION, INC. | 75,000 |
| WESTSIDE HEALTH AUTHORITY | 60,000 |
| WOODLAWN PRESERVATION INVESTMENT CORPORATION | 60,000 |
| PROJECT TOTAL..... | 2,964,081 |

Community Development Block Grant Year XXXVIII Fund

**Department of Family and Support Services
Senior Services**

| | | |
|-------------|-----------------------------------|-----------------------------|
| 050/1005 | | Amounts |
| <u>Code</u> | | <u>Appropriated</u> |
| | .0135 For Delegate Agencies | 1,372,439 |
| | * 2525 .0100 Contractual Services | <u>1,372,439</u> |
| | *BUDGET LEVEL TOTAL | \$ 1,372,439 |
| | *DEPARTMENT TOTAL | \$ <u>25,398,711</u> |
| | DEPARTMENT TOTAL 60 | 4,021,239 |
| | LESS TURNOVER | 28,920 |
| | TOTAL | \$ <u>3,992,319</u> |

Advocacy and Support Assistance

| | |
|--|--------|
| BACK OF THE YARDS NEIGHBORHOOD COUNCIL | 15,000 |
| CHICAGO IRISH IMMIGRANT SUPPORT | 10,000 |
| CHICAGO MEZUZAH AND MITZVAH CAMPAIGNS | 40,438 |
| CHINESE AMERICAN SERVICE LEAGUE (CASL) | 10,000 |
| COUNCIL FOR JEWISH ELDERLY | 10,000 |
| H.O.M.E. | 65,000 |
| HAMDARD CENTER FOR HEALTH AND HUMAN SERVICES | 10,000 |
| HEARTLAND HUMAN CARE SERVICES, INC. | 35,000 |
| KOREAN AMERICAN COMMUNITY SERVICES | 10,000 |
| MARCY NEWBERRY ASSOCIATION | 10,000 |
| MARILLAC SOCIAL CENTER | 50,000 |
| MYSI CORPORATION | 45,000 |
| POLISH AMERICAN ASSOCIATION | 10,000 |
| ROGERS PARK COMMUNITY COUNCIL - MORSE | 20,178 |
| SALVATION ARMY FAMILY & COMMUNITY SERVICES | 90,000 |
| SINAI COMMUNITY INSTITUTE | 50,000 |
| SOUTH-EAST ASIA CENTER | 7,500 |
| ST. VINCENT DE PAUL CENTER | 57,500 |
| UNIVERSIDAD POPULAR | 7,500 |

Home Delivered Meals

| | |
|----------------------------|-------------------------|
| OPEN KITCHENS, INC. | 819,323 |
| PROJECT TOTAL | <u>1,372,439</u> |

Community Development Block Grant Year XXXVIII Fund

**Department of Housing and Economic Development
Finance and Administration**

| 054/1005 | | Amounts |
|----------------------------|---|---------------------|
| <u>Code</u> | | <u>Appropriated</u> |
| .0005 | Salaries and Wages - On Payroll | 1,417,566 |
| .0015 | Schedule Salary Adjustments | 4,029 |
| .0039 | For the Employment of Students as Trainees | 98,350 |
| .0044 | Fringe Benefits | 530,841 |
| * 2505 .0000 | Personnel Services | 2,050,786 |
| .0125 | Office and Building Services | 3,000 |
| .0130 | Postage | 23,100 |
| .0138 | For Professional Services for Information Technology Maintenance For Professional and Technical Services and Other Third Party Benefit | 119,705 |
| .0140 | Agreements | 5,000 |
| .0150 | Publications and Reproduction - Outside Services to be Expended with the Prior Approval of Graphics Services | 8,000 |
| .0152 | Advertising | 19,646 |
| .0155 | Rental of Property | 277,891 |
| .0157 | Rental of Equipment and Services | 500 |
| .0159 | Lease Purchase Agreements for Equipment and Machinery | 65,526 |
| .0162 | Repair/Maintenance of Equipment | 78,957 |
| .0166 | Dues, Subscriptions and Memberships | 1,000 |
| .0169 | Technical Meeting Costs | 4,416 |
| .0179 | Messenger Service | 3,800 |
| .0181 | Mobile Communication Services | 18,000 |
| .0190 | Telephone - Centrex Billing | 80,000 |
| .0191 | Telephone - Relocations of Phone Lines | 5,800 |
| .0197 | Telephone - Maintenance and Repair of Equipment/Voicemail | 29,000 |
| * 2505 .0100 | Contractual Services | 743,341 |
| .0229 | Transportation and Expense Allowance | 2,160 |
| .0245 | Reimbursement to Travelers | 3,700 |
| .0270 | Local Transportation | 4,800 |
| * 2505 .0200 | Travel | 10,660 |
| .0331 | Electricity | 15,000 |
| .0340 | Material and Supplies | 6,360 |
| .0348 | Books and Related Material | 3,200 |
| .0350 | Stationery and Office Supplies | 23,820 |
| * 2505 .0300 | Commodities and Materials | 48,380 |
| .9438 | For Services Provided by the Department of General Services | 26,253 |
| * 2505 .9400 | Specific Purpose - General | 26,253 |
| .9651 | To Reimburse Corporate Fund for Indirect Expenses | 1,176,087 |
| * 2505 .9600 | Reimbursements | 1,176,087 |
| *BUDGET LEVEL TOTAL | | \$ 4,055,507 |

Community Development Block Grant Year XXXVIII Fund

**Department of Housing and Economic Development
Finance and Administration
Positions and Salaries**

| <u>Code</u> | <u>Positions</u> | <u>No.</u> | <u>Rate</u> |
|---|-------------------------------------|------------|------------------|
| 3505 Finance and Human Resources | | | |
| 9679 | Deputy Commissioner | 1 | 116,904 |
| 2944 | Employability Review Specialist III | 1 | 91,980 |
| 1576 | Chief Voucher Expediter | 1 | 77,280 |
| 0635 | Senior Programmer/Analyst | 1 | 99,648 |
| 0601 | Director of Information Systems | 1 | 96,984 |
| 0345 | Contracts Coordinator | 1 | 102,060 |
| 0311 | Projects Administrator | 1 | 73,620 |
| 0308 | Staff Assistant | 1 | 60,408 |
| 0303 | Administrative Assistant III | 1 | 69,648 |
| 0190 | Accounting Technician II | 1 | 69,648 |
| 0190 | Accounting Technician II | 1 | 57,828 |
| 0190 | Accounting Technician II | 1 | 55,212 |
| 0187 | Director of Accounting | 1 | 103,740 |
| 0104 | Accountant IV | 2 | 91,224 |
| 0103 | Accountant III | 2 | 83,640 |
| | Schedule Salary Adjustments | | 4,029 |
| | SECTION TOTAL | 17 | 1,428,717 |
| | DIVISION TOTAL | 17 | 1,428,717 |
| | LESS TURNOVER | | 7,122 |
| | TOTAL | \$ | 1,421,595 |

Community Development Block Grant Year XXXVIII Fund

**Department of Housing and Economic Development
Developer Services**

This program will be funded with \$1,000,000 in loan repayments. The remaining \$1,326,129 will be derived from CDBG XXXVIII Entitlement. Expenditures will be limited to \$1,326,129 until revenues are received and allotted to the program. The allotment of the funds will be under the direction of the Budget Director.

| 054/1005 | | Amounts |
|----------------------------|---|---------------------|
| Code | | Appropriated |
| .0005 | Salaries and Wages - On Payroll | 185,035 |
| .0044 | Fringe Benefits | 73,961 |
| * 2515 .0000 | Personnel Services | 258,996 |
| .0130 | Postage | 1,225 |
| | For Professional and Technical Services and Other Third Party Benefit | |
| .0140 | Agreements | 21,000 |
| .0141 | Appraisals | 37,600 |
| .0159 | Lease Purchase Agreements for Equipment and Machinery | 8,100 |
| .0169 | Technical Meeting Costs | 900 |
| * 2515 .0100 | Contractual Services | 68,825 |
| .0245 | Reimbursement to Travelers | 300 |
| .0270 | Local Transportation | 250 |
| * 2515 .0200 | Travel | 550 |
| .0331 | Electricity | 7,000 |
| .0340 | Material and Supplies | 1,800 |
| .0350 | Stationery and Office Supplies | 1,800 |
| * 2515 .0300 | Commodities and Materials | 10,600 |
| .9103 | Rehabilitation Loans and Grants | 1,985,933 |
| * 2515 .9100 | Specific Purpose - As Specified | 1,985,933 |
| .9438 | For Services Provided by the Department of General Services | 1,225 |
| * 2515 .9400 | Specific Purpose - General | 1,225 |
| *BUDGET LEVEL TOTAL | | \$ 2,326,129 |

| Positions and Salaries | | | |
|--|------------------------------|-----------|----------------|
| Code | Positions | No. | Rate |
| 3515 Housing Developer Services | | | |
| 9813 | Managing Deputy Commissioner | 1 | 131,274 |
| 1912 | Project Coordinator | 1 | 67,224 |
| SECTION TOTAL | | 2 | 198,498 |
| DIVISION TOTAL | | 2 | 198,498 |
| LESS TURNOVER | | | 13,463 |
| TOTAL | | \$ | 185,035 |

Community Development Block Grant Year XXXVIII Fund

**Department of Housing and Economic Development
Housing Preservation**

This program will be funded with \$100,000 in heat receivership income and \$900,000 in troubled buildings income. The remaining \$4,702,922 will be derived from CDBG XXXVIII Entitlement. Expenditures will be limited to \$4,702,922 until revenues are received and allotted to the program. The allotment of the funds will be under the direction of the Budget Director.

| 054/1005 | | Amounts |
|----------------------------|---|---------------------|
| <u>Code</u> | | <u>Appropriated</u> |
| .0005 | Salaries and Wages - On Payroll | 381,713 |
| .0015 | Schedule Salary Adjustments | 3,930 |
| .0044 | Fringe Benefits | 145,068 |
| * 2520 .0000 | Personnel Services | 530,711 |
| .0125 | Office and Building Services | 1,000 |
| .0130 | Postage | 925 |
| .0157 | Rental of Equipment and Services | 700 |
| .0159 | Lease Purchase Agreements for Equipment and Machinery | 5,000 |
| .0162 | Repair/Maintenance of Equipment | 150 |
| * 2520 .0100 | Contractual Services | 7,775 |
| .0245 | Reimbursement to Travelers | 300 |
| * 2520 .0200 | Travel | 300 |
| .0331 | Electricity | 13,000 |
| .0340 | Material and Supplies | 3,000 |
| .0350 | Stationery and Office Supplies | 3,000 |
| * 2520 .0300 | Commodities and Materials | 19,000 |
| .9110 | Property Management, Maintenance and Security | 142,511 |
| .9126 | For Heat Receivership Program | 1,000,000 |
| * 2520 .9100 | Specific Purpose - As Specified | 1,142,511 |
| .9211 | Single-Family Troubled Building Initiative | 2,000,000 |
| .9212 | Multi-Family Troubled Building Initiative | 2,000,000 |
| * 2520 .9200 | Specific Purpose - As Specified | 4,000,000 |
| .9438 | For Services Provided by the Department of General Services | 2,625 |
| * 2520 .9400 | Specific Purpose - General | 2,625 |
| *BUDGET LEVEL TOTAL | | \$ 5,702,922 |

| Positions and Salaries | | | |
|----------------------------------|---------------------------------|------------|----------------|
| <u>Code</u> | <u>Positions</u> | <u>No.</u> | <u>Rate</u> |
| 3520 Housing Preservation | | | |
| 9679 | Deputy Commissioner | 1 | 113,208 |
| 1439 | Financial Planning Analyst | 1 | 79,464 |
| 0309 | Coordinator of Special Projects | 1 | 59,796 |
| 0308 | Staff Assistant | 1 | 67,224 |
| 0303 | Administrative Assistant III | 1 | 69,648 |
| | Schedule Salary Adjustments | | 3,930 |
| SECTION TOTAL | | 5 | 393,270 |
| DIVISION TOTAL | | 5 | 393,270 |
| LESS TURNOVER | | | 7,627 |
| TOTAL | | \$ | 385,643 |

**Department of Housing and Economic Development
Communications and Outreach**

| | | |
|---------------------|---|---------------------|
| 054/1005 | | Amounts |
| <u>Code</u> | | <u>Appropriated</u> |
| .0005 | Salaries and Wages - On Payroll | 428,335 |
| .0015 | Schedule Salary Adjustments | 2,440 |
| .0044 | Fringe Benefits | 164,558 |
| * 2525 .0000 | Personnel Services | 595,333 |
| .0130 | Postage | 700 |
| | For Professional and Technical Services and Other Third Party Benefit | |
| .0140 | Agreements | 9,000 |
| .0152 | Advertising | 13,000 |
| .0157 | Rental of Equipment and Services | 700 |
| .0159 | Lease Purchase Agreements for Equipment and Machinery | 5,200 |
| .0162 | Repair/Maintenance of Equipment | 250 |
| * 2525 .0100 | Contractual Services | 28,850 |
| .0245 | Reimbursement to Travelers | 850 |
| .0270 | Local Transportation | 400 |
| * 2525 .0200 | Travel | 1,250 |
| .0331 | Electricity | 10,000 |
| .0340 | Material and Supplies | 2,500 |
| .0350 | Stationery and Office Supplies | 4,000 |
| * 2525 .0300 | Commodities and Materials | 16,500 |
| .9438 | For Services Provided by the Department of General Services | 2,800 |
| * 2525 .9400 | Specific Purpose - General | 2,800 |
| | *BUDGET LEVEL TOTAL | \$ 644,733 |

| <u>Code</u> | <u>Positions</u> | <u>No.</u> | <u>Rate</u> |
|---|---------------------------------|------------|-------------------|
| 3525 Communications and Outreach | | | |
| 9679 | Deputy Commissioner | 1 | 116,904 |
| 0809 | Executive Secretary I | 1 | 45,684 |
| 0703 | Public Relations Rep III | 1 | 76,428 |
| 0309 | Coordinator of Special Projects | 1 | 80,916 |
| 0308 | Staff Assistant | 1 | 67,224 |
| 0308 | Staff Assistant | 1 | 54,492 |
| | Schedule Salary Adjustments | | 2,440 |
| | SECTION TOTAL | 6 | 444,088 |
| | DIVISION TOTAL | 6 | 444,088 |
| | LESS TURNOVER | | 13,313 |
| | TOTAL | | \$ 430,775 |

Community Development Block Grant Year XXXVIII Fund

**Department of Housing and Economic Development
Emergency Housing Assistance**

| | | |
|---------------------|--|---------------------|
| 054/1005 | | Amounts |
| <u>Code</u> | | <u>Appropriated</u> |
| .0005 | Salaries and Wages - On Payroll | 670,966 |
| .0015 | Schedule Salary Adjustments | 3,011 |
| .0044 | Fringe Benefits | 253,393 |
| * 2530 .0000 | Personnel Services | 927,370 |
| .9103 | Rehabilitation Loans and Grants | 6,900,000 |
| * 2530 .9100 | Specific Purpose - As Specified | 6,900,000 |
| | *BUDGET LEVEL TOTAL | \$ 7,827,370 |

| <u>Code</u> | <u>Positions</u> | <u>No.</u> | <u>Rate</u> |
|-------------|--|------------|-------------------|
| | 3530 Emergency Housing Assistance | | |
| 1989 | Director of Loan Processing | 1 | 84,780 |
| 1987 | Loan Processing Officer | 1 | 83,832 |
| 1940 | Supervising Rehabilitation Construction Specialist | 1 | 69,684 |
| 1939 | Rehabilitation Construction Specialist | 1 | 100,944 |
| 1939 | Rehabilitation Construction Specialist | 1 | 76,428 |
| 1939 | Rehabilitation Construction Specialist | 1 | 72,192 |
| 1939 | Rehabilitation Construction Specialist | 1 | 68,952 |
| 1939 | Rehabilitation Construction Specialist | 1 | 59,976 |
| 1301 | Administrative Services Officer I | 1 | 63,276 |
| | Schedule Salary Adjustments | | 3,011 |
| | SECTION TOTAL | 9 | 683,075 |
| | DIVISION TOTAL | 9 | 683,075 |
| | LESS TURNOVER | | 9,098 |
| | TOTAL | | \$ 673,977 |

**Department of Housing and Economic Development
Housing Services Technical Assistance**

| | | |
|----------------------------|---------------------------------|---------------------|
| 054/1005 | | Amounts |
| <u>Code</u> | | <u>Appropriated</u> |
| .0005 | Salaries and Wages - On Payroll | 227,732 |
| .0015 | Schedule Salary Adjustments | 1,827 |
| .0044 | Fringe Benefits | 85,279 |
| * 2536 .0000 | Personnel Services | 314,838 |
| .0135 | For Delegate Agencies | 782,500 |
| * 2536 .0100 | Contractual Services | 782,500 |
| *BUDGET LEVEL TOTAL | | \$ 1,097,338 |

| Positions and Salaries | | | |
|---|-----------------------------------|------------|----------------|
| <u>Code</u> | <u>Positions</u> | <u>No.</u> | <u>Rate</u> |
| 3536 Housing Services and Technical Assistance | | | |
| 1912 | Project Coordinator | 1 | 88,812 |
| 1301 | Administrative Services Officer I | 1 | 70,380 |
| 0309 | Coordinator of Special Projects | 1 | 69,684 |
| | Schedule Salary Adjustments | | 1,827 |
| SECTION TOTAL | | 3 | 230,703 |
| DIVISION TOTAL | | 3 | 230,703 |
| LESS TURNOVER | | | 1,144 |
| TOTAL | | \$ | 229,559 |

Community Development Block Grant Year XXXVIII Fund

**Department of Housing and Economic Development
Housing Services Technical Assistance**

| | |
|--|----------------|
| ALBANY PARK COMMUNITY CENTER, INC. - LAWRENCE | 25,000 |
| BETHEL NEW LIFE, INC. | 20,000 |
| BICKERDIKE REDEVELOPMENT CORPORATION | 25,000 |
| BRIDGING THE GAP COMMUNAL LIVING | 15,000 |
| CHICAGO URBAN LEAGUE DEV. CORP. - S. MICHIGAN AVE. | 20,000 |
| CHINESE MUTUAL AID ASSOCIATION - W. ARGYLE ST. | 30,000 |
| CLARETIAN ASSOCIATES, INC. | 30,000 |
| COUNCIL FOR JEWISH ELDERLY | 35,000 |
| EIGHTEENTH STREET DEVELOPMENT CORPORATION | 20,000 |
| FIRST COMMUNITY LAND TRUST OF CHICAGO | 42,500 |
| GARFIELD PARK CONSERVATORY ALLIANCE | 20,000 |
| GENESIS HOUSING DEVELOPMENT CORP. | 20,000 |
| GRANDFAMILIES PROGRAM OF CHICAGO | 30,000 |
| GREATER AUBURN GRESHAM DEVELOPMENT CORPORATION | 35,000 |
| KOREAN AMERICAN COMMUNITY SERVICES | 20,000 |
| LA CASA NORTE | 25,000 |
| LATIN UNITED COMMUNITY HOUSING ASSOCIATION | 40,000 |
| LAWNDALE CHRISTIAN DEVELOPMENT CORPORATION | 20,000 |
| LITTLE VILLAGE COMMUNITY DEVELOPMENT CORP.-PULASKI | 20,000 |
| METROPOLITAN FAMILY SERVICES - CALUMET CENTER | 25,000 |
| METROPOLITAN FAMILY SERVICES - NORTH CENTER | 30,000 |
| NOBEL NEIGHBORS | 25,000 |
| POLISH AMERICAN ASSOCIATION | 25,000 |
| ROGERS PARK COMMUNITY COUNCIL - MORSE | 50,000 |
| SOUTH AUSTIN COALITION COMMUNITY COUNCIL | 35,000 |
| THE SEEDS CENTER | 25,000 |
| WESTTOWN CONCERNED CITIZENS COALITION | 25,000 |
| WOODLAWN EAST COMMUNITY AND NEIGHBORS, INC. | 20,000 |
| ZAM'S HOPE (C.R.C.) | 30,000 |
| PROJECT TOTAL | 782,500 |

**Department of Housing and Economic Development
Homeownership Center**

| | | |
|----------------------------|---|----------------------------|
| 054/1005 | | Amounts |
| Code | | <u>Appropriated</u> |
| .0005 | Salaries and Wages - On Payroll | 522,497 |
| .0015 | Schedule Salary Adjustments | 6,089 |
| .0044 | Fringe Benefits | 197,789 |
| * 2540 .0000 | Personnel Services | 726,375 |
| .0130 | Postage | 2,000 |
| | For Professional and Technical Services and Other Third Party Benefit | |
| .0140 | Agreements | 56,750 |
| .0157 | Rental of Equipment and Services | 850 |
| .0159 | Lease Purchase Agreements for Equipment and Machinery | 5,000 |
| .0162 | Repair/Maintenance of Equipment | 250 |
| * 2540 .0100 | Contractual Services | 64,850 |
| .0245 | Reimbursement to Travelers | 750 |
| .0270 | Local Transportation | 2,500 |
| * 2540 .0200 | Travel | 3,250 |
| .0331 | Electricity | 12,000 |
| .0340 | Material and Supplies | 2,500 |
| .0350 | Stationery and Office Supplies | 4,000 |
| * 2540 .0300 | Commodities and Materials | 18,500 |
| .9438 | For Services Provided by the Department of General Services | 1,571 |
| * 2540 .9400 | Specific Purpose - General | 1,571 |
| *BUDGET LEVEL TOTAL | | \$ 814,546 |

| | | | |
|----------------------------------|---------------------------------|-------------------------------|--------------------|
| | | Positions and Salaries | |
| Code | Positions | <u>No.</u> | <u>Rate</u> |
| 3540 Homeownership Center | | | |
| 2989 | Grants Research Specialist | 1 | 91,224 |
| 1994 | Loan Processing Specialist | 1 | 69,648 |
| 1989 | Director of Loan Processing | 1 | 84,780 |
| 0310 | Project Manager | 1 | 91,848 |
| 0309 | Coordinator of Special Projects | 1 | 59,796 |
| 0303 | Administrative Assistant III | 1 | 72,936 |
| 0303 | Administrative Assistant III | 1 | 60,600 |
| | Schedule Salary Adjustments | | 6,089 |
| SECTION TOTAL | | 7 | 536,921 |
| DIVISION TOTAL | | 7 | 536,921 |
| LESS TURNOVER | | | 8,335 |
| TOTAL | | | \$ 528,586 |

Community Development Block Grant Year XXXVIII Fund

**Department of Housing and Economic Development
Homeownership Counseling Services**

| | | |
|-------------|--|---------------------|
| 054/1005 | | Amounts |
| <u>Code</u> | | <u>Appropriated</u> |
| | .0135 For Delegate Agencies | 445,000 |
| * 2541 | .0100 Contractual Services | 445,000 |
| | *BUDGET LEVEL TOTAL | \$ 445,000 |
| | | |
| | BETHEL NEW LIFE, INC. | 24,000 |
| | CHICAGO URBAN LEAGUE DEV. CORP. - S. MICHIGAN AVE. | 29,167 |
| | LATIN UNITED COMMUNITY HOUSING ASSOCIATION | 52,167 |
| | NOBEL NEIGHBORS | 29,167 |
| | NORTHWEST SIDE HOUSING CENTER | 48,000 |
| | PARTNERS IN COMMUNITY BUILDING, INC. | 24,000 |
| | ROGERS PARK COMMUNITY DEVELOPMENT CORPORATION | 125,166 |
| | SPANISH COALITION FOR HOUSING | 79,166 |
| | THE RESURRECTION PROJECT | 34,167 |
| | PROJECT TOTAL | 445,000 |

**Department of Housing and Economic Development
Small Accessible Repairs for Seniors**

| | | |
|--|-----------------------------------|---------------------|
| 054/1005 | | Amounts |
| <u>Code</u> | | <u>Appropriated</u> |
| | .0135 For Delegate Agencies | 1,831,400 |
| * 2551 | .0100 Contractual Services | 1,831,400 |
| | *BUDGET LEVEL TOTAL | \$ 1,831,400 |
| | | |
| BACK OF THE YARDS NEIGHBORHOOD COUNCIL | | 122,000 |
| BICKERDIKE REDEVELOPMENT CORPORATION | | 100,000 |
| CHINESE AMERICAN SERVICE LEAGUE (CASL) | | 66,000 |
| GENESIS HOUSING DEVELOPMENT CORP. | | 40,000 |
| GREATER ASHBURN PLANNING ASSOCIATION | | 30,000 |
| GREATER AUBURN GRESHAM DEVELOPMENT CORPORATION | | 105,000 |
| GREATER SOUTHWEST DEVELOPMENT CORPORATION | | 107,000 |
| LATIN UNITED COMMUNITY HOUSING ASSOCIATION | | 122,000 |
| LEED COUNCIL, INC. | | 50,000 |
| NEAR WEST SIDE COMMUNITY DEVELOPMENT CORPORATION | | 241,308 |
| NEIGHBORHOOD HOUSING SERVICES OF CHICAGO | | 154,400 |
| PARTNERS IN COMMUNITY BUILDING, INC. | | 30,000 |
| RAMP UP, LLC/UCP OF GREATER CHICAGO | | 191,692 |
| RAVENSWOOD COMMUNITY COUNCIL | | 40,000 |
| ROGERS PARK COMMUNITY COUNCIL - MORSE | | 100,000 |
| UNITED NEIGHBORHOOD ORGANIZATION | | 195,000 |
| VOICE OF THE PEOPLE IN UPTOWN, INC. | | 57,000 |
| WILL FEED COMMUNITY ORGANIZATION | | 80,000 |
| PROJECT TOTAL | | 1,831,400 |

Community Development Block Grant Year XXXVIII Fund

**Department of Housing and Economic Development
Neighborhood Lending Program**

| | | |
|--------------|--|---------------------|
| 054/1005 | | Amounts |
| <u>Code</u> | | <u>Appropriated</u> |
| .9103 | Rehabilitation Loans and Grants | 3,600,000 |
| * 2560 .9100 | Specific Purpose - As Specified | 3,600,000 |
| | *BUDGET LEVEL TOTAL | \$ 3,600,000 |

**Department of Housing and Economic Development
Construction Monitoring and Compliance**

| 054/1005 | | Amounts |
|---------------------|---|----------------------|
| <u>Code</u> | | <u>Appropriated</u> |
| .0005 | Salaries and Wages - On Payroll | 954,889 |
| .0015 | Schedule Salary Adjustments | 5,434 |
| .0044 | Fringe Benefits | 367,613 |
| * 2566 .0000 | Personnel Services | 1,327,936 |
| .0130 | Postage | 1,000 |
| | For Professional and Technical Services and Other Third Party Benefit | |
| .0140 | Agreements | 57,500 |
| .0157 | Rental of Equipment and Services | 600 |
| .0159 | Lease Purchase Agreements for Equipment and Machinery | 10,000 |
| .0169 | Technical Meeting Costs | 1,000 |
| * 2566 .0100 | Contractual Services | 70,100 |
| .0229 | Transportation and Expense Allowance | 30,000 |
| .0245 | Reimbursement to Travelers | 250 |
| .0270 | Local Transportation | 200 |
| * 2566 .0200 | Travel | 30,450 |
| .0331 | Electricity | 15,000 |
| .0340 | Material and Supplies | 15,000 |
| .0350 | Stationery and Office Supplies | 6,700 |
| * 2566 .0300 | Commodities and Materials | 36,700 |
| .9438 | For Services Provided by the Department of General Services | 4,347 |
| * 2566 .9400 | Specific Purpose - General | 4,347 |
| | *BUDGET LEVEL TOTAL | \$ 1,469,533 |
| | *DEPARTMENT TOTAL | \$ 29,814,478 |

Community Development Block Grant Year XXXVIII Fund

**Department of Housing and Economic Development
Construction Monitoring and Compliance**

Positions and Salaries

| <u>Code</u> | <u>Positions</u> | <u>No.</u> | <u>Rate</u> |
|--|--|------------|------------------|
| 3566 Construction Monitoring and Compliance | | | |
| 9679 | Deputy Commissioner | 1 | 116,904 |
| 6143 | Engineering Technician IV | 1 | 69,648 |
| 5404 | Architect IV | 1 | 99,648 |
| 5404 | Architect IV | 1 | 72,156 |
| 5403 | Architect III | 1 | 75,768 |
| 2915 | Program Auditor II | 1 | 66,492 |
| 2915 | Program Auditor II | 1 | 63,456 |
| 1939 | Rehabilitation Construction Specialist | 1 | 100,944 |
| 1939 | Rehabilitation Construction Specialist | 1 | 79,992 |
| 1939 | Rehabilitation Construction Specialist | 1 | 72,192 |
| 0313 | Assistant Commissioner | 1 | 92,988 |
| 0303 | Administrative Assistant III | 1 | 76,428 |
| | Schedule Salary Adjustments | | 5,434 |
| SECTION TOTAL | | 12 | 992,050 |
| DIVISION TOTAL | | 12 | 992,050 |
| LESS TURNOVER | | | 31,727 |
| TOTAL | | \$ | 960,323 |
| DEPARTMENT TOTAL | | 61 | 4,907,322 |
| LESS TURNOVER | | | 91,829 |
| TOTAL | | \$ | 4,815,493 |

Community Development Block Grant Year XXXVIII Fund

**Department of Buildings
Troubled Buildings Program**

This program will be funded with \$100,000 in Program Income. The remaining \$3,527,865 will be derived from CDBG XXXVIII Entitlement. Expenditures will be limited to \$3,527,865 until revenues are received and allotted to the program. The allotment of the funds will be under the direction of the Budget Director.

| 067/1005 | | Amounts |
|----------------------------|---|---------------------|
| <u>Code</u> | | <u>Appropriated</u> |
| .0005 | Salaries and Wages - On Payroll | 2,345,649 |
| .0015 | Schedule Salary Adjustments | 16,115 |
| .0044 | Fringe Benefits | 878,382 |
| * 2505 .0000 | Personnel Services | 3,240,146 |
| | For Professional and Technical Services and Other Third Party Benefit | |
| .0140 | Agreements | 300,000 |
| .0162 | Repair/Maintenance of Equipment | 4,719 |
| .0181 | Mobile Communication Services | 38,000 |
| * 2505 .0100 | Contractual Services | 342,719 |
| .0229 | Transportation and Expense Allowance | 45,000 |
| * 2505 .0200 | Travel | 45,000 |
| *BUDGET LEVEL TOTAL | | \$ 3,627,865 |

| Positions and Salaries | | <u>No.</u> | <u>Rate</u> |
|--|---|------------|---------------------|
| <u>Code</u> | <u>Positions</u> | | |
| 3505 Vacant Property and Demolition | | | |
| 9679 | Deputy Commissioner | 1 | 109,236 |
| 2152 | Chief Building/Construction Inspector | 1 | 92,064 |
| 2151 | Supervising Building/Construction Inspector | 1 | 105,732 |
| 2150 | Building/Construction Inspector | 2 | 110,748 |
| 2150 | Building/Construction Inspector | 1 | 105,732 |
| 2150 | Building/Construction Inspector | 1 | 100,944 |
| 2150 | Building/Construction Inspector | 1 | 96,384 |
| 2150 | Building/Construction Inspector | 4 | 91,980 |
| 2150 | Building/Construction Inspector | 3 | 87,864 |
| 2150 | Building/Construction Inspector | 1 | 83,832 |
| 2150 | Building/Construction Inspector | 5 | 79,212 |
| 2150 | Building/Construction Inspector | 1 | 75,660 |
| 1912 | Project Coordinator | 1 | 70,380 |
| 1912 | Project Coordinator | 1 | 67,224 |
| 1301 | Administrative Services Officer I | 1 | 73,752 |
| 0308 | Staff Assistant | 1 | 54,492 |
| 0303 | Administrative Assistant III | 1 | 72,936 |
| | Schedule Salary Adjustments | | 16,115 |
| SECTION TOTAL | | 27 | 2,373,551 |
| DIVISION TOTAL | | 27 | 2,373,551 |
| LESS TURNOVER | | | 11,787 |
| TOTAL | | | \$ 2,361,764 |

Community Development Block Grant Year XXXVIII Fund

**Department of Buildings
Code Enforcement**

| | | |
|---------------------|--------------------------------------|----------------------|
| 067/1005 | | Amounts |
| <u>Code</u> | | <u>Appropriated</u> |
| .0005 | Salaries and Wages - On Payroll | 2,199,550 |
| .0015 | Schedule Salary Adjustments | 13,122 |
| .0044 | Fringe Benefits | 823,641 |
| * 2510 .0000 | Personnel Services | 3,036,313 |
| .0162 | Repair/Maintenance of Equipment | 12,500 |
| .0181 | Mobile Communication Services | 90,000 |
| * 2510 .0100 | Contractual Services | 102,500 |
| .0229 | Transportation and Expense Allowance | 57,000 |
| * 2510 .0200 | Travel | 57,000 |
| .0340 | Material and Supplies | 12,000 |
| * 2510 .0300 | Commodities and Materials | 12,000 |
| | *BUDGET LEVEL TOTAL | \$ 3,207,813 |
| | *DEPARTMENT TOTAL | \$ 6,835,678 |
| | *FUND TOTAL | \$ 83,439,000 |

| <u>Code</u> | <u>Positions</u> | <u>No.</u> | <u>Rate</u> |
|------------------------------|---|------------|---------------------|
| 3510 Code Enforcement | | | |
| 2151 | Supervising Building/Construction Inspector | 1 | 121,500 |
| 2151 | Supervising Building/Construction Inspector | 1 | 105,732 |
| 2150 | Building/Construction Inspector | 2 | 105,732 |
| 2150 | Building/Construction Inspector | 2 | 96,384 |
| 2150 | Building/Construction Inspector | 3 | 91,980 |
| 2150 | Building/Construction Inspector | 3 | 87,864 |
| 2150 | Building/Construction Inspector | 1 | 83,832 |
| 2150 | Building/Construction Inspector | 9 | 79,212 |
| 2150 | Building/Construction Inspector | 3 | 75,660 |
| 2148 | Temperature Control Technician - Hourly | 840H | 18.82H |
| | Schedule Salary Adjustments | | 13,122 |
| | SECTION TOTAL | 25 | 2,223,647 |
| | DIVISION TOTAL | 25 | 2,223,647 |
| | LESS TURNOVER | | 10,975 |
| | TOTAL | | \$ 2,212,672 |
| | DEPARTMENT TOTAL | 52 | 4,597,198 |
| | LESS TURNOVER | | 22,762 |
| | TOTAL | \$ | 4,574,436 |



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